## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
Date of report (date of earliest event reported):
November 16, 2004

## ROSS STORES, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)

0-14678
(Commission File No.)

94-1390387
(I.R.S. Employer Identification No.)

4440 Rosewood Drive, Pleasanton, California, 94588-3050
(Address of principal executive offices)
Registrant's telephone number, including area code:
(925) 965-4400

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On November 16, 2004, the Company issued a press release regarding the Company's sales and earnings results for its third fiscal quarter ended October 30, 2004. The full text of the Company's press release is attached hereto as Exhibit 99.1.

Item 9.01 Financial Statements and Exhibits.
(c) Exhibits.

Exhibit
No. Description
99.1 November 16, 2004 Press Release by Ross Stores, Inc.*
*Pursuant to Item 2.02 of Form 8-K, Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Act of 1934 , nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, except as shall be expressly set forth by specific reference in such filing.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 16, 2004
Ross Stores, Inc.
Registrant
By: /s/J. CALL
John G. Call
Senior Vice President, Chief Financial Officer, Principal Accounting Officer and Corporate Secretary

# DRESS FOR LESS 

## FOR IMMEDIATE RELEASE

| Contact: | John G. Call | Katie Loughnot |
| :--- | :--- | :--- |
|  | Senior Vice President | Vice President, Investor Relations |
|  | Chief Financial Officer | $(925) 965-4509$ |
|  | $(925) 965-4315$ | email: katie.loughnot@ros.com |

## ROSS STORES REPORTS THIRD QUARTER EARNINGS

Pleasanton, California, November 16, 2004 -- Ross Stores, Inc. (Nasdaq: ROST) today reported earnings per share for the 13 weeks ended October 30, 2004 of $\$ .26$, compared to $\$ .33$ for the 13 weeks ended November 1, 2003. Net earnings for the third quarter ended October 30 , 2004 were $\$ 38.1$ million, compared to $\$ 50.5$ million for the 13 weeks ended November 1, 2003. Fiscal 2004 third quarter sales rose $5 \%$ to $\$ 1.028$ billion, from $\$ 977$ million for the quarter ended November 1, 2003. Comparable store sales for the period declined $3 \%$ from the prior year.

For the nine months ended October 30, 2004, earnings per share totaled $\$ .79$, compared to $\$ .99$ for the nine months ended November 1 , 2003. Net earnings for the nine months ended October 30, 2004 were $\$ 119.2$ million, compared to $\$ 154.4$ million for the same period in the prior year. Sales for the first nine months rose $7 \%$ to $\$ 3.028$ billion, with same store sales down $1 \%$ from the prior year period.

Earnings for the third quarter are inclusive of a $\$ .01$ per share gain on the sale of the Company's former corporate office and distribution center in Newark, California. Results for the year-to-date period ended October 30, 2004 also include a previously-announced non-cash charge in the second quarter to write-down the value of the property to its estimated fair market value. Net of the gain on the recent sale, the impairment charge reflected in today's year-to-date results is $\$ .06$ per share. The net proceeds from the sale of the Newark facility were approximately $\$ 17$ million.

Michael Balmuth, Vice Chairman and Chief Executive Officer, commented, "We continued to make progress during the third quarter in remedying the merchant reporting issues related to our Core Merchandising System, and we are currently on track with our target of completing this work by the end of the fiscal year. As previously reported, our merchants have been receiving the information and trend data we consider most important to the buying process since the end of August."

Mr. Balmuth continued, "The merchandise imbalances that resulted from our system problems negatively impacted both sales and operating margin during the third quarter. Gross margin declined about 350 basis points, mainly due to an increase in distribution costs, higher markdowns, and the deleveraging effect on occupancy and buying expenses from the decline in same store sales. The lower gross margin was partially offset by an approximate 100 basis point decline in selling, general and administrative costs as a percent of sales, as lower incentive plan costs during the period more than offset the deleveraging effect on store payroll and other expenses."
"Strong cash flows continue to provide the resources to fund capital investments in new store growth and infrastructure, as well as the Company's stock repurchase and dividend programs. During the first nine months of 2004, we repurchased 5.6 million shares of common stock for an aggregate purchase of $\$ 150$ million under the two-year $\$ 350$ million program authorized by our Board of Directors in early 2004. We ended the quarter with 147 million shares of common stock outstanding," Mr. Balmuth said.
"Looking ahead, our healthy financial position provides us with a solid foundation on which to grow. We expect to end fiscal 2004 with 649 stores in 26 states and Guam, or unit growth of $14 \%$, which includes the first ten dd's DISCOUNTS ${ }^{\text {SM }}$ stores that opened during the third quarter. This exciting new off-price concept delivers exceptional values targeting consumers with household incomes of $\$ 30,000$ to $\$ 40,000$, one of the fastest-growing demographics in the country. With a potential of at least 500 locations, we believe dd's DISCOUNTS ${ }^{\text {SM }}$ has the ability to significantly enhance our growth prospects over the next five to ten years," noted Mr. Balmuth.

The Company will provide additional details concerning its third quarter results and business outlook on a conference call to be held on Tuesday, November 16, 2004 at 12:00 noon Eastern time. Participants may listen to a real time audio webcast of the conference call by visiting the Company's website located at www.rossstores.com. A recorded version of the call will also be available until the end of the month at the website address and via a telephone recording through November 23, 2004 at 402-220-5900, PIN \#2342.

Forward-Looking Statements: This press release and the recorded comments and transcript on the Company's website contain forward-looking statements regarding planned new store growth and expected sales and earnings levels and forward-looking statements regarding the time needed to remedy ongoing difficulties with new core merchandising systems and the severity, duration and financial impact of resulting in-store inventory imbalances, all of which are subject to risks and uncertainties that could cause the Company's actual results to differ materially from management's current expectations. The Company is continuing to assess the new information systems, and cannot be certain that all problems have currently been discovered or that their scope is understood. The words "plan," "expect," "anticipate," "estimate," "believe," "forecast," "project," "guidance," "looking ahead"" and similar expressions identify forward-looking statements. Risk factors for Ross Stores and dd's DISCOUNTS ${ }^{\text {SM }}$ include, without limitation, the Company's ability to successfully and quickly implement, integrate and correct difficulties in various new supply chain and core merchandising systems, including generation of all necessary information in a timely and cost effective manner, achieving and maintaining targeted levels of productivity and efficiency in its distribution centers, obtaining acceptable new store locations, competitive pressures in the apparel industry, changes in the level of consumer spending on or preferences for apparel or home-related merchandise, changes in geopolitical and general economic conditions, unseasonable weather trends, lower than planned gross margin and greater than planned operating costs. Other risk factors are detailed in the Company's Form 10-K for fiscal 2003. The factors underlying our forecasts are dynamic and subject to change. As a result, our forecasts speak only as of the date they are given and do not necessarily reflect the Company's outlook at any other point in time. The Company does not undertake to update or revise these forward-looking statements.

Ross Stores, Inc., a Fortune 500 and Nasdaq 100 (ROST) company headquartered in Pleasanton, California, is the nation's second-largest off-price company with 2003 revenues of $\$ 3.9$ billion. The Company had a total of 641 Ross stores in operation as of October 30, 2004, compared to 573 locations at the end of the same period last year. In addition, a total of ten initial dd's DISCOUNTS ${ }^{\text {SM }}$ opened in California during the third quarter of 2004 . Ross Stores offers first-quality, in-season, name brand and designer apparel, accessories, footwear and home fashions for the entire family at everyday savings of 20 to 60 percent off department and specialty store regular prices. dd's DISCOUNTS ${ }^{\text {SM }}$ features a more moderate assortment of first-quality, in-season, name brand apparel, accessories, footwear and home fashions for the entire family at everyday savings of 20 to 70 percent off moderate department and discount store regular prices. Additional information is available on the Company's website at www.rossstores.com.

## ROSS STORES, INC

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

| (S000, except per share data, unaudited) | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October } 30, \\ 2004 \end{gathered}$ |  | November 1,$2003$ |  | October 30,$2004$ |  | November 1,$2003$ |  |
| Sales | \$ | 1,027,744 | \$ | 976,940 | \$ | 3,028,236 | \$ | 2,821,834 |
| Costs and Expenses |  |  |  |  |  |  |  |  |
| Cost of goods sold, including related buying, distribution and occupancy costs |  | 804,521 |  | 730,245 |  | 2,328,259 |  | 2,107,699 |
| Selling, general and administrative |  | 162,509 |  | 163,962 |  | 487,599 |  | 460,933 |
| Impairment/(gain on disposal) of long-lived assets |  | $(2,182)$ |  | 0 |  | 15,818 |  | 0 |
| Interest expense (income), net |  | 391 |  | (142) |  | 897 |  | (273) |
| Total costs and expenses |  | 965,239 |  | 894,065 |  | 2,832,573 |  | 2,568,359 |
| Earnings before income taxes |  | 62,505 |  | 82,875 |  | 195,663 |  | 253,475 |
| Provision for taxes on earnings |  | 24,439 |  | 32,404 |  | 76,504 |  | 99,109 |
| Net earnings | \$ | 38,066 | \$ | 50,471 | \$ | 119,159 | \$ | 154,366 |
| Earnings per share |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.26 | \$ | 0.33 | \$ | 0.80 | \$ | 1.01 |
| Diluted | \$ | 0.26 | \$ | 0.33 | \$ | 0.79 | \$ | 0.99 |
| Weighted average shares outstanding (000) |  |  |  |  |  |  |  |  |
| Basic |  | 146,199 |  | 151,290 |  | 148,071 |  | 152,646 |
| Diluted |  | 148,604 |  | 154,476 |  | 150,983 |  | 155,480 |
| Stores open end of period |  | 651 |  | 573 |  | 651 |  | 573 |

## ROSS STORES, INC

## CONDENSED CONSOLIDATED BALANCE SHEETS

| (S000, unaudited) | $\begin{gathered} \text { October } 30, \\ 2004 \end{gathered}$ |  | $\begin{aligned} & \text { November 1, } \\ & 2003 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 57,787 | \$ | 117,717 |
| Accounts receivable |  | 33,077 |  | 26,310 |
| Merchandise inventory |  | 999,603 |  | 866,864 |
| Prepaid expenses and other |  | 48,052 |  | 31,034 |
| Deferred income taxes |  | 22,742 |  | 16,645 |
|  |  |  |  |  |
| Total Current Assets | \$ | 1,161,261 | S | 1,058,570 |
| Property and equipment, net |  | 501,969 |  | 466,797 |
| Other long-term assets |  | 58,005 |  | 50,850 |
|  |  |  |  |  |
| Total Assets | \$ | 1,721,235 | \$ | 1,576,217 |
|  |  | - |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current Liabilities |  |  |  |  |
| Accounts payable, accrued expenses and other | \$ | 778,186 | \$ | 698,055 |
| Income taxes payable |  | 0 |  | 37,785 |
| Total Current Liabilities | \$ | 778,186 | \$ | 735,840 |
| Long-term debt |  | 50,000 |  | 50,000 |
| Other long-term liabilities |  | 69,092 |  | 57,693 |
| Deferred income taxes |  | 87,929 |  | 41,666 |
| Stockholders' Equity |  | 736,028 |  | 691,018 |
| Total Liabilities and Stockholders' Equity | \$ | 1,721,235 | S | 1,576,217 |

## ROSS STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| (\$000, unaudited) | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { November 1, } \\ 2003 \end{gathered}$ |  |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Net earnings | \$ | 119,159 | \$ | 154,366 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 66,415 |  | 54,740 |
| Impairment of long-lived assets |  | 15,818 |  | - |
| Change in assets and liabilities: |  |  |  |  |
| Merchandise inventory |  | $(158,112)$ |  | $(150,346)$ |
| Other current assets, net |  | $(26,370)$ |  | $(2,091)$ |
| Accounts payable |  | 71,054 |  | 55,292 |
| Other current liabilities |  | 1,713 |  | 59,518 |
| Other long-term, net |  | 10,541 |  | 1,222 |
|  |  |  |  |  |
| Net cash provided by operating activities |  | 100,218 |  | 172,701 |
|  |  |  |  |  |
| CASH FLOWS USED IN INVESTING ACTIVITIES |  |  |  |  |
| Additions to property and equipment |  | $(105,657)$ |  | $(109,261)$ |
| Proceeds from sale of Newark Facility |  | 17,400 |  | - |
|  |  |  |  |  |
| Net cash used in investing activities |  | $(88,257)$ |  | $(109,261)$ |
|  |  |  |  |  |
| CASH FLOWS USED IN FINANCING ACTIVITIES |  |  |  |  |
| Issuance of common stock related to stock plans, net |  | 20,982 |  | 20,415 |
| Proceeds from long-term debt |  | - |  | 25,000 |
| Treasury stock related to tax withholding |  | $(7,532)$ |  | $(3,352)$ |
| Repurchase of common stock |  | $(150,141)$ |  | $(125,214)$ |
| Dividends paid |  | $(19,029)$ |  | $(13,221)$ |
| Net cash used in financing activities |  | $(155,720)$ |  | $(96,372)$ |
|  |  |  |  |  |
| Net decrease in cash and cash equivalents |  | $(143,759)$ |  | $(32,932)$ |
|  |  |  |  |  |
| Cash and cash equivalents: |  |  |  |  |
| Beginning of period |  | 201,546 |  | 150,649 |
| End of period | \$ | 57,787 | \$ | 117,717 |

