# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-K

## (Mark one) <br> $\qquad$ <br> ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended January 29, 2011

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 0-14678
Ross Stores, Inc.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)
4440 Rosewood Drive, Pleasanton, California
(Address of principal executive offices)
Registrant's telephone number, including area code

94-1390387
(I.R.S. Employer Identification No.)

Securities registered pursuant to Section 12(b) of the Act:


Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. X

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer X Accelerated filer $\qquad$ Non-accelerated filer $\qquad$ Smaller reporting company $\qquad$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes $\qquad$ No $\underline{X}$

The aggregate market value of the voting common stock held by non-affiliates of the Registrant as of July 31, 2010 was $\$ 6,170,382,419$, based on the closing price on that date as reported by the NASDAQ Global Select Market ${ }^{\circledR}$. Shares of voting stock held by each director and executive officer have been excluded in that such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

The number of shares of Common Stock, with $\$ .01$ par value, outstanding on March 10, 2011 was $117,599,994$.

Documents incorporated by reference:
Portions of the Proxy Statement for Registrant's 2011 Annual Meeting of Stockholders, which will be filed on or before May 30, 2011, are incorporated herein by reference into Part III.

## PART I

## ITEM 1. BUSINESS.

Ross Stores, Inc. and its subsidiaries ("we" or the "Company") operate two brands of off-price retail apparel and home accessories stores. At January 29, 2011, we operated a total of 1,055 stores, of which 988 were Ross Dress for Less ${ }^{\circledR}$ ("Ross") locations in 27 states and Guam and 67 were dd's DISCOUNTS ${ }^{\circledR}$ stores in six states. Both brands target value-conscious women and men between the ages of 18 and 54 . Ross target customers are primarily from middle income households, while the dd's DISCOUNTS target customer is typically from more moderate income households. The decisions we make, from merchandising, purchasing, and pricing, to the locations of our stores, are based on these customer profiles.

Ross offers first-quality, in-season, name brand and designer apparel, accessories, footwear, and home fashions for the entire family at everyday savings of 20 to 60 percent off department and specialty store regular prices. dd's DISCOUNTS features a more moderately-priced assortment of first-quality, in-season, name brand apparel, accessories, footwear, and home fashions for the entire family at everyday savings of 20 to 70 percent off moderate department and discount store regular prices. We believe that both Ross and dd's DISCOUNTS derive a competitive advantage by offering a wide assortment of product within each of our merchandise categories in organized and easy-toshop store environments.

Our mission is to offer competitive values to our target customers by focusing on the following key strategic objectives:

- Maintain an appropriate level of recognizable brands, labels, and fashions at strong discounts throughout the store.
- Meet customer needs on a local basis.
- Deliver an in-store shopping experience that reflects the expectations of the off-price customer.
- Manage real estate growth to compete effectively across all our markets.

We refer to our fiscal years ended January 29, 2011, January 30, 2010, and January 31, 2009 as fiscal 2010, fiscal 2009, and fiscal 2008, respectively.

## Merchandising, Purchasing, and Pricing

We seek to provide our customers with a wide assortment of first-quality, in-season, brand-name and designer apparel, accessories, footwear, and home merchandise for the entire family at everyday savings of 20 to 60 percent below department and specialty store regular prices at Ross, and 20 to 70 percent below moderate department and discount store regular prices at dd's DISCOUNTS. We sell recognizable brand-name merchandise that is current and fashionable in each category. New merchandise typically is received from three to six times per week at both Ross and dd's DISCOUNTS stores. Our buyers review their merchandise assortments on a weekly basis, enabling them to respond to selling trends and purchasing opportunities in the market. Our merchandising strategy is reflected in our advertising, which emphasizes a strong value message. Our stores offer a treasure-hunt shopping experience where customers can find great savings every day on a broad assortment of brand-name bargains for the family and the home.

Merchandising. Our merchandising strategy incorporates a combination of off-price buying techniques to purchase advance-of-season, inseason, and past-season merchandise for both Ross and dd's DISCOUNTS. We believe nationally recognized name brands sold at compelling discounts will continue to be an important determinant of our success. We generally leave the brand-name label on the merchandise we sell.

We have established merchandise assortments that we believe are attractive to our target customers. Although we offer fewer classifications of merchandise than most department stores, we generally offer a large selection of brand names within each classification with a wide assortment of vendors, labels, prices, colors, styles, and fabrics within each size or item. The mix of comparable store sales by department in fiscal 2010 was approximately as follows: Ladies $29 \%$, Home Accents and Bed and Bath $25 \%$, Men's $13 \%$, Accessories, Lingerie, Fine Jewelry, and Fragrances $12 \%$, Shoes $12 \%$, and Children's $9 \%$. Our merchandise offerings also include product categories such as small furniture and furniture accents, educational toys and games, luggage, gourmet food and cookware, watches, sporting goods and, in select Ross stores, fine jewelry.

Purchasing. We have a combined network of approximately 7,800 merchandise vendors and manufacturers for both Ross and dd's DISCOUNTS and believe we have adequate sources of first-quality merchandise to meet our requirements. We purchase the vast majority of our merchandise directly from manufacturers, and we have not experienced any difficulty in obtaining sufficient merchandise inventory.

We believe that our ability to effectively execute certain off-price buying strategies is a key factor in our success. Our buyers use a number of methods that enable us to offer our customers brand-name and designer merchandise at strong everyday discounts relative to department and specialty stores for Ross and moderate department and discount stores for dd's DISCOUNTS. By purchasing later in the merchandise buying cycle than department, specialty, and discount stores we are able to take advantage of imbalances between retailers' demand for products and manufacturers' supply of those products.

Unlike most department and specialty stores, we typically do not require that manufacturers provide promotional allowances, co-op advertising allowances, return privileges, split shipments, drop shipments to stores, or delayed deliveries of merchandise. For most orders, only one delivery is made to one of our four distribution centers. These flexible requirements further enable our buyers to obtain significant discounts on in-season purchases.

The majority of the apparel and apparel-related merchandise that we offer in all of our stores is acquired through opportunistic purchases created by manufacturer overruns and canceled orders both during and at the end of a season. These buys are referred to as "close-out" and "packaway" purchases. Close-outs can be shipped to stores in-season, allowing us to get in-season goods into our stores at lower prices. Packaway merchandise is purchased with the intent that it will be stored in our warehouses until a later date, which may even be the beginning of the same selling season in the following year. Packaway purchases are an effective method of increasing the percentage of prestige and national brands at competitive savings within our merchandise assortments. Packaway merchandise is mainly fashion basics and, therefore, not usually affected by shifts in fashion trends.

In fiscal 2010, we continued our emphasis on this important sourcing strategy in response to compelling opportunities available in the marketplace. Packaway accounted for approximately $47 \%$ and $38 \%$ of total inventories as of January 29, 2011 and January 30, 2010. This growth reflects our merchants' continued ability to take advantage of a large amount of close-out opportunities in the marketplace. We believe the strong discounts we are able to offer on packaway merchandise are one of the key drivers of our business results.

In 2009 we completed a chain-wide rollout of information system enhancements and process changes to improve our merchandising capabilities. We continue to utilize these tools which are designed to strengthen our ability to plan, buy, and allocate at a more local versus regional level. The long-term objective of these investments is to fine tune our merchandise offerings to address more localized customer preferences and thereby gradually increase sales productivity and gross profit margins in both newer and existing regions and markets.

Our buying offices are located in New York City and Los Angeles, the nation's two largest apparel markets. These strategic locations allow our buyers to be in the market on a daily basis, sourcing opportunities and negotiating purchases with vendors and manufacturers. These locations also enable our buyers to strengthen vendor relationships - a key element to the success of our off-price buying strategies.

Over the past year, we continued to make strategic investments in our merchandise organization to further enhance our ability to deliver name brand bargains to our customers. At the end of fiscal 2010, we had a total of approximately 450 merchants for Ross and dd's DISCOUNTS combined, up from 410 in the prior year. The Ross and dd's DISCOUNTS buying organizations are separate and distinct. These buying resources include merchandise management, buyers, and assistant buyers. Ross and dd's DISCOUNTS buyers have an average of about 12 years of experience, including merchandising positions with other retailers such as Ann Taylor, Bloomingdale's, Burlington Coat Factory, Foot Locker, HomeGoods, Kohl's, Loehmann's, Lord \& Taylor, Macy's, Marshalls, Nordstrom, Saks, and T.J. Maxx. We expect to continue to make additional targeted investments in new merchants to further develop our relationships with an expanding number of manufacturers and vendors. Our ongoing objective is to strengthen our ability to procure the most desirable brands and fashions at competitive discounts.

The off-price buying strategies utilized by our experienced team of merchants enable us to purchase Ross merchandise at net prices that are lower than prices paid by department and specialty stores and to purchase dd's DISCOUNTS merchandise at net prices that are lower than prices paid by moderate department and discount stores.

Pricing. Our policy is to sell brand-name merchandise at Ross that is priced 20 to 60 percent below most department and specialty store regular prices. At dd's DISCOUNTS, we sell more moderate brand-name product and fashions that are priced 20 to 70 percent below most moderate department and discount store regular prices. Our pricing policy is reflected on the price tag displaying our selling price as well as the comparable selling price for that item in department and specialty stores for Ross merchandise, or in more moderate department and discount stores for dd's DISCOUNTS merchandise.

Our pricing strategy at Ross differs from that of a department or specialty store. We purchase our merchandise at lower prices and mark it up less than a department or specialty store. This strategy enables us to offer customers consistently low prices. On a weekly basis our buyers review specified departments in our stores for possible markdowns based on the rate of sale as well as at the end of fashion seasons to promote faster turnover of merchandise inventory and to accelerate the flow of fresh product. A similar pricing strategy is in place at dd's DISCOUNTS where prices are compared to those in moderate department and discount stores.

## Stores

At January 29, 2011, we operated a total of 1,055 stores comprised of 988 Ross stores and 67 dd's DISCOUNTS stores. Our stores are conveniently located in predominantly community and neighborhood shopping centers in heavily populated urban and suburban areas. Where the size of the market permits, we cluster stores to benefit from economies of scale in advertising, distribution, and field management.

We believe a key element of our success is our organized, attractive, easy-to-shop, in-store environments at both Ross and dd's DISCOUNTS, which allow customers to shop at their own pace. While our stores promote a self-service, treasure hunt shopping experience, the layouts are designed to promote customer convenience in their merchandise presentation, dressing rooms, checkout, and merchandise return areas. Our store's sales area is based on a prototype single floor design with a racetrack aisle layout. A customer can locate desired departments by signs displayed just below the ceiling of each department. We enable our customers to select among sizes and prices through prominent category and sizing markers, promoting a self-service atmosphere. At most stores, shopping carts are available at the entrance for customer convenience. Cash registers are primarily located at store exits for customer ease and efficient staffing.

We use point-of-sale ("POS") hardware and software systems in all stores, which minimizes transaction time for the customer at the checkout counter by electronically scanning each ticket at the point of sale and authorizing personal checks and credit cards in a matter of seconds. In addition, the POS systems allow us to accept debit cards and electronic gift cards from customers. For Ross and dd's DISCOUNTS combined, approximately $58 \%$ of payments in fiscal 2010 and fiscal 2009 were made with credit cards and debit cards. We provide cash, credit card, and debit card refunds on all merchandise (not used, worn, or altered) returned with a receipt within 30 days. Merchandise returns having a receipt older than 30 days are exchanged or credited with store credit.

## Operating Costs

Consistent with the other aspects of our business strategy, we strive to keep operating costs as low as possible. Among the factors which have enabled us to keep operating costs low are:

- Labor costs that generally are lower than full-price department and specialty stores due to a store design that creates a self-service retail format and due to the utilization of labor saving technologies.
- Economies of scale with respect to general and administrative costs as a result of centralized merchandising, marketing, and purchasing decisions.
- Flexible store layout criteria which facilitates conversion of existing buildings to our formats.


## Information Systems

We continue to invest in new information systems and technology to provide a platform for growth over the next several years. Recent initiatives include the following:

- We made enhancements to our merchandise planning systems and began a multi-year program to upgrade our inventory allocation system.
- We made improvements to our core merchandising system to provide our merchants with new tools to increase their effectiveness.
- We implemented enhancements to our IT systems to support expansion into new markets and new regions.
- We made improvements to our warehouse management and control systems to drive process efficiencies in our distribution centers and to provide the ability to support future volume requirements.
- We upgraded our sales audit system to reduce system processing times.
- We automated our customer check deposit process to reduce overall bank fees and accelerate check funding.
- We implemented a new Credit Card Tokenization system for added security.


## Distribution

We have four distribution processing facilities--two in California and one each in Pennsylvania and South Carolina. We ship all of our merchandise to our stores through these distribution centers, which are large, highly automated, and built to suit our specific off-price business model.

In addition, we own one and lease three other warehouse facilities for packaway storage. We use other third-party facilities as needed for storage of packaway inventory.

We also utilize third-party cross docks to distribute merchandise to stores on a regional basis. Shipments are made by contract carriers to the stores from three to six times per week depending on location.

We believe that our distribution centers with their current expansion capabilities will provide adequate processing capacity to support store growth in 2011. Information on the size and locations of our distribution centers and warehouse facilities is found under "Properties" in Item 2.

## Advertising

We rely primarily on television advertising to communicate the Ross value proposition-brand-name merchandise at low everyday prices. This strategy reflects our belief that television is the most efficient and cost-effective medium for communicating everyday savings on a wide selection of brand-name bargains for both the family and home. Advertising for dd's DISCOUNTS is primarily focused on new store grand openings and local grass roots initiatives.

## Trademarks

The trademarks for Ross Dress For Less ${ }^{\circledR}$ and dd's DISCOUNTS ${ }^{\circledR}$ have been registered with the United States Patent and Trademark Office.

## Employees

As of January 29, 2011, we had approximately 49,500 total employees, including an estimated 35,500 part-time employees. Additionally, we hire temporary employees-especially during the peak seasons. Our employees are non-union. Management considers the relationship between the Company and our employees to be good.

## Competition

We believe the principal competitive factors in the off-price retail apparel and home accessories industry are offering significant discounts on brand-name merchandise, offering a well-balanced assortment that appeals to our target customer, and consistently providing store environments that are convenient and easy to shop. To execute this concept, we continue to make strategic investments in our buying organization. We also continue to make improvements to our core merchandising system to strengthen our ability to plan, buy, and allocate product based on more local versus regional trends. We believe that we are well positioned to compete on the basis of each of these factors.

Nevertheless, the retail apparel market is highly fragmented and competitive. We face a challenging macro-economic and retail environment that creates intense competition for business from department stores, specialty stores, discount stores, warehouse stores, other off-price retailers, and manufacturer-owned outlet stores, many of which are units of large national or regional chains that have substantially greater resources. We also compete to some degree with retailers that sell apparel and home accessories through catalogs or over the internet. The retail apparel and home-related businesses may become even more competitive in the future.

## dd's DISCOUNTS

At January 29, 2011, we operated 67 dd's DISCOUNTS in six states: 40 in California, 14 in Texas, 7 in Florida, 2 in Arizona, 2 in Georgia, and 2 in Nevada. At January 30, 2010, we had 39 dd's DISCOUNTS stores in California, 7 in Texas, 5 in Florida, and 1 in Arizona, for a total of 52 stores. This younger off-price concept targets the needs of households with more moderate incomes than Ross customers. We believe this is one of the fastest growing demographic markets in the country. dd's DISCOUNTS features a moderately-priced assortment of first-quality, in-season, name brand apparel, accessories, footwear, and home fashions at everyday savings of 20 to 70 percent off moderate department and discount store regular prices.

The dd's DISCOUNTS business generally has similar merchandise departments and categories to those of Ross, but features a different mix of brands at lower average price points. The typical dd's DISCOUNTS store is located in an established shopping center in a densely populated urban or suburban neighborhood. The merchant, store, and distribution organizations for dd's DISCOUNTS and Ross are separate and distinct; however, dd's DISCOUNTS shares certain other corporate and support services with Ross.

## Available Information

The internet address for our corporate website is www.rossstores.com. Our Annual Reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, Proxy Statements, and amendments to those reports are made available free of charge on or through the Investors section of our corporate website promptly after being electronically filed with the Securities and Exchange Commission. The information found on our corporate website is not part of this, or any other report or regulatory filing we file with or furnish to the Securities and Exchange Commission.

## ITEM 1A. RISK FACTORS.

Our Annual Report on Form 10-K for fiscal 2010, and information we provide in our Annual Report to Stockholders, press releases, telephonic reports, and other investor communications, including those on our corporate website, may contain forward-looking statements with respect to anticipated future events and our projected financial performance, operations and competitive position that are subject to risk factors that could cause our actual results to differ materially from those forward-looking statements and our prior expectations and projections. Refer to Management's Discussion and Analysis for a more complete identification and discussion of "Forward-Looking Statements."

Our financial condition, results of operations, cash flows, and the performance of our common stock may be adversely affected by a number of risk factors. Risks and uncertainties that apply to both Ross and dd's DISCOUNTS include, without limitation, the following:

## We are subject to the economic and industry risks that affect large retailers operating in the United States.

Our business is exposed to the risks of a large, multi-store retailer, which must continually and efficiently obtain and distribute a supply of fresh merchandise throughout a large and growing network of stores. These risk factors include:

- An increase in the level of competitive pressures in the apparel or home-related merchandise industry.
- Changes in the level of consumer spending on or preferences for apparel or home-related merchandise.
- The potential impact from the macro-economic environment and uncertainty in financial and credit markets including but not limited to interest rates, recession, inflation, deflation, energy costs, tax rates and policy, unemployment trends, and fluctuating commodity costs.
- Changes in geopolitical conditions.
- Unseasonable weather trends that could affect consumer demand for seasonal apparel and apparel-related products.
- A change in the availability, quantity, or quality of attractive brand-name merchandise at desirable discounts that could impact our ability to purchase product and continue to offer customers a wide assortment of merchandise at competitive prices.
- Potential disruptions in the supply chain that could impact our ability to deliver product to our stores in a timely and cost-effective manner.
- A change in the availability, quality, or cost of new store real estate locations.
- A downturn in the economy or a natural disaster in California or in another region where we have a concentration of stores or a distribution center. Our corporate headquarters, Los Angeles buying office, two distribution centers, and $26 \%$ of our stores are located in California.


## We are subject to operating risks as we attempt to execute on our merchandising and growth strategies.

The continued success of our business depends, in part, upon our ability to increase sales at our existing store locations, to open new stores, and to operate stores on a profitable basis. Our existing strategies and store expansion programs may not result in a continuation of our anticipated revenue or profit growth. In executing our off-price retail strategies and working to improve efficiencies, expand our store network, and reduce our costs, we face a number of operational risks, including:

- Our ability to attract and retain personnel with the retail talent necessary to execute our strategies.
- Our ability to effectively operate our various supply chain, core merchandising, and other information systems.
- Our ability to improve our merchandising capabilities through implementation of new processes and systems enhancements.
- Our ability to improve new store sales and profitability, especially in newer regions and markets.
- Our ability to achieve and maintain targeted levels of productivity and efficiency in our distribution centers.
- Our ability to lease or acquire acceptable new store sites with favorable demographics and long-term financial returns.
- Our ability to identify and to successfully enter new geographic markets.
- Our ability to achieve planned gross margins by effectively managing inventories, markdowns, and shrink.
- Our ability to effectively manage all operating costs of the business, the largest of which are payroll and benefit costs for store and distribution center employees.


## ITEM 1B. UNRESOLVED STAFF COMMENTS.

Not applicable.

## ITEM 2. PROPERTIES.

At January 29, 2011, we operated a total of 1,055 stores, of which 988 were Ross locations in 27 states and Guam and 67 were dd's DISCOUNTS stores in six states. All stores are leased, with the exception of two locations which we own.

During fiscal 2010, we opened 41 new Ross stores and closed six existing stores. The average approximate Ross store size is 29,600 square feet.

During fiscal 2010, we opened 15 new dd's DISCOUNTS stores. The average approximate dd's DISCOUNTS store size is 22,700 square feet.

During fiscal 2010, no one store accounted for more than $1 \%$ of our sales.
We carry earthquake insurance to help mitigate the risk of financial loss due to an earthquake.
Our real estate strategy in 2011 is to open stores in states where we currently operate to increase our market penetration and to reduce overhead and advertising expenses as a percentage of sales in each market. We also expect to enter new states for both Ross and dd's DISCOUNTS in 2011. Important considerations in evaluating a new store location in both new and existing markets are the availability and quality of potential sites, demographic characteristics, competition, and population density of the local trade area. In addition, we continue to consider opportunistic real estate acquisitions.

The following table summarizes the locations of our stores by state as of January 29, 2011 and January 30, 2010.

| State/Territory | January 29, 2011 | January 30, 2010 |
| :---: | :---: | :---: |
| Alabama | 17 | 17 |
| Arizona | 56 | 52 |
| California | 275 | 259 |
| Colorado | 29 | 28 |
| Delaware | 1 | 1 |
| Florida | 127 | 125 |
| Georgia | 46 | 44 |
| Guam | 1 | 1 |
| Hawaii | 12 | 12 |
| Idaho | 9 | 9 |
| Louisiana | 11 | 11 |
| Maryland | 18 | 18 |
| Mississippi | 5 | 5 |
| Montana | 6 | 6 |
| Nevada | 24 | 20 |
| New Jersey | 10 | 10 |
| New Mexico | 8 | 6 |
| North Carolina | 33 | 32 |
| Oklahoma | 19 | 18 |
| Oregon | 26 | 25 |
| Pennsylvania | 33 | 32 |
| South Carolina | 20 | 20 |
| Tennessee | 25 | 25 |
| Texas | 166 | 153 |
| Utah | 14 | 12 |
| Virginia | 32 | 32 |
| Washington | 30 | 30 |
| Wyoming | 2 | 2 |
| Total | 1,055 | 1,005 |

Where possible, we obtain sites in buildings requiring minimal alterations, allowing us to establish stores in new locations in a relatively short period of time at reasonable costs in a given market. At January 29, 2011, the majority of our stores had unexpired original lease terms ranging from three to ten years with three to four renewal options of five years each. The average unexpired original lease term of our leased stores is five (5) years, or twenty-two (22) years if renewal options are included. See Note E of Notes to Consolidated Financial Statements.

See additional discussion under "Stores" in Item 1.

The following table summarizes the location and approximate sizes of our distribution centers, warehouses, and office locations as of January 29, 2011. Square footage information for the distribution centers and warehouses represents total ground floor area of the facility. Square footage information for office space represents total space occupied. See additional discussion in Management's Discussion and Analysis.

| Location | Approximate Square Footage | Own / Lease |
| :--- | :---: | :---: |
| Distribution centers |  |  |
| Carlisle, Pennsylvania | 425,000 | Own |
| Fort Mill, South Carolina | $1,300,000$ | Own |
| Moreno Valley, California | $1,300,000$ | Own |
| Perris, California | $1,300,000$ | Lease |
| Warehouses |  |  |
| Carlisle, Pennsylvania | 239,000 | Lease |
| Carlisle, Pennsylvania | 246,000 | Lease |
| Fort Mill, South Carolina | 423,000 | Own |
| Fort Mill, South Carolina | 255,000 | Lease |
| Office space |  |  |
| Los Angeles, California | 26,000 | Lease |
| New York City, New York | 201,000 | Lease |
| Pleasanton, California | 181,000 | Lease |

In October 2008, we purchased 167 acres of land in South Carolina.
See additional discussion under "Distribution" in Item 1.

## ITEM 3. LEGAL PROCEEDINGS.

Like many California retailers, we have been named in class action lawsuits regarding wage and hour claims. Class action litigation involving allegations that hourly associates have missed meal and/or rest break periods, as well as allegations of unpaid overtime wages to store managers and assistant store managers at Company stores under state law remains pending as of January 29, 2011.

We are also party to various other legal proceedings arising in the normal course of business. Actions filed against us include commercial, product, customer, intellectual property, and labor and employment-related claims, including lawsuits in which plaintiffs allege that we violated state or federal laws. Actions against us are in various procedural stages. Many of these proceedings raise factual and legal issues and are subject to uncertainties.

We believe that the resolution of these legal proceedings will not have a material adverse effect on our financial condition, results of operations, or cash flows.

ITEM 4. (REMOVED AND RESERVED).

## Executive Officers of the Registrant

The following sets forth the names and ages of our executive officers, indicating each person's principal occupation or employment during at least the past five years. The term of office is at the discretion of our Board of Directors.

| Name | Age | Position |  |
| :--- | ---: | :--- | :--- |
| Michael Balmuth | 60 |  | Vice Chairman and Chief Executive Officer |
| Douglas Baker | 52 | President and Chief Merchandising Officer, dd's DISCOUNTS |  |
| James S. Fassio | 56 | President and Chief Development Officer |  |
| Michael O'Sullivan | 47 | President and Chief Operating Officer |  |
| Barbara Rentler | 53 | President and Chief Merchandising Officer, |  |
|  |  | Ross Dress for Less |  |
| Lisa Panattoni | 48 | Group Executive Vice President, Merchandising |  |
| John G. Call | 52 | Senior Vice President and Chief Financial Officer |  |

Mr. Balmuth joined the Board of Directors as Vice Chairman and became Chief Executive Officer in September 1996. From February 2005 to December 2009, he also served as President. He was Executive Vice President, Merchandising from July 1993 to September 1996 and Senior Vice President and General Merchandise Manager from November 1989 to July 1993. Before joining Ross, he was Senior Vice President and General Merchandising Manager at Bon Marché in Seattle from September 1988 to November 1989. From April 1986 to September 1988, he served as Executive Vice President and General Merchandising Manager for Karen Austin Petites.

Mr. Baker has served as President and Chief Merchandising Officer of dd 's DISCOUNTS since March 2011. He was Executive Vice President, Merchandising dd's DISCOUNTS from June 2009 to March 2011 and Senior Vice President, General Merchandise Manager of dd's DISCOUNTS from December 2006 to June 2009. Mr. Baker joined Ross in November 1995 as Vice President Divisional Merchandise Manager. Prior to joining Ross, he worked for Value City Department Stores from 1984 to 1995. His previous retail experience also includes Marshall's and Hill Department Stores.

Mr. Fassio has served as President and Chief Development Officer since December 2009. Prior to this, he was Executive Vice President, Property Development, Construction and Store Design from February 2005 to December 2009. From March 1991 to February 2005, he served as Senior Vice President, Property Development, Construction and Store Design. He joined the Company in June 1988 as Vice President of Real Estate. Prior to joining Ross, Mr. Fassio held various retail and real estate positions with Safeway Stores, Inc.

Mr. O'Sullivan has served as President and Chief Operating Officer since December 2009. From February 2005 to December 2009, he served as Executive Vice President and Chief Administrative Officer, after joining Ross in September 2003 as Senior Vice President, Strategic Planning and Marketing. From 1991 to 2003, Mr. O'Sullivan was a partner with Bain \& Company providing consulting advice to retail, consumer goods, financial services and private equity clients.

Ms. Rentler has served as President and Chief Merchandising Officer of Ross Dress for Less since December 2009. From December 2006 to December 2009, she was Executive Vice President, Merchandising, with responsibility for all Ross apparel and apparel-related products. She also served as Executive Vice President and Chief Merchandising Officer of dd's DISCOUNTS from February 2005 to December 2006, Senior Vice President and Chief Merchandising Officer of dd's DISCOUNTS from January 2004 to February 2005 and Senior Vice President and General Merchandise Manager at Ross Dress for Less from February 2001 to January 2004. Prior to that, she held various merchandising positions since joining the Company in February 1986.

Ms. Panattoni has served as Group Executive Vice President, Merchandising for Ross Home, Men's and Children's since December 2009. She joined the Company in January 2005 as Senior Vice President and General Merchandise Manager of Ross Home and was promoted to Executive Vice President in October 2005. Prior to joining Ross, Ms. Panattoni was with The TJX Companies, where she served as Senior Vice President of Merchandising and Marketing for HomeGoods from 1998 to 2004 and as Divisional Merchandise Manager of the Marmaxx Home Store from 1994 to 1998.

Mr. Call has served as Senior Vice President and Chief Financial Officer since joining the Company in June 1997. From June 1997 to February 2009 he also served as Corporate Secretary. Mr. Call was Senior Vice President, Chief Financial Officer, Secretary and Treasurer of Friedman's from June 1993 until joining Ross in 1997. Prior to joining Friedman's, Mr. Call held various positions with Ernst \& Young LLP.

## PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.

General information. See the information set forth under the caption "Quarterly Financial Data (Unaudited)" under Note K of Notes to Consolidated Financial Statements in Item 8 of this Annual Report, which is incorporated herein by reference. Our stock is traded on The NASDAQ Global Select Market ${ }^{\circledR}$ under the symbol ROST. There were 808 stockholders of record as of March 10, 2011 and the closing stock price on that date was $\$ 70.56$ per share.

Cash dividends. In January 2011, our Board of Directors declared a quarterly cash dividend of $\$ .22$ per common share, payable on March 31, 2011. Our Board of Directors declared quarterly cash dividends of $\$ .16$ per common share in January, May, August, and November 2010, cash dividends of $\$ .11$ per common share in January, May, August, and November 2009, and cash dividends of $\$ .095$ per common share in January, May, August, and November 2008.

Issuer purchases of equity securities. Information regarding shares of common stock we repurchased during the fourth quarter of fiscal 2010 is as follows:

 purposes related to vesting of restricted stock grants. All remaining shares were repurchased under our publicly announced stock repurchase program.
 under the prior two-year \$750 million stock repurchase program approved in January 2010 for fiscal 2010 and 2011.

See Note H of Notes to Consolidated Financial Statements for equity compensation plan information. The information under Item 12 of this Annual Report on Form 10-K under the caption "Equity compensation plan information" is incorporated herein by reference.

## Stockholder Return Performance Graph

The following information in this Item 5 shall not be deemed filed for purposes of Section 18 of the Securities Act of 1934, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933.

Total stockholder returns for our common stock outperformed the Standard \& Poor's ("S\&P") 500 Index and the S\&P Retailing Group over the last five years as set forth in the graph below. The five year period comparison graph assumes that the value of the investment in our common stock at each fiscal year end and the comparative indexes was $\$ 100$ on January 31, 2006 and measures the performance of this investment as of the last trading day in the month of January for each of the following five years. These measurement dates are based on the historical month-end data available and may vary slightly from our actual fiscal year-end date for each period. Data with respect to returns for the S\&P indexes is not readily available for periods shorter than one month. The total return assumes the reinvestment of dividends at the frequency with which dividends are paid. The graph is a historical representation of past performance only and is not necessarily indicative of future returns to stockholders.

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN*
Among Ross Stores, Inc., The S\&P 500 Index and S\&P Retailing Group

*\$100 invested on 1/28/06 in stock or 1/31/06 in index, including reinvestment of dividends. Fiscal year ended January 29. Indexes calculated on month-end basis.

Indexed Returns for Years Ended

|  | Base Period |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Company / Index | 2006 | 2007 | 2008 | 2009 | 2010 |
| Ross Stores, Inc. | 100 | 112 | 104 | 104 | 163 |
| S\&P 500 Index | 100 | 115 | 112 | 69 | 91 |
| S\&P Retailing Group | 100 | 114 | 99 | 62 | 101 |

## ITEM 6. SELECTED FINANCIAL DATA.

The following selected financial data is derived from our consolidated financial statements. The data set forth below should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations," the section "Forward-Looking Statements" in this Annual Report on Form 10-K and our consolidated financial statements and notes thereto.

| (\$000, except per share data) | 2010 | 2009 | 2008 | 2007 | $2006{ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operations |  |  |  |  |  |
| Sales | \$ 7,866,100 | \$ 7,184,213 | \$ 6,486,139 | \$ 5,975,212 | \$ 5,570,210 |
| Cost of goods sold | 5,729,735 | 5,327,278 | 4,956,576 | 4,618,220 | 4,317,527 |
| Percent of sales | 72.8\% | 74.2\% | 76.4\% | 77.3\% | 77.5\% |
| Selling, general and administrative | 1,229,775 | 1,130,813 | 1,034,357 | 935,901 | 863,033 |
| Percent of sales | 15.6\% | 15.7\% | 16.0\% | 15.7\% | 15.5\% |
| Interest expense (income), net | 9,569 | 7,593 | (157) | $(4,029)$ | $(8,627)$ |
| Earnings before taxes | 897,021 | 718,529 | 495,363 | 425,120 | 398,277 |
| Percent of sales | 11.4\% | 10.0\% | 7.6\% | 7.1\% | 7.2\% |
| Provision for taxes on earnings | 342,224 | 275,772 | 189,922 | 164,069 | 156,643 |
| Net earnings | 554,797 | 442,757 | 305,441 | 261,051 | 241,634 |
| Percent of sales | 7.1\% | 6.2\% | 4.7\% | 4.4\% | 4.3\% |
| Basic earnings per share | \$ 4.71 | \$ 3.60 | \$ 2.36 | \$ 1.93 | \$ 1.73 |
| Diluted earnings per share | \$ 4.63 | \$ 3.54 | \$ 2.33 | \$ 1.90 | \$ 1.70 |
| Cash dividends declared per common share | \$ 0.700 | \$ 0.490 | \$ 0.395 | \$ 0.320 | \$ 0.255 |

${ }_{1}$ Fiscal 2006 was a 53-week year; all other fiscal years presented were 52 weeks.

## Selected Financial Data

| (\$000, except per share data) |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | $2006{ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Position |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 833,924 | \$ | 768,343 | \$ | 321,355 | \$ | 257,580 | \$ | 367,388 |
| Merchandise inventory |  | 1,086,917 |  | 872,498 |  | 881,058 |  | 1,025,295 |  | 1,051,729 |
| Property and equipment, net |  | 983,776 |  | 942,999 |  | 951,656 |  | 868,315 |  | 748,233 |
| Total assets |  | 3,116,204 |  | 2,768,633 |  | 2,355,511 |  | 2,371,322 |  | 2,358,591 |
| Return on average assets |  | 19\% |  | 17\% |  | 13\% |  | 11\% |  | 11\% |
| Working capital |  | 690,919 |  | 554,933 |  | 358,456 |  | 387,396 |  | 431,699 |
| Current ratio |  | 1.5:1 |  | 1.5:1 |  | 1.4:1 |  | 1.4:1 |  | 1.4:1 |
| Long-term debt |  | 150,000 |  | 150,000 |  | 150,000 |  | 150,000 |  | 150,000 |
| Long-term debt as a percent of total capitalization |  | 10\% |  | 11\% |  | 13\% |  | 13\% |  | 14\% |
| Stockholders' equity |  | 1,332,692 |  | 1,157,293 |  | 996,369 |  | 970,649 |  | 909,830 |
| Return on average stockholders' equity |  | 45\% |  | 41\% |  | 31\% |  | 28\% |  | 28\% |
| Book value per common share outstanding at year-end | \$ | 11.29 | \$ | 9.41 | \$ | 7.82 | \$ | 7.24 | \$ | 6.53 |
| Operating Statistics |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Number of stores opened |  | 56 |  | 56 |  | 77 |  | 98 |  | 66 |
| Number of stores closed |  | 6 |  | 7 |  | 11 |  | 5 |  | 3 |
| Number of stores at year-end |  | 1,055 |  | 1,005 |  | 956 |  | 890 |  | 797 |
| Comparable store sales increase ${ }^{2}$ (52-week basis) |  | 5 \% |  | 6\% |  | 2\% |  | 1\% |  | 4\% |
| Sales per average square foot of selling space3 (52-week basis) | \$ | 324 | \$ | 311 | \$ | 298 | \$ | 301 | \$ | 305 |
| Square feet of selling space at year-end (000) |  | 24,800 |  | 23,700 |  | 22,500 |  | 21,100 |  | 18,600 |
| Number of employees at year-end |  | 49,500 |  | 45,600 |  | 40,000 |  | 39,100 |  | 35,800 |
| Number of common stockholders of record at year-end |  | 804 |  | 767 |  | 754 |  | 760 |  | 749 |

${ }^{1}$ Fiscal 2006 was a 53 -week year; all other fiscal years presented were 52 weeks.
${ }_{2}$ Comparable stores are stores open for more than 14 complete months.
${ }_{3}$ Based on average annual selling square footage.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

## Overview

We are the second largest off-price apparel and home goods retailer in the United States. At the end of fiscal 2010, we operated 988 Ross Dress for Less ${ }^{\circledR}$ ("Ross") locations in 27 states and Guam, and 67 dd's DISCOUNTS ${ }^{\circledR}$ stores in six states. Ross offers first-quality, inseason, name brand and designer apparel, accessories, footwear and home fashions at everyday savings of 20 to 60 percent off department and specialty store regular prices. dd's DISCOUNTS features a more moderately-priced assortment of first-quality, in-season, name brand apparel, accessories, footwear and home fashions at everyday savings of 20 to 70 percent off moderate department and discount store regular prices.

Our primary objective is to pursue and refine our existing off-price strategies to maintain or improve profitability and improve financial returns over the long term. In establishing appropriate growth targets for our business, we closely monitor market share trends for the off-price industry. Total aggregate sales for five of the largest off-price retailers in the United States increased 8\% during 2010 on top of a $7 \%$ increase in 2009. This compares to total national apparel sales which increased $2 \%$ during 2010 compared to a $5 \%$ decrease in 2009, according to data published by the NPD Group, Inc., a leading provider of comprehensive consumer and retail information worldwide.

We believe that the stronger relative sales gains of the off-price retailers during 2009 and 2010 were driven mainly by an increased focus on value by consumers over the past two years. Our sales and earnings gains in 2010 continued to benefit from efficient execution of our offprice model throughout all areas of our business. Our merchandise and operational strategies are designed to take advantage of the expanding market share of our off-price industry as well as the ongoing customer demand for name brand fashions for the family and home at compelling everyday discounts.

Looking ahead to 2011, we are planning further reductions in average store inventory levels while continuing to maintain strict controls on operating expenses as part of our strategy to help us maximize our profitability.

We refer to our fiscal years ended January 29, 2011, January 30, 2010, and January 31, 2009 as fiscal 2010, fiscal 2009, and fiscal 2008, respectively. Fiscal 2010, 2009, and 2008 each had 52 weeks.

## Results of Operations

The following table summarizes the financial results for fiscal 2010, 2009, and 2008.

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Sales |  |  |  |
| Sales (millions) | \$ 7,866 | \$ 7,184 | \$ 6,486 |
| Sales growth | 9.5\% | 10.8\% | 8.6\% |
| Comparable store sales growth | $5 \%$ | 6\% | 2\% |
| Costs and expenses (as a percent of sales) |  |  |  |
| Cost of goods sold | 72.8\% | 74.2\% | 76.4\% |
| Selling, general and administrative | 15.6\% | 15.7\% | 16.0\% |
| Interest expense, net | 0.1\% | 0.1\% | 0.0\% |
| Earnings before taxes (as a percent of sales) | 11.4\% | 10.0\% | 7.6\% |
| Net earnings (as a percent of sales) | 7.1\% | 6.2\% | 4.7\% |

Stores. Total stores open at the end of 2010, 2009, and 2008 were $1,055,1,005$, and 956 , respectively. The number of stores at the end of fiscal 2010, 2009, and 2008 increased by $5 \%, 5 \%$, and $7 \%$ from the respective prior years. Our expansion strategy is to open additional stores based on market penetration, local demographic characteristics, competition, expected store profitability, and the ability to leverage overhead expenses. We continually evaluate opportunistic real estate acquisitions and opportunities for potential new store locations. We also evaluate our current store locations and determine store closures based on similar criteria.

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Stores at the beginning of the period | 1,005 | 956 | 890 |
| Stores opened in the period | 56 | 56 | 77 |
| Stores closed in the period | (6) | (7) | (11) |
| Stores at the end of the period | 1,055 | 1,005 | 956 |
| Selling square footage at the end of the period (000) | 24,800 | 23,700 | 22,500 |

Sales. Sales for fiscal 2010 increased $\$ 681.9$ million, or $9.5 \%$, compared to the prior year due to the opening of 50 net new stores during 2010, and a $5 \%$ increase in sales from "comparable" stores (defined as stores that have been open for more than 14 complete months). Sales for fiscal 2009 increased $\$ 698.1$ million, or $10.8 \%$, compared to the prior year due to the opening of 49 net new stores during 2009, and a $6 \%$ increase in sales from comparable stores.

Our sales mix is shown below for fiscal 2010, 2009, and 2008:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Ladies | 29\% | 30\% | 32\% |
| Home accents and bed and bath | 25\% | 24\% | 23\% |
| Men's | 13\% | 13\% | 14\% |
| Accessories, lingerie, fine jewelry, and fragrances | 12\% | 13\% | 12\% |
| Shoes | 12\% | 11\% | 10\% |
| Children's | 9 \% | 9\% | 9\% |
| Total | 100\% | 100\% | 100\% |

We intend to address the competitive climate for off-price apparel and home goods by pursuing and refining our existing strategies and by continuing to strengthen our organization, to diversify our merchandise mix, and to more fully develop our organization and systems to improve regional and local merchandise offerings. Although our strategies and store expansion program contributed to sales gains in fiscal 2010, 2009, and 2008, we cannot be sure that they will result in a continuation of sales growth or in an increase in net earnings.

Cost of goods sold. Cost of goods sold in fiscal 2010 increased $\$ 402.5$ million compared to the prior year mainly due to increased sales from the opening of 50 net new stores during the year, and a $5 \%$ increase in sales from comparable stores.

Cost of goods sold as a percentage of sales for fiscal 2010 decreased approximately 130 basis points from the prior year. This improvement was mainly the result of an 80 basis point increase in merchandise gross margin, which included a 15 basis point benefit from lower shortage. In addition, occupancy leveraged 30 basis points, and distribution costs declined by about 30 basis points. These improvements were partially offset by an increase in freight costs of about 10 basis points.

Cost of goods sold in fiscal 2009 increased $\$ 370.7$ million compared to the prior year mainly due to increased sales from the opening of 49 net new stores during the year, and a 6\% increase in sales from comparable stores.

Cost of goods sold as a percentage of sales for fiscal 2009 decreased approximately 230 basis points from the prior year. This improvement was mainly the result of a 170 basis point increase in merchandise gross margin, which included a 40 basis point benefit from lower shortage. In addition, freight costs declined by about 50 basis points, occupancy leveraged 35 basis points, and distribution costs declined by about 10 basis points. These improvements were partially offset by a 35 basis point increase in buying expenses due in part to higher incentive costs versus the prior year.

We cannot be sure that the gross profit margins realized in fiscal 2010, 2009, and 2008 will continue in future years.
Selling, general and administrative expenses. For fiscal 2010, selling, general and administrative expenses ("SG\&A") increased \$99.0 million compared to the prior year, mainly due to increased store operating costs reflecting the opening of 50 net new stores during the year.

SG\&A as a percentage of sales for fiscal 2010 decreased by approximately 10 basis points compared to the prior year mainly driven by leverage on store operating expenses.

For fiscal 2009, SG\&A increased $\$ 96.5$ million compared to the prior year, mainly due to increased store operating costs reflecting the opening of 49 net new stores during the year.

SG\&A as a percentage of sales for fiscal 2009 decreased by approximately 20 basis points compared to the prior year. This decrease was mainly driven by 40 basis points of leverage on store operating expenses that was partially offset by a 20 basis point increase in general and administrative expenses due in part to higher incentive costs versus the prior year.

The largest component of SG\&A is payroll. The total number of employees, including both full and part-time, as of fiscal year end 2010, 2009 , and 2008 was approximately $49,500,45,600$, and 40,000 , respectively.

Interest expense (income), net. In fiscal 2010, interest expense increased by $\$ 1.3$ million primarily due to lower capitalization of construction interest. In fiscal 2010, interest income decreased by $\$ 0.7$ million primarily due to lower investment yields as compared to the prior year. As a percentage of sales, net interest expense in fiscal 2010 remained flat compared to the prior year. The table below shows interest expense and income for fiscal 2010, 2009, and 2008:

| (\$ millions) | $\mathbf{2 0 1 0}$ | 2009 | 2008 |
| :--- | :---: | :---: | :---: |
| Interest expense | $\$ 10.7$ | $\$ 9.4$ | $\$ 8.3$ |
| Interest income | $\mathbf{( 1 . 1 )}$ | $(1.8)$ | $(8.5)$ |
| Total interest expense (income), net | $\$ 9.6$ | $\$ 7.6$ | $\$(0.2)$ |

Taxes on earnings. Our effective tax rate for fiscal 2010, 2009, and 2008 was approximately $38 \%$ in each year, which represents the applicable combined federal and state statutory rates reduced by the federal benefit of state taxes deductible on federal returns. The effective rate is impacted by changes in law, location of new stores, level of earnings, and the resolution of tax positions with various taxing authorities. We anticipate that our effective tax rate for fiscal 2011 will be about $38 \%$.

Net earnings. Net earnings as a percentage of sales for fiscal 2010 were higher compared to fiscal 2009 primarily due to both lower cost of goods sold and lower SG\&A expenses as a percentage of sales. Net earnings as a percentage of sales for fiscal 2009 were higher compared to fiscal 2008 primarily due to both lower cost of goods sold and lower SG\&A expenses as a percentage of sales.

Earnings per share. Diluted earnings per share in fiscal 2010 was $\$ 4.63$, compared to $\$ 3.54$ in fiscal 2009 . This $31 \%$ increase in diluted earnings per share is attributable to an approximate $25 \%$ increase in net earnings and a $4 \%$ reduction in weighted average diluted shares outstanding, largely due to the repurchase of common stock under our stock repurchase program. Diluted earnings per share in fiscal 2009 was $\$ 3.54$, compared to $\$ 2.33$ in fiscal 2008. This $52 \%$ increase in diluted earnings per share is attributable to an approximate $45 \%$ increase in net earnings and a $5 \%$ reduction in weighted average diluted shares outstanding largely due to the repurchase of common stock under our stock repurchase program.

## Financial Condition

## Liquidity and Capital Resources

Our primary sources of funds for our business activities are cash flows from operations and short-term trade credit. Our primary ongoing cash requirements are for merchandise inventory purchases, payroll, rent, taxes, capital expenditures in connection with opening new stores, and investments in distribution centers and information systems. We also use cash to repurchase stock under our stock repurchase program and to pay dividends.

| (\$ millions) | $\mathbf{2 0 1 0}$ | 2009 | 2008 |  |
| :--- | ---: | ---: | ---: | ---: |
| Cash flows provided by operating activities | $\mathbf{\$ 6 7 3 . 0}$ | $\$ 888.4$ | $\$ 583.4$ |  |
| Cash flows used in investing activities | $\mathbf{( 1 9 6 . 8 )}$ | $(136.8)$ | $(218.7)$ |  |
| Cash flows used in financing activities | $\mathbf{( 4 1 0 . 6 )}$ | $(304.6)$ | $(300.9)$ |  |
| Net increase in cash and cash equivalents | $\mathbf{\$ 1}$ | $\mathbf{6 5 . 6}$ | $\$ 447.0$ | $\$$ |
|  | 63.8 |  |  |  |

## Operating Activities

Net cash provided by operating activities was $\$ 673.0$ million, $\$ 888.4$ million, and $\$ 583.4$ million in fiscal 2010, 2009, and 2008, respectively. The primary sources of cash provided by operating activities in fiscal 2010, 2009, and 2008 were net earnings plus non-cash expenses for depreciation and amortization. Net cash from operations decreased in 2010 compared to 2009 primarily due to cash used to purchase additional packaway inventory at the end of 2010. Accounts payable leverage (defined as accounts payable divided by merchandise inventory) was $71 \%$ as of January 29, 2011 and $75 \%$ as of January 30, 2010. The decrease in leverage was due to higher packaway inventory.

Our primary source of liquidity is the sale of our merchandise inventory. We regularly review the age and condition of our merchandise and are able to maintain current merchandise inventory in our stores through replenishment processes and liquidation of slower-moving merchandise through clearance markdowns.

## Investing Activities

In fiscal 2010, 2009, and 2008, our capital expenditures were $\$ 198.7$ million, $\$ 158.5$ million, and $\$ 224.4$ million, respectively. Our capital expenditures included costs of fixtures and leasehold improvements to open new stores and costs to implement information technology systems, build or expand distribution centers, and various other expenditures related to our stores, buying, and corporate offices. In fiscal 2008 we also purchased land in South Carolina with the intention of building a new distribution center in the future. We opened 56,56 , and 77 new stores in fiscal 2010, 2009, and 2008, respectively.

We had purchases of investments of $\$ 6.8$ million, $\$ 2.9$ million, and $\$ 37.0$ million in fiscal 2010, 2009, and 2008, respectively. We had sales of investments of $\$ 8.6$ million, $\$ 24.5$ million, and $\$ 42.5$ million in fiscal 2010, 2009, and 2008, respectively.

We are forecasting approximately $\$ 380$ million to $\$ 390$ million in capital expenditures in 2011 to fund expenditures for fixtures and leasehold improvements to open both new Ross and dd's DISCOUNTS stores, for the relocation or upgrade of existing stores, for investments in store and merchandising systems, buildings, equipment and systems, and for various buying and corporate office expenditures. We expect to fund these expenditures with available cash and cash flows from operations.

Our capital expenditures over the last three years are set forth in the table below:

| (\$ millions) | $\mathbf{2 0 1 0}$ | 2009 | 2008 |
| :--- | ---: | ---: | ---: | ---: |
| New stores | $\mathbf{\$ 1 2 . 3}$ | $\$ 55.4$ | $\$ 82.0$ |
| Store renovations and improvements | $\mathbf{6 3 . 4}$ | 44.3 | 47.3 |
| Information systems | $\mathbf{1 7 . 0}$ | 10.4 | 13.2 |
| Distribution centers, corporate office, and other | $\mathbf{4 6 . 0}$ | 48.4 | 111.9 |
| Total capital expenditures | $\mathbf{\$ 1 9 8 . 7}$ | $\$ 158.5$ | $\$ 224.4$ |

## Financing Activities

During fiscal 2010, 2009, and 2008, our liquidity and capital requirements were provided by available cash, and cash flows from operations. Our buying offices, our corporate headquarters, one distribution center, one trailer parking lot, three warehouse facilities, and all but two of our store locations are leased and, except for certain leasehold improvements and equipment, do not represent capital investments. We own one distribution center in each of the following cities: Carlisle, Pennsylvania; Moreno Valley, California; and Fort Mill, South Carolina; and one warehouse facility in Fort Mill, South Carolina.

We repurchased 6.7 million, 7.4 million, and 9.3 million shares of our common stock for aggregate purchase prices of approximately $\$ 375$ million, $\$ 300$ million, and $\$ 300$ million in 2010, 2009, and 2008, respectively. In January 2011, our Board of Directors approved a new twoyear $\$ 900$ million stock repurchase program for fiscal 2011 and 2012, replacing the $\$ 375$ million remaining under the prior two-year $\$ 750$ million stock repurchase program approved in January 2010.

In January 2011, our Board of Directors declared a quarterly cash dividend of $\$ .22$ per common share, payable on March 31, 2011. Our Board of Directors declared quarterly cash dividends of $\$ .16$ per common share in January, May, August, and November 2010, cash dividends of $\$ .11$ per common share in January, May, August, and November 2009, and cash dividends of $\$ .095$ per common share in January, May, August, and November 2008.

Short-term trade credit represents a significant source of financing for merchandise inventory. Trade credit arises from customary payment terms and trade practices with our vendors. We regularly review the adequacy of credit available to us from all sources and expect to be able to maintain adequate trade, bank, and other credit lines to meet our capital and liquidity requirements, including lease payment obligations in 2011.

In March 2011 we entered into a new $\$ 600$ million unsecured, revolving credit facility. This credit facility, which replaced our previous $\$ 600$ million revolving credit facility, expires in March 2016. Interest on this facility is based on LIBOR plus an applicable margin (currently 150 basis points) and is payable upon maturity but not less than quarterly.

We estimate that existing cash balances, cash flows from operations, bank credit lines, and trade credit are adequate to meet our operating cash needs and to fund our planned capital investments, common stock repurchases, and quarterly dividend payments for at least the next twelve months.

## Contractual Obligations

The table below presents our significant contractual obligations as of January 29, 2011:

| (\$000) | Less than 1 |  |  |  | After 5 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | year |  | -3 years |  | - 5 years |  | years |  | Total ${ }^{1}$ |
| Senior notes | \$ |  | \$ |  | \$ |  | \$ | 150,000 | \$ | 150,000 |
| Interest payment obligations |  | 9,667 |  | 19,335 |  | 19,335 |  | 40,528 |  | 88,865 |
| Operating leases: |  |  |  |  |  |  |  |  |  |  |
| Rent obligations |  | 348,287 |  | 686,203 |  | 490,638 |  | 447,547 |  | 1,972,675 |
| Synthetic leases |  | 5,705 |  | 6,045 |  | - |  |  |  | 11,750 |
| Other synthetic lease obligations |  | 1,322 |  | 56,499 |  | - |  |  |  | 57,821 |
| Purchase obligations |  | 1,320,471 |  | 11,745 |  | - |  |  |  | 1,332,216 |
| Total contractual obligations |  | 1,685,452 | \$ | 779,827 | \$ | 509,973 |  | 638,075 | \$ | 3,613,327 |

[^0]Senior notes. We have two series of unsecured senior notes with various institutional investors for $\$ 150$ million. The Series A notes totaling $\$ 85$ million are due in December 2018 and bear interest at a rate of $6.38 \%$. The Series B notes totaling $\$ 65$ million are due in December 2021 and bear interest at a rate of $6.53 \%$. Interest on these notes is included in Interest payment obligations in the table above. These notes are subject to prepayment penalties for early payment of principal.

Borrowings under these notes are subject to certain operating and financial covenants, including interest coverage and other financial ratios. As of January 29, 2011, we were in compliance with these covenants.

## Off-Balance Sheet Arrangements

Operating leases. We lease our two buying offices, our corporate headquarters, one distribution center, one trailer parking lot, three warehouse facilities, and all but two of our store locations. Except for certain leasehold improvements and equipment, these leased locations do not represent long-term capital investments.

We have lease arrangements for certain equipment in our stores for our point-of-sale ("POS") hardware and software systems. These leases are accounted for as operating leases for financial reporting purposes. The initial terms of these leases are either two or three years, and we typically have options to renew the leases for two to three one-year periods. Alternatively, we may purchase or return the equipment at the end of the initial or each renewal term. We have guaranteed the value of the equipment of $\$ 1.8$ million at the end of the respective initial lease terms, which is included in Other synthetic lease obligations in the table above.

We lease a 1.3 million square foot distribution center in Perris, California. The land and building for this distribution center are financed by the lessor under a $\$ 70$ million ten-year synthetic lease that expires in July 2013. Rent expense on this center is payable monthly at a fixed annual rate of $5.8 \%$ on the lease balance of $\$ 70$ million. At the end of the lease term, we have the option to either refinance the $\$ 70$ million synthetic lease facility, purchase the distribution center at the amount of the then-outstanding lease obligation, or arrange a sale of the distribution center to a third party. If the distribution center is sold to a third party for less than $\$ 70$ million, we have agreed under a residual value guarantee to pay the lessor any shortfall amount up to $\$ 56$ million. As of January 29, 2011, we have accrued approximately $\$ 3.5$ million related to an estimated shortfall in the residual value guarantee recorded in accrued expenses and other in the accompanying consolidated balance sheets. The synthetic lease agreement includes a prepayment penalty for early payoff of the lease. Our contractual obligation of $\$ 56$ million is included in Other synthetic lease obligations in the above table.

We have also recognized a liability and corresponding asset for the inception date estimated fair values of the distribution center and POS synthetic lease residual value guarantees. As of January 29, 2011 we have approximately $\$ 2.4$ million of residual value guarantee asset and liability. These residual value guarantees are being amortized on a straight-line basis over the original terms of the leases. The current portion of the related asset and liability is recorded in prepaid expenses and accrued expenses, respectively, and the long-term portion of the related assets and liabilities is recorded in other long-term assets and other long-term liabilities, respectively, in the accompanying consolidated balance sheets.

We lease three warehouses. Two of the warehouses are in Carlisle, Pennsylvania with leases expiring in 2013 and 2014. The third warehouse is in Fort Mill, South Carolina, with a lease expiring in 2013. We also own a 423,000 square foot warehouse in Fort Mill, South Carolina. All four of these warehouses are used to store our packaway inventory. We also lease a 10-acre parcel that has been developed for trailer parking adjacent to our Perris distribution center.

We lease approximately 181,000 square feet of office space for our corporate headquarters in Pleasanton, California, under several facility leases. The terms for these leases expire between 2014 and 2015 and contain renewal provisions.

We lease approximately 201,000 and 26,000 square feet of office space for our New York City and Los Angeles buying offices, respectively. The lease terms for these facilities expire in 2021 and 2014, respectively, and contain renewal provisions.

Purchase obligations. As of January 29, 2011 we had purchase obligations of approximately $\$ 1,332$ million. These purchase obligations primarily consist of merchandise inventory purchase orders, commitments related to store fixtures and supplies, and information technology service and maintenance contracts. Merchandise inventory purchase orders of $\$ 1,250$ million represent purchase obligations of less than one year as of January 29, 2011.

## Commercial Credit Facilities

The table below presents our significant available commercial credit facilities at January 29, 2011:

| (\$000) | Amount of Commitment Expiration Per Period |  |  |  |  |  |  |  | Total amount committed |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ess than <br> 1 year | $\begin{array}{r} 1-3 \\ \text { years } \\ \hline \end{array}$ |  | $\begin{array}{r} 3-5 \\ \text { years } \\ \hline \end{array}$ |  | After 5 years |  |  |  |
| Revolving credit facility | \$ | 600,000 | \$ | - | \$ | - | \$ | - | \$ | 600,000 |
| Total commercial commitments | \$ | 600,000 | \$ | - | \$ | - | \$ | - | \$ | 600,000 |

Revolving credit facility. At January 29, 2011, we had available a $\$ 600$ million unsecured revolving credit facility with our banks. The credit facility contained a $\$ 300$ million sublimit for issuance of standby letters of credit, of which $\$ 230.4$ million was available at January 29, 2011. Interest pricing on this credit facility was LIBOR plus an applicable margin ( 45 basis points at January 29, 2011) and was payable upon maturity but not less than quarterly. Our borrowing ability under this credit facility was subject to our maintaining certain financial ratios. As of January 29, 2011 we had no borrowings outstanding under this facility.

In March 2011 we entered into a new $\$ 600$ million unsecured, revolving credit facility. This credit facility, which replaced our previous $\$ 600$ million revolving credit facility, expires in March 2016. Interest on this facility is based on LIBOR plus an applicable margin (currently 150 basis points) and is payable upon maturity but not less than quarterly.

The synthetic lease facilities described above, as well as our revolving credit facility and senior notes, have covenant restrictions requiring us to maintain certain interest coverage and other financial ratios. In addition, the interest rates under the revolving credit facility may vary depending on actual interest coverage ratios achieved. As of January 29, 2011, we were in compliance with these covenants.

Standby letters of credit. We use standby letters of credit to collateralize certain obligations related to our self-insured workers' compensation and general liability claims. We had $\$ 69.6$ million and $\$ 65.2$ million in standby letters of credit outstanding at January 29, 2011 and January 30, 2010, respectively.

Trade letters of credit. We had $\$ 35.2$ million and $\$ 32.9$ million in trade letters of credit outstanding at January 29, 2011 and January 30, 2010, respectively.

## Other

## Critical Accounting Policies

The preparation of our consolidated financial statements requires our management to make estimates and assumptions that affect the reported amounts. These estimates and assumptions are evaluated on an ongoing basis and are based on historical experience and on various other factors that management believes to be reasonable. We believe the following critical accounting policies describe the more significant judgments and estimates used in the preparation of our consolidated financial statements.

Merchandise inventory. Our merchandise inventory is stated at the lower of cost (determined using a weighted average basis) or net realizable value. We purchase manufacturer overruns and canceled orders both during and at the end of a season which are referred to as "packaway" inventory. Packaway inventory is purchased with the intent that it will be stored in our warehouses until a later date, which may even be the beginning of the same selling season in the following year. Packaway inventory accounted for approximately $47 \%$ and $38 \%$ of total inventories as of January 29, 2011 and January 30, 2010. Merchandise inventory includes acquisition, processing, and storage costs related to packaway inventory.

Included in the carrying value of our merchandise inventory is a provision for shortage. The shortage reserve is based on historical shortage rates as evaluated through our periodic physical merchandise inventory counts and cycle counts. If actual market conditions, markdowns, or shortage are less favorable than those projected by us, or if sales of the merchandise inventory are more difficult than anticipated, additional merchandise inventory write-downs may be required.

Long-lived assets. We record a long-lived asset impairment charge when events or changes in circumstances indicate that the carrying amount of a long-lived asset may not be recoverable based on estimated future cash flows. An impairment loss would be recognized if analysis of the undiscounted cash flow of an asset group was less than the carrying value of the asset group. If our actual results differ materially from projected results, an impairment charge may be required in the future. In the course of performing our annual analysis, we determined that no long-lived asset impairment charge was required for fiscal 2010, 2009, or 2008.

Depreciation and amortization expense. Property and equipment are stated at cost, less accumulated depreciation and amortization. Depreciation is calculated using the straight-line method over the estimated useful life of the asset, typically ranging from five to 12 years for equipment and 20 to 40 years for real property. The cost of leasehold improvements is amortized over the lesser of the useful life of the asset or the applicable lease term.

Lease accounting. When a lease contains "rent holidays" or requires fixed escalations of the minimum lease payments, we record rental expense on a straight-line basis over the term of the lease and the difference between the average rental amount charged to expense and the amount payable under the lease is recorded as deferred rent. We begin recording rent expense on the lease possession date. Tenant improvement allowances are included in other long-term liabilities and are amortized over the lease term. Changes in tenant improvement allowances are included as a component of operating activities in the consolidated statements of cash flows.

Self-insurance. We self-insure certain of our workers' compensation and general liability risks as well as certain coverages under our health plans. Our self-insurance liability is determined actuarially, based on claims filed and an estimate of claims incurred but not reported. Should a greater amount of claims occur compared to what is estimated or the costs of medical care increase beyond what was anticipated, our recorded reserves may not be sufficient and additional charges could be required.

Stock-based compensation. We recognize compensation expense based upon the grant date fair value of all stock-based awards. We use historical data to estimate pre-vesting forfeitures and to recognize stock-based compensation expense. All stock-based compensation awards are expensed over the service or performance periods of the awards.

Income taxes. We account for our uncertain tax positions in accordance with Accounting Standards Codification ("ASC") 740 . We are required to make assumptions and judgments regarding our income tax exposures. Our policy is to recognize interest and/or penalties related to all tax positions in income tax expense. To the extent that accrued interest and penalties do not ultimately become payable, amounts accrued will be reduced and reflected as a reduction of the overall income tax provision in the period that such determination is made.

The critical accounting policies noted above are not intended to be a comprehensive list of all of our accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by Generally Accepted Accounting Principles ("GAAP"), with no need for management's judgment in their application. There are also areas in which management's judgment in selecting one alternative accounting principle over another would not produce a materially different result. See our audited consolidated financial statements and notes thereto under Item 8 in this Annual Report on Form 10-K, which contain accounting policies and other disclosures required by GAAP.

Effects of inflation or deflation. We do not consider the effects of inflation or deflation to be material to our financial position and results of operations.

## Forward-Looking Statements

Our Annual Report on Form 10-K for fiscal 2010, and information we provide in our Annual Report to Stockholders, press releases, telephonic reports, and other investor communications including on our corporate website, may contain a number of forward-looking statements regarding, without limitation, planned store growth, new markets, expected sales, projected earnings levels, capital expenditures, and other matters. These forward-looking statements reflect our then current beliefs, projections, and estimates with respect to future events and our projected financial performance, operations, and competitive position. The words "plan," "expect," "target," "anticipate," "estimate," "believe," "forecast," "projected," "guidance," "looking ahead," and similar expressions identify forward-looking statements.

Future economic and industry trends that could potentially impact revenue, profitability, and growth remain difficult to predict. As a result, our forward-looking statements are subject to risks and uncertainties which could cause our actual results to differ materially from those forwardlooking statements and our previous expectations and projections. Refer to Item 1A in this Annual Report on Form 10-K for a more complete discussion of risk factors for Ross and dd's DISCOUNTS. The factors underlying our forecasts are dynamic and subject to change. As a result, any forecasts or forward-looking statements speak only as of the date they are given and do not necessarily reflect our outlook at any other point in time. We disclaim any obligation to update or revise these forward-looking statements.

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

We are exposed to market risks, which primarily include changes in interest rates. We do not engage in financial transactions for trading or speculative purposes.

We occasionally use forward contracts to hedge against fluctuations in foreign currency prices. We had no outstanding forward contracts as of January 29, 2011.

Interest that is payable on our revolving credit facility is based on variable interest rates and is, therefore, affected by changes in market interest rates. As of January 29, 2011, we had no borrowings outstanding under our revolving credit facility. In addition, lease payments under certain of our synthetic lease agreements are determined based on variable interest rates and are, therefore, affected by changes in market interest rates.

In addition, we issued unsecured notes to institutional investors in two series: Series A for $\$ 85$ million accrues interest at $6.38 \%$ and Series B for $\$ 65$ million accrues interest at $6.53 \%$. The amount outstanding under these notes as of January 29,2011 was $\$ 150$ million.

Interest is receivable on our short- and long-term investments. Changes in interest rates may impact interest income recognized in the future, or the fair value of our investment portfolio

A hypothetical 100 basis point increase or decrease in prevailing market interest rates would not have materially impacted our consolidated financial position, results of operations, cash flows, or the fair values of our short- and long-term investments as of and for the year ended January 29, 2011. We do not consider the potential losses in future earnings and cash flows from reasonably possible, near term changes in interest rates to be material.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

## Consolidated Statements of Earnings



The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Balance Sheets

(\$000, except share data)
January 29, 2011 January 30, 2010

## Assets

Current Assets

| Cash and cash equivalents | \$ | 833,924 | \$ | 768,343 |
| :---: | :---: | :---: | :---: | :---: |
| Short-term investments |  | 3,204 |  | 1,754 |
| Accounts receivable |  | 45,384 |  | 44,234 |
| Merchandise inventory |  | 1,086,917 |  | 872,498 |
| Prepaid expenses and other |  | 63,807 |  | 58,618 |
| Deferred income taxes |  | 10,003 |  |  |
| Total current assets |  | 2,043,239 |  | 1,745,447 |
| Property and Equipment |  |  |  |  |
| Land and buildings |  | 241,138 |  | 239,688 |
| Fixtures and equipment |  | 1,258,707 |  | 1,189,538 |
| Leasehold improvements |  | 584,306 |  | 536,979 |
| Construction-in-progress |  | 69,237 |  | 21,812 |
|  |  | 2,153,388 |  | 1,988,017 |
| Less accumulated depreciation and amortization |  | 1,169,612 |  | 1,045,018 |
| Property and equipment, net |  | 983,776 |  | 942,999 |
| Long-term investments |  | 14,082 |  | 16,848 |
| Other long-term assets |  | 75,107 |  | 63,339 |
| Total assets | \$ | 3,116,204 | \$ | 2,768,633 |

Liabilities and Stockholders' Equity
Current Liabilities

| Accounts payable | \$ | 767,455 | \$ | 658,299 |
| :---: | :---: | :---: | :---: | :---: |
| Accrued expenses and other |  | 292,174 |  | 259,582 |
| Accrued payroll and benefits |  | 235,030 |  | 218,234 |
| Income taxes payable |  | 57,661 |  | 51,505 |
| Deferred income taxes |  | - |  | 2,894 |
| Total current liabilities |  | 1,352,320 |  | 1,190,514 |
| Long-term debt |  | 150,000 |  | 150,000 |
| Other long-term liabilities |  | 189,989 |  | 174,543 |
| Deferred income taxes |  | 91,203 |  | 96,283 |
| Commitments and contingencies |  |  |  |  |
| Stockholders' Equity |  |  |  |  |
| Common stock, par value $\$ .01$ per share |  | 1,181 |  | 1,229 |
| Authorized 600,000,000 shares Issued and outstanding 118,063,000 and $122,929,000$ shares, respectively. |  |  |  |  |
| Additional paid-in capital |  | 740,726 |  | 681,908 |
| Treasury stock |  | $(46,408)$ |  | $(36,864)$ |
| Accumulated other comprehensive income |  | 488 |  | 170 |
| Retained earnings |  | 636,705 |  | 510,850 |
| Total stockholders' equity |  | 1,332,692 |  | 1,157,293 |
| Total liabilities and stockholders' equity | \$ | 3,116,204 | \$ | 2,768,633 |

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Statements of Stockholders' Equity



[^1]
## Consolidated Statements of Cash Flows

| (\$000) | Year ended January 29, 2011 |  | January 30, 2010 |  | January 31, 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities |  |  |  |  |  |  |
| Net earnings | \$ | 554,797 | \$ | 442,757 | \$ | 305,441 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |  |  |  |
| Depreciation and amortization |  | 160,693 |  | 159,043 |  | 141,802 |
| Stock-based compensation |  | 36,551 |  | 25,746 |  | 22,575 |
| Deferred income taxes |  | $(17,977)$ |  | 16,113 |  | 23,804 |
| Tax benefit from equity issuance |  | 15,412 |  | 8,582 |  | 8,532 |
| Excess tax benefit from stock-based compensation |  | $(14,746)$ |  | $(7,291)$ |  | $(5,973)$ |
| Change in assets and liabilities: |  |  |  |  |  |  |
| Merchandise inventory |  | $(214,419)$ |  | 8,560 |  | 144,237 |
| Other current assets |  | $(6,339)$ |  | $(6,441)$ |  | $(6,089)$ |
| Accounts payable |  | 102,851 |  | 115,893 |  | $(101,682)$ |
| Other current liabilities |  | 52,594 |  | 118,980 |  | 43,249 |
| Other long-term, net |  | 3,649 |  | 6,442 |  | 7,543 |
| Net cash provided by operating activities |  | 673,066 |  | 888,384 |  | 583,439 |
| Cash Flows From Investing Activities |  |  |  |  |  |  |
| Additions to property and equipment |  | $(198,651)$ |  | $(158,487)$ |  | $(224,418)$ |
| Proceeds from sales of property and equipment |  | - |  | 10 |  | 117 |
| Purchases of investments |  | $(6,842)$ |  | $(2,904)$ |  | $(36,984)$ |
| Proceeds from investments |  | 8,648 |  | 24,548 |  | 42,522 |
| Net cash used in investing activities |  | $(196,845)$ |  | $(136,833)$ |  | $(218,763)$ |
| Cash Flows From Financing Activities |  |  |  |  |  |  |
| Excess tax benefit from stock-based compensation |  | 14,746 |  | 7,291 |  | 5,973 |
| Issuance of common stock related to stock plans |  | 36,479 |  | 49,393 |  | 47,873 |
| Treasury stock purchased |  | $(9,544)$ |  | $(6,045)$ |  | $(4,909)$ |
| Repurchase of common stock |  | $(375,000)$ |  | $(300,000)$ |  | $(300,000)$ |
| Dividends paid |  | $(77,321)$ |  | $(55,202)$ |  | $(49,838)$ |
| Net cash used in financing activities |  | $(410,640)$ |  | $(304,563)$ |  | $(300,901)$ |
| Net increase in cash and cash equivalents |  | 65,581 |  | 446,988 |  | 63,775 |
| Cash and cash equivalents: |  |  |  |  |  |  |
| Beginning of year |  | 768,343 |  | 321,355 |  | 257,580 |
| End of year | \$ | 833,924 | \$ | 768,343 | \$ | 321,355 |
| Supplemental Cash Flow Disclosures |  |  |  |  |  |  |
| Interest paid | \$ | 9,668 | \$ | 9,668 | \$ | 9,676 |
| Income taxes paid | \$ | 330,589 | \$ | 201,232 | \$ | 167,478 |
| Non-Cash Investing Activities |  |  |  |  |  |  |
| Increase (decrease) in fair value of investment securities | \$ | 490 | \$ | 1,435 | \$ | $(2,514)$ |

The accompanying notes are an integral part of these consolidated financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note A: Summary of Significant Accounting Policies

Business. Ross Stores, Inc. and its subsidiaries (the "Company") is an off-price retailer of first-quality, in-season, name brand and designer apparel, accessories, footwear, and home fashions for the entire family. At the end of fiscal 2010, the Company operated 988 Ross Dress for Less ${ }^{\circledR}$ ("Ross") locations in 27 states and Guam and 67 dd's DISCOUNTS ${ }^{\circledR}$ stores in six states, all of which are supported by four distribution centers. The Company's headquarters, one buying office, two distribution centers, and $26 \%$ of its stores are located in California.

Segment reporting. The Company has one reportable segment. The Company's operations include only activities related to off-price retailing in stores throughout the United States.

Basis of presentation and fiscal year. The consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly-owned. Intercompany transactions and accounts have been eliminated. The Company follows the National Retail Federation fiscal calendar and utilizes a 52-53 week fiscal year whereby the fiscal year ends on the Saturday nearest to January 31. The fiscal years ended January 29, 2011, January 30, 2010 and January 31, 2009 are referred to as fiscal 2010, fiscal 2009, and fiscal 2008, respectively, and had 52 weeks.

Use of accounting estimates. The preparation of consolidated financial statements in conformity with Generally Accepted Accounting Principles in the United States of America ("GAAP") requires the Company to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. The Company's significant accounting estimates include valuation reserves for inventory shortage, packaway inventory costs, useful lives of fixed assets, self-insurance reserves, and uncertain tax position reserves.

Purchase obligations. As of January 29, 2011, the Company had purchase obligations of approximately $\$ 1,332$ million. These purchase obligations primarily consist of merchandise inventory purchase orders, commitments related to store fixtures and supplies, and information technology service and maintenance contracts. Merchandise inventory purchase orders of $\$ 1,250$ million represent purchase obligations of less than one year as of January 29, 2011.

Cash and cash equivalents. Cash equivalents consist of highly liquid, fixed income instruments purchased with an original maturity of three months or less.

Investments. The Company's investments are comprised of various debt securities. At January 29, 2011 and January 30, 2010, these investments were classified as available-for-sale and are stated at fair value. Investments are classified as either short- or long-term based on their original maturities and the Company's intent. Investments with an original maturity of less than one year are classified as short-term. See Note B for additional information.

Merchandise inventory. Merchandise inventory is stated at the lower of cost (determined using a weighted average basis) or net realizable value. The Company purchases manufacturer overruns and canceled orders both during and at the end of a season which are referred to as "packaway" inventory. Packaway inventory is purchased with the intent that it will be stored in the Company's warehouses until a later date, which may even be the beginning of the same selling season in the following year. Packaway inventory accounted for approximately $47 \%$ and $38 \%$ of total inventories as of January 29, 2011 and January 30, 2010. Merchandise inventory includes acquisition, processing, and storage costs related to packaway inventory. The cost of the Company's merchandise inventory is reduced by valuation reserves for shortage based on historical shortage experience from the Company's physical merchandise inventory counts and cycle counts.

Cost of goods sold. In addition to product costs, the Company includes in cost of goods sold its buying, distribution and freight expenses as well as occupancy costs, and depreciation and amortization related to the Company's retail stores, buying, and distribution facilities. Buying expenses include costs to procure merchandise inventories. Distribution expenses include the cost of operating the Company's distribution centers.

Property and equipment. Property and equipment are stated at cost, less accumulated depreciation and amortization. Depreciation is calculated using the straight-line method over the estimated useful life of the asset, typically ranging from five to 12 years for equipment and 20 to 40 years for real property. Depreciation and amortization expense on property and equipment was $\$ 160.7$ million, $\$ 159.0$ million, and $\$ 141.8$ million for fiscal 2010, 2009, and 2008, respectively. The cost of leasehold improvements is amortized over the useful life of the asset or the applicable lease term, whichever is less. Computer hardware and software costs, net of amortization, of $\$ 102.0$ million and $\$ 106.7$ million at January 29, 2011 and January 30, 2010, respectively, are included in fixtures and equipment and are amortized over their estimated useful life generally ranging from five to seven years. The Company capitalizes interest during the construction period. Interest capitalized was $\$ 0.1$ million and $\$ 1.8$ million in fiscal 2010 and fiscal 2009, respectively.

Other long-term assets. Other long-term assets as of January 29, 2011 and January 30, 2010 consisted of the following:

|  |  |  |
| :--- | ---: | ---: |
| $(\$ 000)$ | $\mathbf{2 0 1 0}$ |  |
| Deferred compensation (Note B) | $\mathbf{\$ 6 3 , 5 6 9}$ | $\mathbf{\$ ~ 5 0 , 7 0 6}$ |
| Goodwill | $\mathbf{2 , 8 8 9}$ | 2,889 |
| Deposits | $\mathbf{3 , 8 3 5}$ | 3,000 |
| Other | $\mathbf{4 , 8 1 4}$ | 6,744 |
|  | $\mathbf{\$ 7 5 , 1 0 7}$ | $\$ 63,339$ |

Other assets are principally comprised of prepaid rent and other long-term prepayments.
Property, other long-term assets, and certain identifiable intangibles that are subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Intangible assets that are not subject to amortization, including goodwill, are tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset may be impaired. Based on the Company's evaluation during fiscal 2010, fiscal 2009, and fiscal 2008, no impairment charges were recorded.

Store closures. The Company continually reviews the operating performance of individual stores. For stores that are closed, the Company records a liability for future minimum lease payments net of estimated sublease recoveries and related ancillary costs at the time the liability is incurred. In 2010, the Company closed six Ross stores. In 2009, the Company closed three Ross and four dd's DISCOUNTS locations. The lease loss liability related to certain of these closed stores was $\$ 4.9$ million and $\$ 6.2$ million, as of January 29,2011 and January 30, 2010, respectively. Operating costs, including depreciation, of stores to be closed are expensed during the period they remain in use.

Accounts payable. Accounts payable represents amounts owed to third parties at the end of the period. Accounts payable includes book cash overdrafts (checks issued under zero balance accounts not yet presented for payment) in excess of cash balances in such accounts of approximately $\$ 53.4$ million and $\$ 125.7$ million at January 29, 2011 and January 30, 2010, respectively. The Company includes the change in book cash overdrafts in operating cash flows.

Self-insurance. The Company is self-insured for workers' compensation, general liability insurance costs, and costs of certain medical plans. The self-insurance liability is determined actuarially, based on claims filed and an estimate of claims incurred but not yet reported. Selfinsurance reserves as of January 29, 2011 and January 30, 2010 consisted of the following:

| (\$000) | 2010 | 2009 |
| :---: | :---: | :---: |
| Workers' compensation | \$ 67,425 | \$ 61,525 |
| General liability | 25,490 | 19,196 |
| Medical plans | 3,344 | 3,107 |
| Total | \$ 96,259 | \$83,828 |

Workers' compensation and self-insured medical plan liabilities are included in accrued payroll and benefits, and accruals for general liability are included in accrued expenses and other in the accompanying consolidated balance sheets.

Other long-term liabilities. Other long-term liabilities as of January 29, 2011 and January 30, 2010 consisted of the following:

|  |  |  |
| :--- | ---: | ---: |
| $(\$ 000)$ | $\mathbf{2 0 1 0}$ |  |
| Deferred rent | $\mathbf{\$ 1}$ | $\mathbf{5 8 , 9 8 9}$ |
| Deferred compensation | $\mathbf{5 8 , 9 5 9}$ |  |
| Tenant improvement allowances | $\mathbf{6 3 , 5 6 9}$ | 50,706 |
| Income taxes (See Note F) | $\mathbf{2 2 , 3 9 2}$ | 26,559 |
| Other | $\mathbf{4 1 , 7 8 4}$ | 33,570 |
| Total | $\mathbf{3 , 2 5 5}$ | $\mathbf{4 , 7 5 4}$ |

Lease accounting. When a lease contains "rent holidays" or requires fixed escalations of the minimum lease payments, the Company records rental expense on a straight-line basis over the term of the lease and the difference between the average rental amount charged to expense and the amount payable under the lease is recorded as deferred rent. The Company begins recording rent expense on the lease possession date. Tenant improvement allowances are included in other long-term liabilities and are amortized over the lease term. Changes in tenant improvement allowances are included as a component of operating activities in the consolidated statements of cash flows.

Estimated fair value of financial instruments. The carrying value of cash and cash equivalents, short- and long-term investments, accounts receivable, other long-term assets, accounts payable, and other long-term liabilities approximates their estimated fair value. See Note B and Note D for additional fair value information.

Revenue recognition. The Company recognizes revenue at the point of sale and maintains an allowance for estimated future returns. Sales of gift cards are deferred until they are redeemed for the purchase of Company merchandise. Sales tax collected is not recognized as revenue and is included in accrued expenses and other.

Allowance for sales returns. An allowance for the gross margin loss on estimated sales returns is included in accrued expenses and other in the consolidated balance sheets. The allowance for sales returns consists of the following:

| $(\$ 000)$ | Beginning balance | Additions | Returns | Ending balance |  |
| :--- | :---: | :--- | :--- | :--- | :--- |
| Year ended: |  |  |  |  |  |
| January 29, 2011 | $\$$ | $\mathbf{5 , 3 4 4}$ | $\mathbf{\$ 5 5 8 , 3 6 1}$ | $\mathbf{\$ ( 5 5 7 , 8 3 6 )}$ | $\mathbf{\$}$ |
| January 30, 2010 | $\$$ | 4,702 | $\$ 506,249$ | $\$(505,607)$ | $\$$ |
| January 31, 2009 | $\$$ | 4,559 | $\$ 452,035$ | $\$(451,892)$ | $\$$ |

Store pre-opening. Store pre-opening costs are expensed in the period incurred.
Advertising. Advertising costs are expensed in the period incurred. Advertising costs for fiscal 2010, 2009, and 2008 were $\$ 54.3$ million, $\$ 53.5$ million, and $\$ 53.9$ million, respectively.

Stock-based compensation. The Company recognizes compensation expense based upon the grant date fair value of all stock-based awards, typically over the vesting period. See Note C for more information on the Company's stock-based compensation plans.

Taxes on earnings. The Company accounts for income taxes in accordance with Accounting Standards Codification ("ASC") 740, "Accounting for Income Taxes," which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been recognized in the Company's consolidated financial statements or tax returns. In estimating future tax consequences, the Company generally considers all expected future events other than changes in the tax law or tax rates. ASC 740 also clarifies the criteria that an individual tax position must satisfy for some or all of the benefits of that position to be recognized in a company's consolidated financial statements and prescribes a recognition threshold of more-likely-than-not, and a measurement standard for all tax positions taken or expected to be taken on a tax return, in order for those tax positions to be recognized in the consolidated financial statements. See Note F.

Treasury stock. The Company records treasury stock at cost. Treasury stock includes shares purchased from employees for tax withholding purposes related to vesting of restricted stock grants.

Earnings per share ("EPS"). The Company computes and reports both basic EPS and diluted EPS. Basic EPS is computed by dividing net earnings by the weighted average number of common shares outstanding for the period. Diluted EPS is computed by dividing net earnings by the sum of the weighted average number of common shares and dilutive common stock equivalents outstanding during the period. Diluted EPS reflects the total potential dilution that could occur from outstanding equity plan awards, including unexercised stock options and unvested shares of both performance and non-performance based awards of restricted stock.

In fiscal 2010, 2009, and 2008 there were 3,200, 19,800, and 583,000 weighted average shares, respectively, that could potentially dilute basic EPS in the future that were excluded from the calculation of diluted EPS because their effect would have been anti-dilutive for those years.

The following is a reconciliation of the number of shares (denominator) used in the basic and diluted EPS computations:


Sales mix. The Company's sales mix is shown below for fiscal 2010, 2009, and 2008:

|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 9 \%}$ | $30 \%$ | $32 \%$ |
| Ladies | $\mathbf{2 5 \%}$ | $\mathbf{2 4 \%}$ | $\mathbf{2 3 \%}$ |
| Men's | $\mathbf{1 3 \%}$ | $13 \%$ | $14 \%$ |
| Accessories, lingerie, fine jewelry, and fragrances | $\mathbf{1 2 \%}$ | $13 \%$ | $12 \%$ |
| Shoes | $\mathbf{1 2 \%}$ | $11 \%$ | $10 \%$ |
| Children's | $\mathbf{9 \%}$ | $\mathbf{9 \%}$ | $\mathbf{9 \%}$ |
| Total | $\mathbf{1 0 0 \%}$ | $100 \%$ | $100 \%$ |
|  |  |  |  |

Comprehensive income. Comprehensive income consists of net earnings and other comprehensive income (loss), principally unrealized investment gains or losses. Components of comprehensive income are presented in the consolidated statements of stockholders' equity.

## Note B: Investments

The amortized cost and fair value of the Company's available-for-sale securities as of January 29, 2011 were:

| (\$000) | Amortized cost | Unrealized gains |  | Unrealized losses |  | Fair value |  | Short-term |  | Long-term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Corporate securities | \$ 7,465 | \$ | 634 | \$ | (37) | \$ | 8,062 | \$ | 300 | \$ 7,762 |
| U.S. government and agency securities | 7,959 |  | 77 |  | (5) |  | 8,031 |  | 2,366 | 5,665 |
| Mortgage-backed securities | 1,111 |  | 82 |  | - |  | 1,193 |  | 538 | 655 |
| Total | \$ 16,535 | \$ | 793 | \$ | (42) | \$ | 17,286 | \$ | 3,204 | \$ 14,082 |

The amortized cost and fair value of the Company's available-for-sale securities as of January 30, 2010 were:

| (\$000) | Amortized cost | Unrealized gains |  | Unrealized losses |  | Fair value |  | Short-term |  | Long-term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Auction-rate securities | \$ 1,050 | \$ | - | \$ | (158) |  | 892 | \$ | - | \$ 892 |
| Corporate securities | 9,704 |  | 567 |  | (67) |  | 10,204 |  | 1,073 | 9,131 |
| U.S. government and agency securities | 5,247 |  | 30 |  | (187) |  | 5,090 |  |  | 5,090 |
| Mortgage-backed securities | 2,340 |  | 79 |  | (3) |  | 2,416 |  | 681 | 1,735 |
| Total | \$ 18,341 | \$ | 676 | \$ | (415) |  | 18,602 | \$ | 1,754 | \$ 16,848 |

Accounting standards pertaining to fair value measurements establish a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

This fair value hierarchy also requires the Company to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. Corporate, U.S. government and agency, and mortgage-backed securities are classified within Level 1 or Level 2 because these securities are valued using quoted market prices or alternative pricing sources and models utilizing market observable inputs.

Assets measured at fair value at January 29, 2011 are summarized below:

| (\$000) | $\begin{array}{r} \text { January } 29, \\ 2011 \\ \hline \end{array}$ |  | Fair Value Measurements at Reporting Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Quoted Prices in Active Markets for Identical Assets (Level 1) | Sig | ificant Other rvable Inputs evel 2) |  |  |
| Corporate securities | \$ | 8,062 | \$ | \$ | 8,062 | \$ |  |
| U.S. government and agency securities |  | 8,031 | 8,031 |  |  |  | - |
| Mortgage-backed securities |  | 1,193 |  |  | 1,193 |  |  |
| Total assets measured at fair value | \$ | 17,286 | \$ 8,031 | \$ | 9,255 | \$ | - |

Assets measured at fair value at January 30, 2010 are summarized below:


The auction rate securities were sold during 2010.
The maturities of investment securities at January 29, 2011 were:

|  |  | Estimated <br> (\$000) |
| :--- | ---: | ---: | ---: |
| Maturing in one year or less | Cost Basis |  |
| Maturing after one year through five years | 3,145 | $\$ 3,204$ |
| Maturing after five years through ten years | 6,947 | 7,294 |
|  | 6,443 | 6,788 |
|  | $\$ 16,535$ | $\$ 17,286$ |

The underlying assets in the Company's non-qualified deferred compensation program totaling $\$ 63.6$ million as of January 29,2011 (included in other long-term assets and in other long-term liabilities) primarily consist of participant directed money market, stable value, stock, and bond funds. The fair value measurement for funds with quoted market prices in active markets (Level 1 ) totaled $\$ 54.9$ million as of January 29, 2011. The fair value measurement for funds without quoted market prices in active markets (Level 2) totaled $\$ 8.7$ million as of January 29, 2011. Fair market value for these Level 2 funds is considered to be the sum of participant funds invested under a group annuity contract plus accrued interest.

## Note C: Stock-based compensation

For fiscal 2010, 2009, and 2008, the Company recognized stock-based compensation expense as follows:

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $(\$ 000)$ | $\mathbf{2 0 1 0}$ | 2009 | $\mathbf{2 0 0 8}$ |
| Restricted stock and performance awards | $\mathbf{\$ 3 4 , 0 2 8}$ | $\$ 22,794$ | $\$ 17,216$ |
| ESPP and stock options | $\mathbf{2 , 5 2 3}$ | 2,952 | 5,359 |
| Total | $\mathbf{\$ 3 6 , 5 5 1}$ | $\mathbf{\$ 2 5 , 7 4 6}$ | $\mathbf{\$ 2 2 , 5 7 5}$ |

Capitalized stock-based compensation cost was not significant in any year.
No stock options were granted during fiscal 2010, 2009, or 2008. The Company recognizes expense for ESPP purchase rights equal to the value of the $15 \%$ discount given on the purchase date. At January 29, 2011, the Company had one stock-based compensation plan, which is further described in Note H.

Total stock-based compensation recognized in the Company's consolidated statements of earnings for fiscal 2010, 2009, and 2008 is as follows:

|  |  |  |  |
| :--- | ---: | ---: | ---: |
| Statements of Earnings Classification (\$000) | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| Cost of goods sold | $\mathbf{\$ 1 5 , 6 6 5}$ | $\$ 11,912$ | $\$ 10,021$ |
| Selling, general and administrative | $\mathbf{2 0 , 8 8 6}$ | 13,834 | 12,554 |
|  | $\mathbf{\$ 3 6 , 5 5 1}$ | $\$ 25,746$ | $\$ 22,575$ |
|  |  |  |  |

## Note D: Debt

Revolving credit facility. At January 29, 2011, the Company had a $\$ 600$ million unsecured revolving credit facility with interest pricing at LIBOR plus 45 basis points. The credit facility contained a $\$ 300$ million sublimit for issuance of standby letters of credit, of which $\$ 230.4$ million was available at January 29, 2011. Interest was payable upon borrowing maturity but no less than quarterly. The Company had no borrowings outstanding under this facility as of January 29, 2011 and January 30, 2010.

In March 2011 the Company entered into a new $\$ 600$ million unsecured, revolving credit facility. This credit facility, which replaced the Company's previous $\$ 600$ million revolving credit facility, expires in March 2016. Interest on this facility is based on LIBOR plus an applicable margin (currently 150 basis points) and is payable upon maturity but not less than quarterly.

Senior notes. The Company has two series of unsecured senior notes with various institutional investors for $\$ 150$ million. The Series A notes totaling $\$ 85$ million are due in December 2018 and bear interest at a rate of $6.38 \%$. The Series B notes totaling $\$ 65$ million are due in December 2021 and bear interest at a rate of $6.53 \%$. The fair value of these notes as of January 29, 2011 of approximately $\$ 171$ million is estimated by obtaining comparable market quotes. The senior notes are subject to prepayment penalties for early payment of principal.

Borrowings under the credit facility and the senior notes are subject to certain covenants, including interest coverage and other financial ratios. In addition, the interest rates under the revolving credit facility may vary depending on actual interest coverage ratios achieved. As of January 29, 2011, the Company was in compliance with these covenants.

Letters of credit. The Company uses standby letters of credit to collateralize certain obligations related to its self-insured workers' compensation and general liability programs. The Company had $\$ 69.6$ million and $\$ 65.2$ million in standby letters of credit at January 29, 2011 and January 30, 2010, respectively.

The Company also had $\$ 35.2$ million and $\$ 32.9$ million in trade letters of credit outstanding at January 29, 2011 and January 30, 2010, respectively.

## Note E: Leases

The Company leases all but two of its store sites with original, non-cancelable terms that in general range from three to ten years. Store leases typically contain provisions for three to four renewal options of five years each. Most store leases also provide for minimum annual rentals and for payment of certain expenses. In addition, some store leases also have provisions for additional rent based on a percentage of sales.

The Company has lease arrangements for certain equipment in its stores for its point-of-sale ("POS") hardware and software systems. These leases are accounted for as operating leases for financial reporting purposes. The initial terms of these leases are either two or three years and the Company typically has options to renew the leases for two to three one-year periods. Alternatively, the Company may purchase or return the equipment at the end of the initial or each renewal term. The Company's obligation under the residual value guarantee at the end of the respective lease terms is $\$ 1.8$ million.

The Company also leases a 1.3 million square foot distribution center in Perris, California. The land and building for this distribution center are financed by the lessor under a $\$ 70$ million ten-year synthetic lease facility that expires in July 2013. Rent expense on this distribution center is payable monthly at a fixed annual rate of $5.8 \%$ on the lease balance of $\$ 70$ million. At the end of the lease term, the Company must refinance the distribution facility, or purchase it at the amount of the then-outstanding lease balance, or sell it to a third party. If the distribution center is sold to a third party for less than $\$ 70$ million, the Company has agreed under a residual value guarantee to pay the lessor any shortfall amount up to $\$ 56$ million. As of January 29, 2011, the Company has accrued approximately $\$ 3.5$ million related to an estimated shortfall in the residual value guarantee recorded in accrued expenses and other in the consolidated balance sheets. The synthetic lease agreement includes a prepayment penalty for early payoff of the lease.

The Company has also recognized a liability and corresponding asset for the inception date estimated fair values of the distribution center and POS synthetic lease residual value guarantees. As of January 29, 2011 we have approximately $\$ 2.4$ million of residual value guarantee asset and liability. These residual value guarantees are amortized on a straight-line basis over the original terms of the leases. The current portion of the related asset and liability is recorded in prepaid expenses and accrued expenses, respectively, and the long-term portion of the related assets and liabilities is recorded in other long-term assets and other long-term liabilities, respectively, in the accompanying consolidated balance sheets.

The synthetic lease facilities described above, as well as the Company's revolving credit facility and senior notes, have covenant restrictions requiring the Company to maintain certain interest coverage and other financial ratios. In addition, the interest rates under the revolving credit facility may vary depending on the Company's actual interest coverage ratios. As of January 29, 2011, the Company was in compliance with these covenants.

The Company leases three warehouses. Two of the warehouses are in Carlisle, Pennsylvania with leases expiring in 2013 and 2014. The third warehouse is in Fort Mill, South Carolina, with a lease expiring in 2013. The Company also owns a 423,000 square foot warehouse in Fort Mill, South Carolina. All four of these warehouses are used to store the Company's packaway inventory. The Company also leases a 10acre parcel that has been developed for trailer parking adjacent to its Perris distribution center.

The Company leases approximately 181,000 square feet of office space for its corporate headquarters in Pleasanton, California, under several facility leases. The terms for these leases expire between 2014 and 2015 and contain renewal provisions.

The Company leases approximately 201,000 and 26,000 square feet of office space for its New York City and Los Angeles buying offices, respectively. The lease terms for these facilities expire in 2021 and 2014, respectively and contain renewal provisions.

The aggregate future minimum annual lease payments under leases in effect at January 29, 2011 are as follows:

| (\$000) | Operating leases | Synthetic leases |  | $\begin{array}{r} \text { Residual } \\ \text { value } \\ \text { guarantees } \end{array}$ |  | Total leases |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | \$ 348,287 | \$ | 5,705 | \$ | 1,322 | \$ | 355,314 |
| 2012 | 361,351 |  | 4,331 |  | 316 |  | 365,998 |
| 2013 | 324,852 |  | 1,714 |  | 56,183 |  | 382,749 |
| 2014 | 273,470 |  | - |  |  |  | 273,470 |
| 2015 | 217,168 |  | - |  |  |  | 217,168 |
| Thereafter | 447,547 |  | - |  | - |  | 447,547 |
| Total minimum lease payments | \$ 1,972,675 | \$ | 11,750 | \$ | 57,821 |  | 2,042,246 |

Total rent expense for all leases was $\$ 360.4$ million in 2010, $\$ 336.5$ million in 2009, and $\$ 325.9$ million in 2008.

## Note F: Taxes on Earnings

The provision for taxes consisted of the following:

| (\$000) | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Current |  |  |  |
| Federal | \$ 329,723 | \$ 242,111 | \$ 152,833 |
| State | 30,478 | 17,548 | 13,285 |
|  | 360,201 | 259,659 | 166,118 |
| Deferred |  |  |  |
| Federal | $(11,139)$ | 13,417 | 23,621 |
| State | $(6,838)$ | 2,696 | 183 |
|  | $(17,977)$ | 16,113 | 23,804 |
| Total | \$ 342,224 | \$275,772 | \$ 189,922 |

In fiscal 2010, 2009, and 2008, the Company realized tax benefits of $\$ 15.4$ million, $\$ 8.6$ million and $\$ 8.5$ million, respectively, related to employee equity programs that were credited to additional paid-in capital.

The provision for taxes for financial reporting purposes is different from the tax provision computed by applying the statutory federal income tax rate. Differences are as follows:

|  | $\mathbf{2 0 1 0}$ | 2009 |
| :--- | :---: | :---: |
| Federal income taxes at the statutory rate | $\mathbf{2 0 0 8}$ |  |
| State income taxes (net of federal benefit) and other, net | $\mathbf{3 5 \%}$ | $35 \%$ |
|  | $35 \%$ | $3 \%$ |
|  | $38 \%$ | $38 \%$ |

The components of deferred income taxes at January 29, 2011 and January 30, 2010 are as follows:

| (\$000) | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Deferred Tax Assets |  |  |  |  |
| Deferred compensation | \$ | 32,131 | \$ | 29,014 |
| Deferred rent |  | 11,003 |  | 11,094 |
| Employee benefits |  | 2,754 |  | - |
| Accrued liabilities |  | 27,309 |  | 20,275 |
| California franchise taxes |  | 8,493 |  | 5,399 |
| Stock-based compensation |  | 13,772 |  | 7,224 |
| Other |  | 9,406 |  | 9,995 |
|  |  | 104,868 |  | 83,001 |
| Deferred Tax Liabilities |  |  |  |  |
| Depreciation |  | $(150,042)$ |  | $(138,134)$ |
| Merchandise inventory |  | $(21,046)$ |  | $(24,652)$ |
| Employee benefits |  | - |  | $(5,529)$ |
| Supplies |  | $(8,266)$ |  | $(7,811)$ |
| Prepaid expenses |  | $(6,714)$ |  | $(6,052)$ |
|  |  | $(186,068)$ |  | $(182,178)$ |
| Net Deferred Tax Liabilities | \$ | $(81,200)$ | \$ | $(99,177)$ |
| Classified as: |  |  |  |  |
| Current net deferred tax asset (liability) | \$ | 10,003 | \$ | $(2,894)$ |
| Long-term net deferred tax liability |  | $(91,203)$ |  | $(96,283)$ |
| Net Deferred Tax Liabilities | \$ | $(81,200)$ | \$ | $(99,177)$ |

The changes in amounts of unrecognized tax benefits (gross of federal tax benefits and excluding interest) at fiscal 2010, 2009, and 2008 are as follows:

| (\$000) | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Unrecognized tax benefits - beginning of year | \$ 33,349 | \$ 26,338 | \$ 23,218 |
| Gross increases: |  |  |  |
| Tax positions in current period | 8,957 | 7,314 | 4,695 |
| Tax positions in prior period | 4,343 | 2,308 | 3,658 |
| Gross decreases: |  |  |  |
| Tax positions in prior periods | - | - | $(1,115)$ |
| Lapse of statute limitations | $(1,348)$ | $(1,731)$ | $(1,783)$ |
| Settlements | $(1,311)$ | (880) | $(2,335)$ |
| Unrecognized tax benefits - end of year | \$ 43,990 | \$ 33,349 | \$ 26,338 |

At the end of fiscal 2010, 2009, and 2008, the reserves for unrecognized tax benefits (net of federal tax benefits) were $\$ 41.8$ million, $\$ 33.6$ million, and $\$ 26.0$ million inclusive of $\$ 12.0$ million, $\$ 10.0$ million, and $\$ 6.5$ million of related interest, respectively. The Company accounts for interest and penalties related to unrecognized tax benefits as a part of its provision for taxes on earnings. If recognized, $\$ 35.0$ million would impact the Company's effective tax rate. The difference between the total amount of unrecognized tax benefits and the amounts that would impact the effective tax rate relates to amounts attributable to deferred income tax assets and liabilities. These amounts are net of federal and state income taxes.

During the next twelve months, it is reasonably possible that the statute of limitations may lapse pertaining to positions taken by the Company in prior year tax returns. If this occurs, the total amount of unrecognized tax benefits may decrease, reducing the provision for taxes on earnings by up to $\$ 1.1$ million.

The Company is generally open to audit by the Internal Revenue Service under the statute of limitations for fiscal years 2007 through 2010. The Company's state income tax returns are generally open to audit under the various statutes of limitations for fiscal years 2006 through 2010. Certain state tax returns are currently under audit by state tax authorities. The Company does not expect the results of these audits to have a material impact on the consolidated financial statements.

## Note G: Employee Benefit Plans

The Company has a defined contribution plan that is available to certain employees. Under the plan, employee and Company contributions and accumulated plan earnings qualify for favorable tax treatment under Section 401(k) of the Internal Revenue Code. This plan permits employees to make contributions up to the maximum limits allowable under the Internal Revenue Code. The Company matches up to $4 \%$ of the employee's salary up to the plan limits. Company matching contributions to the $401(\mathrm{k})$ plan were $\$ 8.2$ million, $\$ 7.6$ million, and $\$ 7.3$ million in fiscal 2010, 2009, and 2008, respectively.

The Company also has an Incentive Compensation Plan which provides cash awards to key management and employees based on Company and individual performance.

The Company also makes available to management a Non-qualified Deferred Compensation Plan which allows management to make payroll contributions on a pre-tax basis in addition to the $401(\mathrm{k})$ plan. Other long-term assets include $\$ 63.6$ million and $\$ 50.7$ million at January 29, 2011 and January 30, 2010, respectively, of long-term plan investments, at market value, set aside or designated for the Nonqualified Deferred Compensation Plan (See Note B). Plan investments are designated by the participants, and investment returns are not guaranteed by the Company. The Company has a corresponding liability to participants of $\$ 63.6$ million and $\$ 50.7$ million at January 29, 2011 and January 30, 2010, respectively, included in other long-term liabilities in the consolidated balance sheets.

In addition, the Company has certain individuals who receive or will receive post-employment medical benefits. The estimated liability for these benefits of $\$ 4.9$ million and $\$ 3.9$ million is included in accrued liabilities and other in the accompanying consolidated balance sheets as of January 29, 2011 and January 30, 2010, respectively.

## Note H: Stockholders' Equity

Common stock. The Company repurchased 6.7 million, 7.4 million, and 9.3 million shares of common stock for aggregate purchase prices of approximately $\$ 375$ million, $\$ 300$ million, and $\$ 300$ million in fiscal 2010, 2009, and 2008, respectively. In January 2011, the Company's Board of Directors approved a new two-year $\$ 900$ million stock repurchase program for fiscal 2011 and 2012, replacing the $\$ 375$ million remaining under the prior two-year \$750 million stock repurchase program approved in January 2010.

The following table summarizes the Company's stock repurchase activity in fiscal 2010, 2009, and 2008:

| Fiscal Year | Shares repurchased <br> (in millions) | Average repurchase <br> price | Repurchased <br> (in millions) |
| :---: | ---: | ---: | ---: |
| $\mathbf{2 0 1 0}$ | 6.7 | $\$ 55.72$ | $\$ 375$ |
| 2009 | 7.4 | $\$ 40.68$ | $\$ 300$ |
| 2008 | 9.3 | $\$ 32.09$ | $\$ 300$ |

Preferred stock. The Company has four million shares of preferred stock authorized, with a par value of $\$ .01$ per share. No preferred stock is issued or outstanding.

Dividends. In January 2011, the Company's Board of Directors declared a quarterly cash dividend of $\$ .22$ per common share, payable on March 31, 2011. The Company's Board of Directors declared quarterly cash dividends of $\$ .16$ per common share in January, May, August, and November 2010, cash dividends of $\$ .11$ per common share in January, May, August, and November 2009, and cash dividends of $\$ .095$ per common share in January, May, August, and November 2008.

2008 Equity Incentive Plan. In 2008, the Company's stockholders approved the adoption of the Ross Stores, Inc. 2008 Equity Incentive Plan (the "2008 Plan") with an initial share reserve of 8.3 million shares of the Company's common stock, of which 6.0 million shares can be issued as full value awards. The 2008 Plan provides for various types of incentive awards, which may potentially include the grant of stock options, stock appreciation rights, restricted stock purchase rights, restricted stock bonuses, restricted stock units, performance shares, performance units, and deferred compensation awards. As of January 29, 2011, there were 4.4 million shares that remained available for grant under the 2008 Plan.

A summary of the stock option activity for fiscal 2010 is presented below.

| (000, except per share data) | Number of shares | Weighted average exercise price | Weighted average remaining contractual term | Aggregate intrinsic value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 30, 2010 | 2,773 | \$ 25.53 |  |  |
| Granted | - | - |  |  |
| Exercised | $(1,157)$ | 25.55 |  |  |
| Forfeited | (7) | 22.15 |  |  |
| Outstanding at January 29, 2011, all vested | 1,609 | \$ 25.53 | 3.49 | \$ 64,266 |

The following table summarizes information about the weighted average remaining contractual life (in years) and the weighted average exercise prices for stock options both outstanding and exercisable as of January 29, 2011 (number of shares in thousands):

| Exercise price range |  |  | Options outstanding |  |  | Options exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Number of shares | Remaining life | Exercise price | Number of shares | Exercise price |
| \$ 9.88 | to | \$ 24.47 | 552 | 2.02 | \$ 19.87 | 552 | \$ 19.87 |
| 24.54 | to | 28.61 | 617 | 4.22 | 27.48 | 617 | 27.48 |
| 28.62 | to | 34.37 | 440 | 4.30 | 29.88 | 440 | 29.88 |
| \$ 9.88 | to | \$ 34.37 | 1,609 | 3.49 | \$ 25.53 | 1,609 | \$ 25.53 |

A summary of the restricted stock activity for fiscal 2010 is presented below:

| (000, except per share data) | Number of shares | Weighted average grant date fair value |
| :---: | :---: | :---: |
| Unvested at January 30, 2010 | 2,568 | \$ 33.83 |
| Awarded | 800 | 44.22 |
| Released | (471) | 29.75 |
| Forfeited | (62) | 37.87 |
| Unvested at January 29, 2011 | 2,835 | \$ 36.99 |

The market value of restricted shares at the date of grant is amortized to expense ratably over the vesting period of generally three to five years. The unamortized compensation expense at January 29, 2011 and January 30, 2010 was $\$ 56.8$ million and $\$ 56.1$ million, respectively, which is expected to be recognized over a weighted-average remaining period of 2.2 years. During fiscal 2010, 2009, and 2008, shares purchased by the Company for tax withholding totaled 175,000, 163,000, and 163,000 shares, respectively, and are considered treasury shares which are available for reissuance. As of January 29, 2011 and January 30, 2010, the Company held 1,466,000 and $1,291,000$ shares of treasury stock, respectively. Intrinsic value for restricted stock, defined as the closing market value on the last business day of fiscal year 2010 (or $\$ 65.46$ ), was $\$ 185.6$ million. A total of $4,385,000,4,943,000$, and $5,840,000$ shares were available for new restricted stock awards at the end of fiscal 2010, 2009, and 2008, respectively.

Performance share awards. The Company has a performance share award program for senior executives. A performance share award represents a right to receive shares of common stock on a specified settlement date based on the Company's attainment of a profitabilitybased performance goal during a performance period. If attained, the common stock then issued vests over the service period, generally three years from the date the performance award was granted. The Company issued 328,000, 396,000, and 192,000 shares in settlement of the fiscal 2010, 2009, and 2008 awards. The Company recognized $\$ 5.1$ million, $\$ 4.0$ million, and $\$ 1.5$ million of expense related to performance share awards for fiscal 2010, 2009, and 2008, respectively.

Employee Stock Purchase Plan. Under the Employee Stock Purchase Plan ("ESPP"), eligible full-time employees participating in the annual offering period can choose to have up to the lesser of $10 \%$ or $\$ 21,250$ of their annual base earnings withheld to purchase the Company's common stock. The purchase price of the stock is $85 \%$ of the closing market price on the date of purchase. In addition, purchases occur on a quarterly basis (on the last trading day of each calendar quarter). The Company recognizes expense for ESPP purchase rights equal to the value of the $15 \%$ discount given on the purchase date.

During fiscal 2010, 2009, and 2008, employees purchased approximately $146,000,166,000$, and 188,000 shares, respectively, of the Company's common stock under the plan at weighted average per share prices of $\$ 47.47, \$ 34.75$, and $\$ 27.89$, respectively. Through January 29,2011 , approximately $9,240,000$ shares had been issued under this plan and 760,000 shares remained available for future issuance.

## Note I: Related Party Transactions

The Company has a consulting agreement with Norman Ferber, its Chairman of the Board of Directors, under which the Company pays him an annual consulting fee of $\$ 1.1$ million in monthly installments through January 2014. In addition, the agreement provides for administrative support and health and other benefits for the individual and his dependents, which totaled approximately $\$ 0.2$ million in fiscal 2010, 2009, and 2008, along with amounts to cover premiums through January 2014 on a life insurance policy with a death benefit of $\$ 2.0$ million. On termination of Mr. Ferber's consultancy with the Company, the Company will pay Mr. Ferber \$75,000 per year for a period of 10 years.

## Note J: Litigation, Claims, and Assessments

Like many California retailers, the Company has been named in class action lawsuits regarding wage and hour claims. Class action litigation involving allegations that hourly associates have missed meal and/or rest break periods, as well as allegations of unpaid overtime wages to store managers and assistant store managers at Company stores under state law remains pending as of January 29, 2011.

The Company is also party to various other legal proceedings arising in the normal course of business. Actions filed against the Company include commercial, product, customer, intellectual property, and labor and employment-related claims, including lawsuits in which plaintiffs allege that the Company violated state or federal laws. Actions against the Company are in various procedural stages. Many of these proceedings raise factual and legal issues and are subject to uncertainties.

In the opinion of management, the resolution of pending class action litigation and other currently pending legal proceedings is not expected to have a material adverse effect on the Company's financial condition, results of operations, or cash flows.

## Note K: Quarterly Financial Data (Unaudited)

Summarized quarterly financial information for fiscal 2010 and 2009 is presented in the tables below.
Year ended January 29, 2011:

| (\$000, except per share data) | Quarter Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2010 | July 31, 2010 |  | $\begin{array}{r} \hline \text { October 30, } \\ 2010 \end{array}$ | $\begin{array}{r} \hline \text { January } 29, \\ 2011 \end{array}$ |
| Sales | \$ 1,934,778 | \$ | 1,911,760 | \$ 1,874,320 | \$ 2,145,242 |
|  |  |  |  |  |  |
| Cost of goods sold | 1,406,082 |  | 1,395,785 | 1,365,513 | 1,562,355 |
| Selling, general and administrative | 294,472 |  | 303,402 | 312,277 | 319,624 |
| Interest expense, net | 2,388 |  | 2,436 | 2,232 | 2,513 |
| Total costs and expenses | 1,702,942 |  | 1,701,623 | 1,680,022 | 1,884,492 |
| Earnings before taxes | 231,836 |  | 210,137 | 194,298 | 260,750 |
| Provision for taxes on earnings | 89,489 |  | 80,861 | 72,920 | 98,954 |
| Net earnings | \$ 142,347 | \$ | 129,276 | \$ 121,378 | \$ 161,796 |
|  |  |  |  |  |  |
| Earnings per share - basic ${ }_{1}$ | \$ 1.19 | \$ | 1.09 | \$ 1.04 | \$ 1.40 |
| Earnings per share - diluted ${ }_{1}$ | \$ 1.16 | \$ | 1.07 | \$ 1.02 | \$ 1.37 |
| Dividends declared per share on common stock | \$ | \$ | 0.16 | \$ 0.16 | \$ $0.38{ }^{2}$ |

[^2]Year ended January 30, 2010:

| (\$000, except per share data) | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 2, 2009 | $\begin{array}{r} \hline \text { August 1, } \\ 2009 \end{array}$ | October 31, 2009 | January 30, 2010 |
| Sales | \$ 1,691,599 | \$ 1,768,636 | \$ 1,744,139 | \$ 1,979,839 |
|  |  |  |  |  |
| Cost of goods sold | 1,268,709 | 1,311,136 | 1,284,852 | 1,462,581 |
| Selling, general and administrative | 272,030 | 286,158 | 286,511 | 286,114 |
| Interest expense, net | 1,656 | 1,390 | 1,943 | 2,604 |
| Total costs and expenses | 1,542,395 | 1,598,684 | 1,573,306 | 1,751,299 |
| Earnings before taxes | 149,204 | 169,952 | 170,833 | 228,540 |
| Provision for taxes on earnings | 57,817 | 66,545 | 65,753 | 85,657 |
| Net earnings | \$ 91,387 | \$ 103,407 | \$ 105,080 | \$ 142,883 |
|  |  |  |  |  |
| Earnings per share - basic 1 | \$ 0.73 | \$ 0.84 | \$ 0.86 | \$ 1.18 |
| Earnings per share - diluted ${ }_{1}$ | \$ 0.72 | \$ 0.82 | \$ 0.84 | \$ 1.16 |
| Dividends declared per share on common stock | \$ | \$ 0.11 | \$ 0.11 | \$ $0.27^{2}$ |

${ }^{1}$ Quarterly EPS results may not equal full year amounts due to rounding
${ }^{2}$ Includes $\$ .11$ per share dividend declared in November 2009 and $\$ .16$ per share dividend declared in January 2010.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Stockholders
Ross Stores, Inc.
Pleasanton, California
We have audited the accompanying consolidated balance sheets of Ross Stores, Inc. and subsidiaries (the "Company") as of January 29, 2011 and January 30, 2010, and the related consolidated statements of earnings, stockholders' equity, and cash flows for each of the three years in the period ended January 29, 2011. We also have audited the Company's internal control over financial reporting as of January 29, 2011, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ross Stores, Inc. and subsidiaries as of January 29, 2011 and January 30, 2010, and the results of their operations and their cash flows for each of the three years in the period ended January 29, 2011, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of January 29, 2011, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

## /s/DELOITTE \& TOUCHE LLP

San Francisco, California
March 29, 2011

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

## None

## ITEM 9A. CONTROLS AND PROCEDURES.

## Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of our "disclosure controls and procedures" (as defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system will be met. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events.

## Management's Annual Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f). Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles.

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) as set forth in Internal Control - Integrated Framework. Based on our evaluation under the framework in Internal Control - Integrated Framework, our management concluded that our internal control over financial reporting was effective as of January 29, 2011.

Our internal control over financial reporting as of January 29, 2011 has also been audited by Deloitte \& Touche LLP, an independent registered public accounting firm, and their opinion as to the effectiveness of our internal control over financial reporting is stated in their report, dated March 29, 2011, which is included in Item 8 in this Annual Report on Form 10-K.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system will be met. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## Quarterly Evaluation of Changes in Internal Control Over Financial Reporting

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, also conducted an evaluation of our internal control over financial reporting to determine whether any change occurred during the fourth fiscal quarter of 2010 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, our management concluded that there was no such change during the fourth fiscal quarter.

## ITEM 9B. OTHER INFORMATION.

## None

## PART III

## ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE.

Information required by item 401 of Regulation S-K is incorporated herein by reference to the sections entitled "Executive Officers of the Registrant" at the end of Part I of this report; and to the sections of the Ross Stores, Inc. Proxy Statement for the Annual Meeting of Stockholders to be held on Wednesday, May 18, 2011 (the "Proxy Statement") entitled "Information Regarding Nominees and Incumbent Directors." Information required by Item 405 of Regulation S-K is incorporated by reference to the Proxy Statement under the section titled "Section 16(a) Beneficial Ownership Reporting Compliance." We have not made any material changes to the procedures by which our stockholders may recommend nominees to the Board of Directors. Information required by Item 407(d)(4) and (d)(5) of Regulation S-K is incorporated by reference to the Proxy Statement under the section entitled "Information Regarding Nominees and Incumbent Directors" under the caption "Audit Committee."

Our Board of Directors has adopted a Code of Ethics for Senior Financial Officers that applies to the Company's Chief Executive Officer, Chief Merchandising Officer, Chief Development Officer, Chief Operating Officer, Chief Financial Officer, Corporate Controller, Assistant Controller, Treasurer, Assistant Treasurer, Investor and Media Relations personnel, and other positions that may be designated by the Company. This Code of Ethics is posted on our corporate website (www.rossstores.com) under Corporate Governance in the Investors Section. We intend to satisfy the disclosure requirements of Item 5.05 of Form 8-K regarding any future amendments to, or waivers from, our Code of Ethics for Senior Financial Officers by posting any changed version on the same corporate website.

## ITEM 11. EXECUTIVE COMPENSATION.

The information required by Item 402 of Regulation S-K is incorporated herein by reference to the sections of the Proxy Statement entitled "Compensation of Directors" and "Executive Compensation" under the captions "Compensation Discussion and Analysis," "Summary Compensation Table," "All Other Compensation," "Perquisites," "Discussion of Summary Compensation," "Grants of Plan Based Awards During Fiscal Year," "Outstanding Equity Awards at Fiscal Year-End," "Option Exercises and Stock Vested," "Non-Qualified Deferred Compensation," and "Potential Payments Upon Termination or Change in Control."

The information required by Items 407(e)(4) and (e)(5) of Regulation S-K are incorporated herein by reference to the sections of the Proxy Statement entitled "Compensation Committee Interlocks and Insider Participation" and "Compensation Committee Report." STOCKHOLDER MATTERS.

Equity compensation plan information. The following table summarizes the equity compensation plans under which the Company's common stock may be issued as of January 29, 2011:

| Shares in (000s) | (a) |  | (c) |
| :---: | :---: | :---: | :---: |
|  | Number of securities to be issued upon exercise of outstanding options and rights | (b) <br> Weighted average exercise price per share of outstanding options and rights | Number of securities remaining available for future issuance (excluding securities reflected in column (a)) 1 |
| Equity compensation plans approved by security holders | 1,1422 | \$ 26.96 | 5,1453 |
| Equity compensation plans not approved by security holders4 | 467 | \$ 22.03 | - |
| Total | 1,609 | \$ 25.53 | 5,145 |

${ }^{1}$ After approval by stockholders of the 2008 Equity Incentive Plan in May 2008, any shares remaining available for grant in the share reserves of the 2004 Equity Incentive Plan, 1992 Stock Option Plan, the 2000 Equity Plan, the 1991 Outside Directors Stock Option Plan and the 1988 Restricted Stock Plan were automatically canceled.
${ }^{2}$ Represents shares reserved for options granted under the prior 1992 Stock Option Plan, the prior 1991 Outside Directors Stock Option Plan, and the 2004 Equity Incentive Plan.
${ }^{3}$ Includes 760,000 shares reserved for issuance under the Employee Stock Purchase Plan and 4,385,000 shares reserved for issuance under the 2008 Equity Incentive Plan. ${ }^{4}$ Represents shares reserved for options granted under the prior 2000 Equity Incentive Plan, which was approved by the Company's Board of Directors in March 2000.

The information required by Item 403 of Regulation S-K is incorporated herein by reference to the section of the Proxy Statement entitled "Stock Ownership of Certain Beneficial Owners and Management."

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE.

The information required by Items 404 and 407(a) of Regulation S-K are incorporated herein by reference to the section of the Proxy Statement entitled "Information Regarding Nominees and Incumbent Directors" including the captions "Audit Committee," "Compensation Committee," and "Nominating and Corporate Governance Committee," and the section of the Proxy Statement entitled "Certain Transactions."

## ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES.

Information concerning principal accountant fees and services will appear in the Proxy Statement in the Ross Stores, Inc. Board of Directors Audit Committee Report under the caption "Summary of Audit, Audit-Related, Tax and All Other Fees." Such information is incorporated herein by reference.

## PART IV

## ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES.

(a) The following consolidated financial statements, schedules, and exhibits are filed as part of this report or are incorporated herein as indicated:

1. List of Consolidated Financial Statements.

The following consolidated financial statements are included herein under Item 8:

Consolidated Statements of Earnings for the years ended January 29, 2011, January 30, 2010, and January 31, 2009.
Consolidated Balance Sheets at January 29, 2011 and January 30, 2010.

Consolidated Statements of Stockholders' Equity for the years ended January 29, 2011, January 30, 2010, and January 31, 2009.

Consolidated Statements of Cash Flows for the years ended January 29, 2011, January 30, 2010, and January 31, 2009.

Notes to Consolidated Financial Statements.

Report of Independent Registered Public Accounting Firm.
2. List of Consolidated Financial Statement Schedules.

Schedules are omitted because they are not required, not applicable, or such information is included in the consolidated financial statements or notes thereto which are included in this Report.
3. List of Exhibits (in accordance with Item 601 of Regulation S-K).

Incorporated herein by reference to the list of Exhibits contained in the Exhibit Index within this Report.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15 (d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

## ROSS STORES, INC.

(Registrant)
Date: March 29, 2011

By: /s/Michael Balmuth<br>Michael Balmuth<br>Vice Chairman and<br>Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signature | Title | Date |
| :--- | :--- | :--- |
| /s/Michael Balmuth |  |  |
| Michael Balmuth | Vice Chairman and <br> Chief Executive Officer, Director | March 29, 2011 |
| /s/J. Call | Senior Vice President, |  |
| John G. Call | Chief Financial Officer and <br> Principal Accounting Officer | March 29, 2011 |
| /s/Norman A. Ferber | Chairman of the Board, Director |  |
| Norman A. Ferber | Director | March 29, 2011 |
| /s/K. Gunnar Bjorklund | Director | March 29, 2011 |
| K. Gunnar Bjorklund | Director | March 29, 2011 |
| /s/Michael J. Bush |  | March 29, 2011 |
| Michael J. Bush | Director | March 29, 2011 |
| /s/Sharon D. Garrett |  |  |
| Sharon D. Garrett | Director | March 29, 2011 |
| /s/G. Orban |  | Marector 29, 2011 |
| George P. Orban |  |  |
| Is/G. L. Quesnel | Gregory L. Quesnel |  |

## INDEX TO EXHIBITS

| Exhibit <br> Number | Exhibit |
| :--- | :--- |
| 3.1 | Amendment of Certificate of Incorporation dated May 21, 2004 and Amendment of Certificate of Incorporation dated June 5, 2002 <br> and Corrected First Restated Certificate of Incorporation incorporated by reference to Exhibit 3.1 to the Form 10-Q filed by Ross <br> Stores, Inc. for its quarter ended July 31, 2004. |
| Amended By-laws, dated August 25, 1994, incorporated by reference to Exhibit 3.2 to the Form 10-Q filed by Ross Stores, Inc. |  |
|  | Am its quarter ended July 30, 1994. <br> for |
| Note Purchase Agreement dated October 17, 2006 incorporated by reference to Exhibit 10.2 to the Form 10-Q filed by Ross |  |
| Stores, Inc. for its quarter ended October 28, 2006. |  |

10.10

Amended and Restated Ross Stores, Inc. 1991 Outside Directors Stock Option Plan, as amended through January 30, 2003, incorporated by reference to Exhibit 10.9 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended February 1, 2003.
10.11 Ross Stores Executive Medical Plan, incorporated by reference to Exhibit 10.9 to the Form 10-K filed by Ross Stores, Inc. for its
fiscal year ended January 30, 1999.
10.13 Ross Stores Second Amended and Restated Ross Stores, Inc. Non-Qualified Deferred Compensation Plan, incorporated by reference to Exhibit 10.12 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended January 30, 1999.
10.14 Third Amended and Restated Ross Stores, Inc. Non-Qualified Deferred Compensation Plan effective December 31, 2008.
10.15 Amended and Restated Ross Stores, Inc. Incentive Compensation Plan, incorporated by reference to Exhibit 10.18 to the Form 10-
K filed by Ross Stores, Inc. for its year ended January 29, 2000 .
10.16 Ross Stores, Inc. Second Amended and Restated Incentive Compensation Plan, incorporated by reference to the appendix to the Definitive Proxy Statement on Schedule 14A filed by Ross Stores, Inc. on April 12, 2006.
10.17 Ross Stores, Inc. 2004 Equity Incentive Plan, incorporated by reference to Exhibit 99 to the Definitive Proxy Statement on Schedule 14A filed by Ross Stores, Inc. on April 15, 2004.
10.18 First Amendment to the Ross Stores, Inc. 2004 Equity Incentive Plan, effective May 17, 2005, incorporated by reference to Exhibit 10.2 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended July 30, 2005.
10.19 Second Amendment to the Ross Stores, Inc. 2004 Equity Incentive Plan effective March 22, 2007 incorporated by reference to Exhibit 10.7 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007.
10.20 Form of Stock Option Agreement for options granted pursuant to Ross Stores, Inc. 2004 Equity Incentive Plan, incorporated by reference to Exhibit 10.32 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended July 31, 2004.
10.21 Form of Restricted Stock Agreement for stock awards granted pursuant to the Ross Stores, Inc. 2004 Equity Incentive Plan, incorporated by reference to Exhibit 10.33 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended July 31, 2004.
10.22 Form of Stock Option Agreement for Non-Employee Directors for options granted pursuant to Ross Stores, Inc. 2004 Equity Incentive Plan, incorporated by reference to Exhibit 10.3 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended July 30, 2005.
10.23 Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to the appendix to the Definitive Proxy Statement on Schedule 14A filed by Ross Stores, Inc. on April 14, 2008.
10.24 Form of Nonemployee Director Equity Notice of Grant of Restricted Stock and Restricted Stock Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.2 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.

Form of Nonemployee Director Equity Notice of Grant of Restricted Stock Units and Restricted Stock Units Agreement under the
Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.3 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.
10.26 Form of Notice of Grant of Restricted Stock and Restricted Stock Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.4 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.
10.27 Form of Notice of Grant of Restricted Stock Units and Restricted Stock Units Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.5 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.
10.28 Form of Notice of Grant of Performance Shares and Performance Share Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.6 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.
10.29 Form of Notice of Grant of Stock Option and Stock Option Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 99.7 to the Form 8-K filed by Ross Stores, Inc. on May 23, 2008.
10.30 Ross Stores, Inc. 2008 Equity Incentive Plan, as Amended Through March 18, 2009 incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009.
10.31 Ross Stores, Inc. Restricted Stock Agreement incorporated by reference to Exhibit 10.2 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009.
10.32 Ross Stores, Inc. Restricted Stock Agreement for Nonemployee Director incorporated by reference to Exhibit 10.3 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009.
10.33 Form of Performance Share Award Agreement incorporated by reference to Exhibit 10.6 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007.
10.34 Ross Stores, Inc. Form of Notice of Grant and Performance Share Agreement incorporated by reference to Exhibit 10.4 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009.
10.35 Form of Notice of Grant of Performance Shares and Performance Share Agreement under the Ross Stores, Inc. 2008 Equity Incentive Plan, incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. on May 1, 2010.
10.36 Form of Indemnity Agreement between Ross Stores, Inc. for Directors and Executive Officers, incorporated by reference to Exhibit
10.27 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended February 2, 2002.
10.37 Form of Executive Employment Agreement between Ross Stores, Inc. and Executive Vice Presidents or Senior Vice Presidents, incorporated by reference to Exhibit 10.35 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended January 29, 2005.
10.38 Form of Executive Employment Agreement between Ross Stores, Inc. and Executive Vice Presidents or Senior Vice Presidents
incorporated by reference to Exhibit 10.48 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009, and to
Exhibit A-1 and Exhibit A-2 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.39 Form of Executive Employment Agreement between Ross Stores, Inc. and Executives incorporated by reference to Exhibit 10.5 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009.
10.40 Form of Executive Employment Agreement between Ross Stores, Inc. and Executives., incorporated by reference to Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.41 Independent Contractor Consultancy Agreement effective February 1, 2000 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.41 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended April 29, 2000.
10.42 Retirement Benefit Package Agreement effective February 1, 2000 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.42 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended April 29, 2000.
10.43 Amendment to Independent Contractor Consultancy Agreement dated January 10, 2001 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.16 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended February 3, 2001.
10.44 Amendment \#2 to the Independent Contractor Consultancy Agreement dated January 7, 2002 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.16 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended February 2, 2002.
10.45 Third Amendment to the Independent Contractor Consultancy Agreement effective February 1, 2003 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.19 of the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended February 1, 2003.
10.46 Fourth Amendment to the Independent Contractor Consultancy Agreement effective February 1, 2004 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.19 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended January 29, 2005.
10.47 Fifth Amendment to the Independent Contractor Consultancy Agreement effective February 1, 2005 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.20 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended January 29, 2005.
10.48 Sixth Amendment to the Independent Contractor Consultancy Agreement between Norman A. Ferber and Ross Stores, Inc. effective February 1, 2006, incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended April 29, 2006.
10.49 Revised and Restated Sixth Amendment to the Independent Contractor Consultancy Agreement executed June 2007 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended August 4, 2007.
10.50 Seventh Amendment to the Independent Contractor Consultancy Agreement executed March 2008 between Norman A. Ferber and
Ross Stores, Inc., incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 3 ,
Rose 2008.
10.51 Amended and Restated Independent Contractor Consultancy Agreement effective January 6,2010 between Norman A. Ferber and
Ross Stores, Inc., incorporated by reference to Exhibit 10.47 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended
January 30, 2010. January 30, 2010.
10.52 Amended and Restated Retirement Benefit Package Agreement effective January 6, 2010 between Norman A. Ferber and Ross Stores, Inc., incorporated by reference to Exhibit 10.48 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.53 Employment Agreement effective May 31, 2001 between Michael Balmuth and Ross Stores, Inc., incorporated by reference to Exhibit 10.3 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended August 4, 2001.
10.54 First Amendment to the Employment Agreement effective January 30, 2003 between Michael Balmuth and Ross Stores, Inc., incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 3, 2003.
10.55 Second Amendment to the Employment Agreement effective May 18, 2005 between Michael Balmuth and Ross Stores, Inc., incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended July 30, 2005.
10.56 Third Amendment to the Employment Agreement executed April 2007 between Michael Balmuth and Ross Stores, Inc. incorporated by reference to Exhibit 10.8 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007.
10.57 Restated Third Amendment to the Employment Agreement executed December 29, 2008 between Michael Balmuth and Ross Stores, Inc. incorporated by reference to Exhibit 10.42 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009.
10.58 Fourth Amendment to the Employment Agreement effective June 9, 2009 between Michael Balmuth and Ross Stores, Inc. incorporated by reference to Exhibit 10.10 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended August 1, 2009, and to Exhibit A-1 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.59 Fifth Amendment to the Employment Agreement effective April 23, 2010 between Michael Balmuth and Ross Stores, Inc. incorporated by reference to Exhibit 10.2 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.60 Employment Agreement effective January 3, 2005 between Lisa Panattoni and Ross Stores, Inc., incorporated by reference to Exhibit 10.36 to the Form 10-K filed by Ross Stores, Inc. for its fiscal year ended January 29, 2005.
10.61 First Amendment to the Employment Agreement effective October 1, 2005 between Lisa Panattoni and Ross Stores, Inc., incorporated by reference to Exhibit 10.1 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended October 29, 2005.

Employment Agreement executed April 2007 between Lisa Panattoni and Ross Stores, Inc. incorporated by reference to Exhibit
10.3 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007 .
10.63 First Amendment to the Employment Agreement effective December 31, 2008 between Lisa Panattoni and Ross Stores, Inc. incorporated by reference to Exhibit 10.52 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009.
10.64 Employment Agreement executed April 2009 between Lisa Panattoni and Ross Stores, Inc. incorporated by reference to Exhibit
10.6 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009, and to Exhibit A-1 included in Exhibit 10.36 to
the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.65 Executive Employment Agreement effective December 4, 2009 between Lisa Panattoni and Ross Stores, Inc., incorporated by reference to Exhibit 10.60 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 30, 2010, and to Exhibit A-1 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.66 Employment Agreement executed April 2007 between Barbara Rentler and Ross Stores, Inc., incorporated by reference to Exhibit 10.4 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007.
10.67 First Amendment to the Employment Agreement executed April 2007 between Barbara Rentler and Ross Stores, Inc., incorporated by reference to Exhibit 10.5 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 5, 2007.
10.68 Second Amendment to the Employment Agreement effective December 31, 2008 between Barbara Rentler and Ross Stores, Inc. incorporated by reference to Exhibit 10.55 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009.
10.69 Employment Agreement executed April 2009 between Barbara Rentler and Ross Stores, Inc. incorporated by reference to Exhibit 10.7 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009, and to Exhibit A-1 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.70 Executive Employment Agreement effective December 4, 2009 between Barbara Rentler and Ross Stores, Inc., incorporated by reference to Exhibit 10.65 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 30, 2010, and to Exhibit A-1 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.71 Employment Agreement executed October 2007 between John G. Call and Ross Stores, Inc., incorporated by reference to Exhibit 10.3 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended November 3, 2007.
10.72 First Amendment to the Employment Agreement effective December 31, 2008 between John G. Call and Ross Stores, Inc. incorporated by reference to Exhibit 10.58 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009.
10.73 Employment Agreement executed April 2009 between John G. Call and Ross Stores, Inc. incorporated by reference to Exhibit 10.9 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009, and to Exhibit A-2 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010.
10.74 Employment Agreement executed March 22, 2007 between Michael O'Sullivan and Ross Stores, Inc. incorporated by reference to Exhibit 10.59 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009.

| 10.75 | First Amendment to the Employment Agreement effective December 31, 2008 between Michael O'Sullivan and Ross Stores, Inc. incorporated by reference to Exhibit 10.60 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 31, 2009. |
| :---: | :---: |
| 10.76 | Employment Agreement executed April 2009 between Michael O'Sullivan and Ross Stores, Inc. incorporated by reference to Exhibit 10.8 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 2, 2009, and to Exhibit A-2 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010. |
| 10.77 | Executive Employment Agreement effective December 4, 2009 between Michael O'Sullivan and Ross Stores, Inc., incorporated by reference to Exhibit 10.72 to the Form 10-K filed by Ross Stores, Inc. for its year ended January 30, 2010, and to Exhibit A-2 included in Exhibit 10.36 to the Form 10-Q filed by Ross Stores, Inc. for its quarter ended May 1, 2010. |
| 21 | Subsidiaries. |
| 23 | Consent of Independent Registered Public Accounting Firm. |
| 31.1 | Certification of Chief Executive Officer Pursuant to Sarbanes-Oxley Act Section 302(a). |
| 31.2 | Certification of Chief Financial Officer Pursuant to Sarbanes-Oxley Act Section 302(a). |
| 32.1 | Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350. |
| 32.2 | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350. |
| 101. ${ }^{\text {N }}{ }^{1}$ | XBRL Instance Document |
| $101 . \mathrm{SCH}^{1}$ | XBRL Taxonomy Extension Schema |
| 101.CAL ${ }^{1}$ | XBRL Taxonomy Extension Calculation Linkbase |
| 101. DEF $^{1}$ | XBRL Taxonomy Extension Definition Linkbase |
| 101. LAB $^{1}$ | XBRL Taxonomy Extension Label Linkbase |
| 101.PRE ${ }^{1}$ | XBRL Taxonomy Extension Presentation Linkbase |

${ }^{1}$ Furnished, not filed.

## THIRD AMENDED AND RESTATED

## ROSS STORES, INC.

## NONQUALIFIED DEFERRED COMPENSATION PLAN

THIS THIRD AMENDED AND RESTATED ROSS STORES, INC. NONQUALIFIED DEFERRED COMPENSATION PLAN (the "Plan") amends and restates the Ross Stores, Inc. Nonqualified Deferred Compensation Plan, adopted January 1, 1994, and last amended and restated January 1, 1996, by Ross Stores, Inc., a Delaware corporation ("Ross"). The purpose of the Plan is to provide deferred compensation for a select group of management or highly compensated employees of Ross and its subsidiaries. The primary purpose of this restatement is to modify the Plan to comply with section 409A of the Code. This Plan as restated is effective December 31, 2008 . Under applicable guidance, no retroactive amendment to January 1, 2005, the effective date of section 409A of the Code and the commencement of the good faith compliance period, is required.

## ARTICLE I

## DEFINITIONS

The following definitions shall govern the Plan:
1.1 "Additional Contribution" means a discretionary contribution by the Employer on behalf of a Participant pursuant to Section 3.6.
1.2 "Annual Bonus" or "Bonus" means any performance-based compensation, that meets the requirements of Treasury Regulation section 1.409A-1(e), earned by a Participant under the Employer's annual cash bonus plan, the amount of or entitlement to which is contingent on the satisfaction of preestablished organizational or individual performance criteria relating to a performance period of at least twelve (12) consecutive months. Organizational or individual performance criteria are considered preestablished if established in writing no later than ninety (90) days after the commencement of the Bonus performance period. Bonus compensation does not include any amount or portion of any amount that will be payable regardless of performance based upon a level of performance that is substantially certain to be met at the time the criteria is established.
1.3 "Beneficiary" means one or more persons, trusts or other entities entitled to receive Benefits which may be payable under the Plan upon a Participant's death as determined under Article VI.
1.4 "Benefits" means the amount(s) credited to a Participant's Deferral Account.
1.5 "Board of Directors" or "Board" means the Board of Directors of Ross Stores, Inc.
1.6 "Bonus Deferral" or "Bonus Deferral Amount" means the dollar amount or percentage of his or her Annual Bonus which a Participant elects to defer by making a Bonus Deferral Election pursuant to Section 3.2.
1.7 "Bonus Deferral Election" means an election to defer an Annual Bonus as provided in Section 3.2.
1.8 "Code" means the Internal Revenue Code of 1986, as amended. Reference to a section of the Code includes such section and any comparable section or sections of any further legislation that amends, supplements or supersedes such section.
1.9 "Deferral Account" means the book entry account established under the Plan for each Participant to which shall be credited the Participant's Salary Deferrals, Bonus Deferrals, any Additional Contributions and/or Matching Contributions made pursuant to Article III, adjusted for deemed Investment Gain or Loss determined under Article IV, and reduced by any distributions made to the Participant and any charges which may be imposed on such Deferral Account pursuant to the terms of the Plan. As provided in Article IV, the Deferral Account may include a Pre-2005 Deferral Account and a Post-2004 Deferral Account.
1.10 "Distribution Date" means a date elected solely at the discretion of the Plan Administrator that is within the ninety (90) day period following the Participant's Termination Event, provided, however, that, with respect to a Participant's Post-2004 Deferral Account, if at the time of the Participant's Separation from Service, he or she is a Specified Employee, his or her Distribution Date may not be before the date that is six (6) months after the date of Separation from Service and payments to which a Specified Employee would otherwise be entitled during the first six (6) months following the date of Separation from Service shall be accumulated and paid on the first of the seventh $\left(7^{\text {th }}\right)$ month following the date of Separation from Service, or at the sole discretion of the Plan Administrator within ninety (90) days thereafter.
1.11 "Distribution Election" means an election by a Participant at the time of his or her Salary Deferral Election and/or Bonus Deferral Election, on any Election Form designating the event or time of distribution and method of payment of Benefits made in accordance with Sections 5.1 and 5.2, with respect to a Participant's Post-2004 Deferral Account, or Appendix A, with respect to a Participant's Pre -2005 Deferral Account.
1.12 "Effective Date" means the effective date of this Third Amended and Restated Ross Stores, Inc. Nonqualified Deferred Compensation Plan, December 31, 2008.
1.13 "Election Form" means the form prescribed by the Plan Administrator from time to time by which a Participant makes a Salary Deferral Election and/or a Bonus Deferral Election and elects the event or time of distribution and method of payments under the Plan.
1.14 "Eligible Employee" means an employee of the Employer who is a member of a select group of management or highly compensated employees as described in Article II and who has been designated by the Plan Administrator, in the Plan Administrator's sole discretion, to be eligible to participate in the Plan.
1.15 "Employer" means Ross Stores, Inc. or a subsidiary or a person or entity that is under common control with Ross as defined in section 414(b) or 414(c) of the Code.
1.16 "Entry Date" means January 1 of each year.
1.17 "ERISA" means the Employee Retirement Income Security Act of 1974, as amended.
1.18 "Initial Entry Date" means a day designated by the Plan Administrator that is not more than thirty (30) days after the date the Eligible Employee first becomes eligible to participate in the Plan.
1.19 "Investment Gain or Loss" means the deemed investment gain which shall be credited to the Participant's Deferral Account, or the deemed investment loss which will debited from the Participant's Deferral Account pursuant to Article IV.
1.20 "Matching Contribution" means the amount, if any, which the Employer contributes on behalf of a Participant under the terms of Section 3.5.
1.21 "Participant" means an Eligible Employee who has elected to participate in the Plan in accordance with Sections 3.1 or 3.2 or for whom Matching Contributions or Additional Contributions are made in accordance with Sections 3.5 or 3.6.
1.22 "Plan" means this Third Amended and Restated Ross Stores, Inc. Nonqualified Deferred Compensation Plan, as it may be amended from time to time.
1.23 "Plan Administrator" means the committee selected by Ross to administer the Plan and to take such other actions as may be specified herein.
1.24 "Plan Year" means the calendar year.
1.25 "Pre-2005 Deferral Account" means the nonforfeitable value of a Participant's Deferral Account on December 31, 2004, together with the Investment Gain or Loss attributable to such Account thereafter. A Participant's Account is nonforfeitable to the extent that the Participant is not required to perform future services to be entitled to payment.
1.26 "Post-2004 Deferral Account" means the value of a Participant's Deferral Account less the value of the Participant's Pre-2005 Deferral Account, together with the credited Investment Gain or Loss attributable to such Account. The Post-2004 Deferral Account shall be subject to Code section 409A and applicable guidance thereunder.
1.27 "Ross" means Ross Stores, Inc., a Delaware corporation, and any successor thereto.
1.28 "Salary" means the base salary paid by the Employer, but shall not include any other form of compensation, whether taxable or nontaxable, including, but not limited to, bonuses, commissions, overtime and other forms of additional compensation. Salary shall be calculated before reduction for compensation deferred or contributed at the election of the Participant pursuant to Code sections 125, 402(e)(3), or 402(h) under plans established by the Employer; provided, however, that all such amounts will be included in Salary only to the extent that had there been no such plan, the amount would have been payable in cash to the Employee.
1.29 "Salary Deferral" or "Salary Deferral Amount" means the dollar amount or percentage of Salary which a Participant elects to defer by making a Salary Deferral Election pursuant to Article III.
1.30 "Salary Deferral Election" means an election to defer Salary as provided in Section 3.1.
1.31 "Separation from Service" means a termination of the Participant's employment with the Employer, as determined under Code Section 409A and the regulations thereunder other than death or Total Disability. A Participant on military leave, sick leave, or other bona fide leave of absence shall not be treated as having incurred a Separation from Service, provided that the leave does not exceed six (6) months, or if longer, so long as the Participant retains a right to reemployment with the Employer under an applicable statute or by contract.
1.32 "Specified Employee" means a "key employee" (as defined under Code section 416(i) without regard to paragraph (5) thereof) for the applicable period, as determined by the Plan Administrator in accordance with Treasury Regulation section 1.409A-1(i).
1.33 "Termination Event" means a Participant's Separation from Service, death or Total Disability.
1.34 "Total Disability" or "Totally Disabled" means a Participant is either (i) unable to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment which can be expected to result in death or which can be expected to last for a continuous period of not less than twelve (12) months, or (ii) by reason of any medically determinable physical or mental impairment that can be expected to result in death or can be expected to last for a continuous period of not less than twelve (12) months, is receiving income replacement benefits for a period of not less than three (3) months under an accident and health plan covering employees of the Employer. For purposes of this Plan, a Participant shall be deemed Totally Disabled if determined to be totally disabled by the Social Security Administration. A Participant shall also be deemed Totally Disabled if determined to be disabled in accordance with the applicable disability insurance program of the Employer, provided that the definition of "disability" applied under such disability insurance program complies with the requirements of this Section.
1.35 "Trust" means the legal entity created by the Trust Agreement.
1.36 "Trust Agreement" means the Trust Agreement Under the Ross Stores, Inc. Non-Qualified Deferred Compensation Plan effective November 1, 2002 between Ross and Union Bank of California, N.A., a copy of which is attached hereto as Exhibit A, as it may be amended from time to time.
1.37 "Trustee" means the original Trustee(s) named in the Trust Agreement and any duly appointed successor or successors thereto.
1.38 "Unforeseeable Financial Emergency" means a severe financial hardship of the Participant resulting from (i) an illness or accident of the Participant, the Participant's spouse, the Participant's Beneficiary or a dependent of the Participant (as defined in section 152 of the Code, without regard to section 152(b)(1), (b)(2) and (d)(1)(B) thereof), (ii) loss of the Participant's property due to casualty, or (iii) such other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant, all as determined by the Plan Administrator based on the relevant facts and circumstances. Examples of unforeseeable financial emergencies include, the imminent foreclosure of or eviction from one's primary residence, the need to pay for medical expenses, or the need to pay for the funeral expenses of a spouse, a Beneficiary or dependent. Examples of what are not considered to be unforeseeable financial emergencies include the cost of sending a child to college or the purchase of a home.

## ARTICLE II

ELIGIBILITY
2.1 Eligibility. Eligibility for participation in the Plan shall be limited to a select group of key management or highly compensated employees of the Employer designated by the Plan Administrator, in its sole discretion, to participate in the Plan, within the standard established under ERISA sections 201(2), 301(a)(3) and 401(a)(1). Individuals who are in this select group shall be notified as to their eligibility to participate in the Plan.
2.2 Commencement of Participation. An Eligible Employee shall begin participation in the Plan on the date the Plan Administrator determines that the Employee has met all enrollment requirements, including returning the required Election Form and any other enrollment materials required by the Plan Administrator within the specified time period. If an Employee fails to meet all requirements established by the Plan Administrator within the period required, the Employee shall not be eligible to participate in the Plan during such Plan Year.
2.3 Cessation of Participation. Active participation in the Plan shall end on the date of occurrence of a Termination Event or the date the Participant ceases to be eligible under Section 2.1, whichever occurs first. No deferrals or contributions shall be made after said date, but the Participant's Deferral Account shall continue to be credited or debited with deemed Investment Gains or Losses pursuant to Article IV until all of the Benefits to which the Participant is entitled are distributed to the Participant or his or her Beneficiary in accordance with the terms of the Plan. Participation in the Plan shall cease when all Benefits have been paid in full.

## DEFERRALS AND CONTRIBUTIONS

### 3.1 Salary Deferrals.

(a) Annual Deferral. For each Plan Year, a Participant may make a Salary Deferral Election to reduce his or her Salary by the Salary Deferral Amount set forth in an Election Form duly executed and filed with the Employer, subject to the limitations under Section 3.4. The election shall be made on an Election Form which must be returned to the Employer no later than the December 31 prior to the Plan Year in which the Salary will be earned. The Participant's election shall be irrevocable effective as of said December 31. The Salary Deferral Amount shall not be paid to the Participant, but shall be withheld from the Participant's Salary and an equal amount shall be credited to the Participant's Deferral Account.
(b) Election to Continue in Effect. Unless ceased or modified by a subsequent Salary Deferral Election or cancelled pursuant to Section 3.3, the Participant's election shall continue in effect for all subsequent Plan Years until the Participant ceases to be an Eligible Employee.
(c) Initial Deferral Election. An Eligible Employee who first becomes eligible to participate in the Plan on or after the beginning of a Plan Year may make an election to defer the portion of his or her Salary attributable to services to be performed after such election, provided that the Employee submits an Election Form on or before the deadline established by the Plan Administrator, which in no event shall be later than thirty (30) days after the Employee first becomes eligible to participate in the Plan. Any such election shall be irrevocable thirty (30) days after the Employee first becomes eligible to participate in the Plan.

### 3.2 Bonus Deferrals.

(a) Annual Deferral. For each Plan Year, a Participant may make a Bonus Deferral Election to reduce his or her Annual Bonus by the Bonus Deferral Amount set forth in an Election Form duly executed and filed with the Employer. The election shall be made on an Election Form which must be returned to the Employer no later than the December 31 prior to the Plan Year in which the Bonus performance period will commence, except as permitted by Section 3.2(b). The election shall be irrevocable effective as of said December 31. The Bonus Deferral Amount shall not be paid to the Participant, but shall be withheld from the Participant's Annual Bonus and an equal amount shall be credited to the Participant's Deferral Account.
(b) Extended Deadline for Bonus Deferral Election. Notwithstanding Section 3.2(a), a Participant may make a Bonus Deferral Election by filing an Election Form with the Employer no later than six (6) months before the end of the Bonus performance period, provided that the following conditions are satisfied: (i) the Participant has performed services continuously from the later of (A) the beginning of the Bonus performance period or $(B)$ the date the Bonus performance criteria are established through the date of said election; and (ii) in no event may an election to defer an Annual Bonus be made after such Annual Bonus has become readily ascertainable. Any such election shall become irrevocable six (6) months before the end of the twelve (12) month Bonus performance period.
(c) Initial Deferral Election. An Eligible Employee who first becomes eligible to participate in the Plan after the beginning of the Plan Year may make a Bonus Deferral Election to defer the portion of his or her Bonus attributable to services to be performed after such election, provided that the Employee submits an Election Form on or before the deadline established by the Plan Administrator, which in no event shall be later than thirty (30) days after the Participant first becomes eligible to participate in the Plan. The portion of the Bonus attributable to services performed after the date of the Bonus Deferral Election (and the maximum amount that may be deferred) shall be determined as follows: the total amount of the Bonus for the twelve (12) month performance period shall be multiplied by a fraction, the numerator of which is the number of days remaining in the Bonus performance period after the Bonus Deferral Election is effective and the denominator of which is the total number of days in the Bonus performance period.
(d) Election to Continue in Effect. Unless ceased or modified by a subsequent timely Bonus Deferral Election or cancelled pursuant to Section 3.3, the Participant's Bonus Deferral Election shall continue in effect until the Participant ceases to be an Eligible Employee.
3.3 Cancellation of Salary and Bonus Deferral Election Due to 401(k) Plan Hardship Distribution or Unforeseeable Emergency Withdrawal. Notwithstanding anything in this Article III to the contrary, if during a Plan Year, a Participant receives a hardship distribution under a plan described in section 401(k) of the Code that is maintained by the Employer, (1) the Participant's Salary Deferral Election and Bonus Deferral Election shall be cancelled in full for the remainder of the Plan Year and the immediately following Plan Year. If a Participant experiences an Unforeseeable Financial Emergency described in Section 5.4, then the Participant's Salary Deferral Election and Bonus Deferral Election shall be cancelled in full for the remainder of the Plan Year and the immediately following Plan Year. A Participant whose Salary Deferral Election and/or Bonus Deferral Election is cancelled under this Section 3.3 may elect to make a Salary Deferral Election and/or Bonus Deferral Election beginning after the period of cancellation set forth in this Section.
3.4 Limitations on Deferrals. A Participant's Salary and Bonus Deferrals with respect to a Plan Year shall be reduced by the amount(s), if any, which may be necessary:
(i) To satisfy all required income and employment tax withholding and FICA contributions;
(ii) To pay all contributions elected by the Participant pursuant to the Ross employee stock purchase plan, the cafeteria plan established pursuant to section 125 of the Code, and other applicable compensation and benefit programs; and
(iii) To satisfy all garnishments or other amounts required to be withheld by applicable law or court order.
3.5 Matching Contribution. A Matching Contribution may be credited to a Participant's Deferral Account in such amount and at such time as the Employer, in its sole discretion, may determine and announce to the Participant. The Employer reserves the right to change the formula by which Matching Contributions are determined or to cease making Matching Contributions entirely after notifying the Participant of such change or cessation.
3.6 Additional Contributions. Additional Contributions may be credited to a Participant's Deferral Account in such amounts and at such times as the Employer, in its sole discretion, may determine and communicate to the Participant. The Employer shall be under no obligation to continue to credit Additional Contributions and may discontinue or change the amount of such Additional Contributions at any time.
3.7 No Withdrawal. Except as permitted in Section 5.4 or, with respect to a Participant's Pre-2005 Deferral Account, as further permitted pursuant to Appendix A, amounts credited to a Participant's Deferral Account may not be withdrawn by a Participant and shall be paid only upon a Termination Event.
3.8 Vesting. A Participant's Deferral Account attributable to Salary Deferral Amounts, Bonus Deferral Amounts and Matching Contributions shall be one hundred percent (100\%) vested at all times. A Participant's Deferral Account attributable to any Additional Contributions shall vest at such time or times as the Compensation Committee of the Board shall specify in connection with any such Additional Contributions.

## ARTICLE IV

## INVESTMENT GAIN OR LOSS ON DEFERRAL ACCOUNTS

4.1 Deferral Account. A Deferral Account shall be established and maintained for each Participant to which shall be credited the Participant's Salary Deferral Amount, Bonus Deferral Amount, Matching Contributions (if applicable), Additional Contributions (if applicable) and the deemed Investment Gain or Loss as determined under this Article IV. The Participant's Deferral Account shall be charged with distributions from the Account and any charges which may be imposed on the Deferral Account pursuant to the terms of the Plan. For a Participant who received credits under this Plan prior to January 1, 2005, the Deferral Account shall include both a Pre-2005 Deferral Account (which is exempt from Code section 409A) and a Post-2004 Deferral Account (which is subject to Code section 409A).

### 4.2 Deemed Investment Options.

(a) The Plan Administrator shall designate one or more investments alternatives available for hypothetical investment ("Deemed Investment Options"). The Plan Administrator shall specify the particular investment alternatives which shall constitute Deemed Investment Options, and-may, in its sole discretion, change or add to the Deemed Investment Options; provided, however, that the Plan Administrator shall notify Participants of any such change prior to the effective date thereof.
(b) Each Participant may select among the Deemed Investment Options and specify the manner in which his or her Deferral Account shall be deemed to be invested for purposes of determining Participant's Investment Gain or Loss (the "Deemed Investment Election"). The Plan Administrator shall establish and communicate the rules, procedures and deadlines for making and changing Deemed Investment Elections.
4.3 Investment Gain or Loss. Each Participant's Deferral Account shall be credited monthly, or more frequently as the Plan Administrator may specify, with the deemed Investment Gain or debited with the deemed Investment Loss attributable to his or her Deferral Account. The deemed Investment Gain or Loss is the amount which the Participant's Deferral Account would have earned or lost if the amounts credited to the Deferral Account had, in fact, been invested in the Deemed Investment Options, in accordance with the Participant's Deemed Investment Elections.

## ARTICLE V

## BENEFITS

### 5.1 Timing of Distribution with Respect to Post-2004 Deferral Account.

(a) The amounts credited to a Participant's Post-2004 Deferral Account shall be paid (or payment shall commence) upon the Distribution Date following the first Termination Event to occur. The Participant may elect, no later then when he or she first makes a Salary Deferral Election and/or Bonus Deferral Election with respect to his or her Post-2004 Deferral Account that the timing of his or her payment shall be on the Distribution Date immediately following: (i) his or her Separation from Service or (ii) one (1) year after his or her Separation from Service.
(b) Notwithstanding Section 5.1(a), if the Termination Event is the Separation from Service of a Specified Employee, payment of the Participant's Post-2004 Account shall be made or commenced no earlier than on the first day after the end of the six (6) month period following the Participant's Separation from Service.

### 5.2 Method of Distribution with Respect to Post-2004 Deferral Account.

(a) In General. Distributions of a Participant's Post-2004 Deferral Account may be made in any of the following optional forms of distribution, if the Participant has so elected no later than the time the Participant first makes a Salary Deferral Election and/or Bonus Deferral Election with respect to deferral amounts in his or her Post-2004 Deferral Account: (i) a single lump sum payment or (ii) substantially equal annual installments over a period not to exceed ten (10) years.
(b) Death Benefits. In the event a Participant dies before his or her Post-2004 Deferral Account has been completely distributed and the Plan Administrator receives proof satisfactory to it of the Participant's death, the Participant's Benefits shall be paid to his or her Beneficiary in accordance with the method of distribution specified in the Participant's Distribution Election in effect at the time of such Participant's death.
(c) Non-Election. If no Distribution Election has been properly made prior to the Distribution Date, the Participant's Benefits will be distributed in a single lump sum on the Distribution Date.
5.3 Amendment of Distribution Election with Respect to Post-2004 Deferral Account. A Participant may change a Distribution Election with respect to his or her Post-2004 Deferral Account by filing an amended Distribution Election at least twelve (12) months before the Distribution Date. Such amended Distribution Election shall not be effective for a period of twelve (12) months after the date on which the amended election is made. The new Distribution Date selected by the Participant must be the first day of a Plan Year that is no sooner than five (5) years from the date such payment would otherwise be made or commence.
5.4 Unforeseeable Financial Emergency. Notwithstanding any other provision of the Plan to the contrary, with the consent of the Plan Administrator, a Participant may withdraw up to one hundred percent (100\%) of the amount credited to his or her Deferral Account as may be required to meet an Unforeseeable Financial Emergency of the Participant, provided that the entire amount requested by the Participant is not reasonably available from other resources of the Participant.
(a) The withdrawal must be necessary to satisfy the Unforeseeable Financial Emergency (which may include amounts necessary to pay any federal, state, local or foreign income taxes or penalties reasonably anticipated to result from the withdrawal) and no more may be withdrawn from the Participant's Deferral Account than is required to relieve the financial need after taking into account other resources that are reasonably available to the Participant for this purpose.
(b) The Participant must certify that the financial need cannot be relieved: (i) through reimbursement or compensation by insurance or otherwise; or (ii) by liquidation of the Participant's assets, to the extent such liquidation would not itself cause severe financial hardship.
(c) In the event an Unforeseeable Financial Emergency withdrawal is approved, payment shall be made to the Participant on a date elected solely at the discretion of the Plan Administrator that is within sixty (60) days after the date of approval by the Plan Administrator.
5.5 Distribution of Pre-2005 Deferral Account. A Participant may elect to receive any portion of his or her Pre-2005 Deferral Account at the times and in the forms described in Appendix A.
5.6 Qualified Domestic Relations Orders. If necessary to comply with a domestic relations order, as defined in Code section 414(p)(1)(B), pursuant to which a court has determined that a spouse or former spouse of a Participant has an interest in the Participant's Benefits under the Plan, the Plan Administrator shall have the right to immediately distribute the spouse's or former spouse's interest in the Participant's Benefits under the Plan to such spouse or former spouse.
5.7 Tax Withholding. All payments under this Article V shall be subject to all applicable withholding for state and federal income tax and to any other federal, state or local tax which may be applicable thereto.

## ARTICLE VI

## BENEFICIARIES

6.1 Designation of Beneficiary. The Participant shall have the right to designate on such form as may be prescribed by the Plan Administrator, one or more Beneficiaries and secondary Beneficiaries to receive any Benefits due under Article $V$ which may remain unpaid at the Participant's death and shall have the right at any time to revoke such designation and to substitute another such Beneficiary.
6.2 No Designated Beneficiary. If, upon the death of the Participant, there is no valid designation of Beneficiary, the Beneficiary shall be the Participant's estate.

ARTICLE VII
TRUST OBLIGATION TO PAY BENEFITS
7.1 Deferrals Held in Trust. An amount equal to Salary Deferral Amounts, Annual Bonus Deferral Amounts and Matching Contributions, if any, made by or on behalf of the Participant shall be transferred to the Trustee within thirty (30) days after the applicable pay period or crediting date to be held pursuant to the terms of the Trust Agreement.
7.2 Benefits Paid From Trust. All benefits payable to a Participant hereunder shall be paid by the Trustee to the extent of the assets held in the Trust by the Trustee, and by the Employer to the extent the assets in the Trust are insufficient to pay the Participant's Benefits as provided under this Plan.
7.3 Trustee Investment Discretion. The Deemed Investment Options shall be for the sole purpose of determining the deemed Investment Gain or Loss and neither the Trustee nor the Employer shall have any obligation to invest the Participants' Deferral Account in the Deemed Investment Options or in any other investment.
7.4 No Secured Interest. All deferrals and other amounts governed by the terms of the Plan and the Trust Agreement, including all investments purchased with such amounts and all income attributable thereto, shall remain (until distributed to the Participant or Beneficiary) the property of the Employer as provided under the Plan and the Trust Agreement and shall be subject to the claims of the Employer's general creditors in the event of the Employer's financial insolvency. No Participant or Beneficiary shall have any secured or beneficial interest in any property, rights or investments held by the Employer or the Trustee in connection with the Plan.

## ARTICLE VIII

## AMENDMENT AND TERMINATION

8.1 Amendment. This Plan may be amended by Ross at any time in its sole discretion upon an action of a majority of the members of the Plan Administrator; provided, however, that no amendment may be made which would alter the irrevocable nature of an election or which would reduce the amount credited to a Participant's Deferral Account on the date of such amendment; and provided further that no amendment which would affect the Trustee's obligation may be made without the Trustee's consent.
8.2 Termination. Notwithstanding any other provision of this Plan to the contrary, Ross, either (i) by action of its Board or (ii) with the approval of a majority of the members of the Plan Administrator and the consent of either the President or the Chief Executive Officer of Ross, reserves the right to terminate the Plan in its entirety at any time upon fifteen (15) days' notice to the Participants. If the Plan is terminated, no new deferral elections or Employer contributions shall be permitted, but the Deferral Accounts of the Participants shall remain in the Plan and continue to be credited or debited with deemed Investment Gains or Losses pursuant to Article IV until the Account is distributed in accordance with Article V or Appendix A. Notwithstanding the foregoing, upon termination of the Plan, all Post2004 Deferral Accounts of Participants shall be distributed in a single lump sum, subject to and in accordance with rules established by the Employer deemed necessary to comply with the applicable requirements and limitations of Treasury Regulation section 1.409A3(j)(4)(ix). Any amounts remaining in the Trust after all Benefits have been paid shall revert to the Employer.

## ARTICLE IX

## MISCELLANEOUS

9.1 Administration. The Plan Administrator shall have full discretionary authority to administer the Plan and to interpret its provisions. The Plan Administrator shall have the discretion and authority to make, amend, interpret and enforce all appropriate rules and regulations for the administration of the Plan, and to decide any and all questions arising under the Plan, including disputes regarding entitlement to benefits.
9.2 No Assignment. The right of any Participant, any Beneficiary, or any other person to the payment of any benefits under this Plan shall not be assigned, transferred, pledged or encumbered.
9.3 Successors. This Plan shall be binding upon and inure to the benefit of the Employer, its successors and assigns and the Participant and his or her heirs, executors, administrators and legal representatives.
9.4 No Employment Agreement. The terms and conditions of the Plan shall not be deemed to constitute a contract of employment between the Employer and the Participant. Such employment is hereby acknowledged to be an "at will" employment relationship that can be terminated at any time for any reason, with or without cause, unless expressly provided in a written agreement or expressly provided by law. Nothing in the Plan shall be deemed to give a Participant the right to be retained in the service of the Employer, or to interfere with the right of the Employer to discipline or discharge the Participant at any time.
9.5 Attorneys' Fees. If the Employer, a Participant, any Beneficiary, or a successor in interest to any of the foregoing, brings a legal action to enforce any of the provisions of this Plan, the prevailing party in such legal action shall be reimbursed by the other party for the prevailing party's costs of such legal action including, without limitation, reasonable fees of attorneys, accountants and similar advisors and expert witnesses.

### 9.6 Disputes.

(a) A person who believes that he or she is being denied a benefit to which he or she is entitled under the Plan (hereinafter referred to as "Claimant") may file a written request for such benefit with the Plan Administrator, setting forth his or her claim.
(b) Upon receipt of a claim, the Plan Administrator shall advise the Claimant that a reply will be forthcoming within ninety (90) days and shall, in fact, deliver such reply within such period. The Plan Administrator may, however, extend the reply period for an additional ninety (90) days for special circumstances provided it notifies the Claimant of the need and reason for the extension and an anticipated decision date.
(c) If the claim is denied in whole or in part, the Plan Administrator shall inform the Claimant in writing, using language calculated to be understood by the Claimant, setting forth: (1) the specific reason or reasons for such denial; (2) the specific reference to pertinent provisions of the Plan on which such denial is based; (3) a description of any additional material or information necessary for the Claimant to perfect his or her claim and an explanation why such material or such information is necessary; (4) appropriate information as to the steps to be taken if the Claimant wishes to submit the claim for review; (5) the time limits for requesting a review under subsection (d); and (6) such other information as may be required by applicable Department of Labor regulations .
(d) Within sixty (60) days after the receipt by the Claimant of the written decision described above, the Claimant may make a request in writing for review of the determination of the Plan Administrator. The Claimant or his or her duly authorized representative may, but need not, review the pertinent documents and submit issues and comments in writing for consideration by the Plan Administrator. If the Claimant does not request a review within such sixty (60) day period, he or she shall be barred and estopped from challenging the Plan Administrator's determination.
(e) Within sixty (60) days after the Plan Administrator's receipt of a request for review, the Plan Administrator shall appoint a special review committee, none of whose members shall be persons who reviewed or denied the initial claim, to review the request after considering all materials presented by the Claimant. If special circumstances require that the sixty (60) day time period be extended, the special review committee will so notify the Claimant of the need and reasons for the extension and an anticipated decision date. The Plan Administrator will render the decision as soon as possible, but no later than one hundred twenty (120) days after receipt of the request for review. The decision of the special review committee must be written in a manner calculated to be understood by the Claimant, and it must contain: (1) specific reasons for the decision; (2) specific reference(s) to the pertinent Plan provisions upon which the decision was based; (3) a statement that the Claimant is entitled to receive, upon request and free of charge, reasonable access to and copies of, all documents, records and other information relevant (as defined in applicable ERISA regulations) to the Claimant's claim for benefits; and (4) a statement of the Claimant's right to bring a civil action under ERISA Section 502(a).
(f) Any dispute or claim related to or arising out of this Plan shall, subject to exhausting the claims and review procedures set forth in this Section 9.6, be fully and finally resolved by binding arbitration conducted by the American Arbitration Association according to its Employee Benefit Claims Arbitration Rules, the hearing to be held in Alameda County, California.
9.7 Governing Law. This Plan shall be construed in accordance with and governed by the laws of the State of California, the extent those laws are not preempted by ERISA.
9.8 Entire Agreement. This Plan constitutes the entire understanding and agreement with respect to the subject matter contained herein, and there are no agreements, understandings, restrictions, representations or warranties among any Participant and the Employer other than those as set forth or provided for herein or those documents expressly referred to herein as affecting this Plan.
9.9 Minor or Incompetent Beneficiary. If the Plan Administrator determines in its discretion that a distribution is to be made to a minor or incompetent Beneficiary, the Plan Administrator may direct payment to be made to the legal guardian, legal representative or custodian of such person. The Plan Administrator may require such proof as it determines appropriate of the Beneficiary's minority or incompetence before making any distribution. Payment to the legal guardian, legal representative or custodian shall fully discharge any liability under the Plan for such payment amount.

IN WITNESS WHEREOF, Ross Stores, Inc. has caused this Third Amended and Restated Ross Stores, Inc. Nonqualified Deferred Compensation Plan to be executed this $\qquad$ day of $\qquad$ , 2008 by its duly authorized officer effective December 31, 2008.

## ROSS STORES, INC.

By:
Title: $\qquad$
Dated: $\qquad$

## APPENDIX A

## DISTRIBUTION OF PRE-2005 DEFERRAL ACCOUNTS

The following provisions pertain solely to distribution of a Participant's Pre-2005 Deferral Account and supersede any inconsistent provisions of the Plan.
A. Timing of Distribution. A Participant's Pre-2005 Deferral Account shall be paid (or payment shall commence) within a reasonable time after the earlier to occur of (i) the Early Benefit Distribution Date, if the Participant elected an Early Benefit Distribution, or (ii) a Termination Event. The Participant may elect, no later then when he or she first makes a Salary Deferral Election and/or Bonus Deferral Election with respect to his or her Pre-2005 Deferral Account that the timing of his or her payment shall be on the Distribution Date immediately following: (i) his or her Separation from Service or (ii) one (1) year after his or her Separation from Service.
B. Early Benefit Distribution.
(i) Two-Year Advance Election. A Participant may elect an Early Benefit Distribution by filing an Early Benefit Distribution Election at such time and in such manner as the Plan Administrator shall specify. Such Early Benefit Distribution Election shall specify an Early Benefit Distribution Date which shall be no less than two (2) years from the date such Early Benefit Distribution Election is made. Except as otherwise provided in this Appendix A, the Early Benefit Distribution Election shall be irrevocable and shall apply to the Participant's entire Pre-2005 Deferral Account balance as of such Early Benefit Distribution Date, or to such lesser dollar amount as may be specified in the Early Benefit Distribution Election. A Participant who receives an Early Benefit Distribution pursuant to an Early Benefit Distribution Election shall automatically cease all deferrals and/or contributions under the Plan as of the next Entry Date following the Early Benefit Distribution Date and may not resume participation until a subsequent Entry Date after making a new deferral election under Article III.

Example: Ms. X receives an Early Benefit Distribution on October 15, 2008. Effective January 1, 2009, Ms. X must discontinue all deferrals to the Plan and may not resume participation until January 1, 2010.

Example: Mr. Y receives an Early Benefit Distribution on June 30, 2009. Effective January 1, 2010, Mr. Y must discontinue all deferrals to the Plan and may not resume participation until January 1, 2011.
(ii) Revocation of Early Benefit Distribution Election. A Participant may revoke an Early Benefit Distribution Election, or an election made for an early benefit distribution under the Ross Stores, Inc. Nonqualified Deferred Compensation Plan adopted effective January 1 , 1994, by filing a written revocation at least twelve (12) months prior to the Early Benefit Distribution Date specified in such Election.
C. Termination Event. Solely for purposes of this Appendix A, a Termination Event shall also be deemed to occur on the last day of any period for which the Participant receives compensation (including severance payments) from the Employer which is paid through the Employer's payroll system and which the Employer reports as "wages" on Form W-2. The occurrence of a Termination Event shall automatically revoke any Early Benefit Distribution Election made by the Participant, if the Early Benefit Distribution Date specified in such Early Benefit Distribution Election is after the date of the Termination Event. Upon the occurrence of the first Termination Event to occur, the Participant's Pre-2005 Deferral Account shall be paid in one of the following methods as specified in the Participant's Distribution Election filed with the Plan Administrator at the time of his or her Salary Deferral Election and/or Bonus Deferral Election: (i) single lump sum or (ii) substantially equal annual installments over a period not to exceed ten (10) years.

A Participant may file an amended Distribution Election by the earlier of (a) the end of the year prior to the scheduled Distribution Date or (b) six (6) months before the scheduled Distribution Date. Any amendment which is filed later than the requirements in the preceding sentence shall be null and void.

In the event a Participant dies before his or her Benefits have been completely distributed and the Plan Administrator receives proof satisfactory to it of the Participant's death, the Participant's benefits shall be paid to his or her Beneficiary in accordance with the method of distribution specified in the Participant's Distribution Election in effect at the time of such Participant's death.
D. Early Withdrawal. Notwithstanding any other provision of the Plan, the Participant may withdraw up to one hundred percent (100\%) of his or her Pre-2005 Deferral Account. Upon such withdrawal, ten percent ( $10 \%$ ) of the amount withdrawn shall be forfeited and the Participant shall have no further right thereto. The amount withdrawn, reduced by said forfeiture, shall be paid to the Participant in a single lump sum. Effective on the next Entry Date, the Participant shall be prohibited from making any deferrals or receiving any contributions under the Plan until a subsequent Entry Date after making a new deferral election under Article III.
E. Termination of the Plan. The termination of the Plan shall automatically revoke all outstanding Early Benefit Distribution Elections and all elections to have Pre-2005 Deferral Accounts paid in installments. Upon the termination of the Plan, all such Accounts shall be paid in a single lump sum as if the Participant had voluntarily terminated employment on the date of Plan termination.

## EXHIBIT A

NONQUALIFIED DEFERRED COMPENSATION PLAN TRUST AGREEMENT
[Attach Trust Agreement]

## EXHIBIT 21

## SUBSIDIARIES

Certain subsidiaries of the Registrant and their subsidiaries are listed below. The names of certain subsidiaries, which considered in the aggregate would not constitute a significant subsidiary, have been omitted.

| Subsidiary Name | Domiciled | Date of Incorporation |
| :--- | :--- | :--- |
| Ross Procurement, Inc. | Delaware | November 22, 2004 |
| Ross Merchandising, Inc. | Delaware | January 12, 2004 |
| Ross Dress for Less, Inc. | Virginia | January 14, 2004 |
| Retail Assurance Group, Ltd. | Bermuda | October 15, 1991 |
|  |  |  |

## EXHIBIT 23

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statements No. 333-151116, No.33-61373, No. 33-51916, No. 33-51896, No. $33-51898$, No. 33-41415, No. 33-41413, No. 33-29600, No. 333-56831, No. 333-06119, No. 333-34988, No. 333-51478, and No. 333115836 on Form S-8 of our report dated March 29, 2011, relating to the consolidated financial statements of Ross Stores, Inc. and subsidiaries (the "Company"), and the effectiveness of the Company's internal control over financial reporting, appearing in this Annual Report on Form 10-K of the Company for the year ended January 29, 2011.
/s/DELOITTE \& TOUCHE LLP
San Francisco, California
March 29, 2011

## EXHIBIT 31.1

Ross Stores, Inc.
Certification of Chief Executive Officer
Pursuant to Sarbanes-Oxley Act Section 302(a)
I, Michael Balmuth, certify that:

1. I have reviewed this annual report on Form 10-K of Ross Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 29, 2011
/s/Michael Balmuth
Michael Balmuth
Vice Chairman and Chief Executive Officer

## EXHIBIT 31.2

Ross Stores, Inc.
Certification of Chief Financial Officer
Pursuant to Sarbanes-Oxley Act Section 302(a)
I, John G. Call, certify that:

1. I have reviewed this annual report on Form 10-K of Ross Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 29, 2011
/s/J. Call
John G. Call
Senior Vice President, Chief Financial Officer and
Principal Accounting Officer

## EXHIBIT 32.1

Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report of Ross Stores, Inc. (the "Company") on Form 10-K for the year ended January 29, 2011 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Balmuth, as Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 ("Section 906"), that, to the best of my knowledge:
(1) The Report fully complies with the requirements of section 13(a) of the Securities Exchange Act of 1934 (15 U.S.C. 78m); and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 29, 2011
/s/Michael Balmuth
Michael Balmuth
Vice Chairman and Chief Executive Officer
A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

## EXHIBIT 32.2

Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report of Ross Stores, Inc. (the "Company") on Form 10-K for the year ended January 29, 2011 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, John G. Call, as Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 ("Section 906 "), that, to the best of my knowledge:
(1) The Report fully complies with the requirements of section 13(a) of the Securities Exchange Act of 1934 (15 U.S.C. 78m); and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 29, 2011
/s/J. Call
John G. Call
Senior Vice President, Chief Financial Officer and
Principal Accounting Officer
A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.


[^0]:    ${ }^{1}$ We have a $\$ 41.8$ million liability for unrecognized tax benefits that is included in other long-term liabilities on our consolidated balance sheet. This liability is excluded from the schedule above as the timing of payments cannot be reasonably estimated.

[^1]:    The accompanying notes are an integral part of these consolidated financial statements.

[^2]:    ${ }^{1}$ Quarterly EPS results may not equal full year amounts due to rounding.
    ${ }^{2}$ Includes $\$ .16$ per share dividend declared in November 2010 and $\$ .22$ per share dividend declared in January 2011.

