# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## Form 8-K

CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (date of earliest event reported):
August 19, 2020

ROSS STORES, INC.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation)

## 0-14678

(Commission File No.)

94-1390387
(I.R.S. Employer Identification No.)

5130 Hacienda Drive, Dublin, California 94568
(Address of principal executive offices)
Registrant's telephone number, including area code:
(925) 965-4400

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:
$\begin{array}{lcc}\text { Title of each class } & \frac{\text { Trading symbol }}{\text { mon stock, par value } \$ .01} & \text { ROST }\end{array} \quad$ Name of each exchange on which registered
Common stock, par value \$. 01

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

On August 20, 2020, the Company issued a press release regarding the Company's financial results for its fiscal quarter ended August 1, 2020. The full text of the Company's press release is attached hereto as Exhibit 99.1.

The information furnished with this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

(e) On August 19, 2020, the Compensation Committee of the Board of Directors of Ross Stores, Inc. (the "Committee") approved modifications to the Company's management incentive plan and performance share award program for fiscal 2020 ("2020 Incentive Programs"), and adopted key business priorities that will be considered by the Committee as alternative performance criteria in determining the bonus and performance share payout levels at the end of the fiscal year, which will be subject to reduced maximum payout limits. The modifications were made due to the ongoing uncertainties relating to the COVID-19 pandemic, the inability to effectively establish new quantitative or formulaic goals for the year, and to appropriately recognize the necessary shifts in management priorities. The Company views these changes as temporary, yet necessary to adequately reward performance and retain talent. The added performance criteria for the 2020 Incentive Programs focus on key business priorities for fiscal 2020 related to the Company's overall management of challenges from the pandemic, including: the safety and health of associates and customers; liquidity and expense management; effective ongoing business operations; and positioning of the Company for long-term success when more normal business conditions resume. For executive officers of the Company, the total target values of fiscal 2020 Incentive Program compensation opportunities have not changed as result of the modifications. The payout levels for the 2020 Incentive Programs will be determined by the Committee based on its assessment of the Company's achievement of the key business priorities and overall management of the COVID-19 response.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

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Exhibit
No.
99.1
104 Cover Page Interactive Data File. (The cover page interactive data file does not appear in the Interactive Data File because its XBRL tags
    are embedded within the Inline XBRL document.)
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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 20, 2020

## ROSS STORES, INC

Registrant

By: /s/Travis R. Marquette
Travis R. Marquette
Group Senior Vice President and Chief Financial
Officer, and Principal Accounting Officer

## FOR IMMEDIATE RELEASE

Contact:<br>Travis Marquette<br>Group Senior Vice President, Chief Financial Officer<br>(925) 965-4550<br>Connie Kao<br>Vice President, Investor Relations<br>(925) 965-4668<br>connie.kao@ros.com

## ROSS STORES REPORTS SECOND QUARTER RESULTS

Dublin, California, August 20, 2020 -- Ross Stores, Inc. (NASDAQ: ROST) today reported its 2020 second quarter and first half financial results. Both sales and earnings for these periods reflect the COVID-19 related closures of all Ross Dress for Less ${ }^{\circledR}$ and dd's DISCOUNTS ${ }^{\circledR}$ locations that began on March $20^{\text {th }}$ and continued through a portion of the second quarter. The Company began a phased process of reopening its stores on May $14^{\text {th }}$, with the vast majority of its retail locations open and operating by the end of June.

For the 13 weeks ended August 1, 2020, the Company reported earnings per share of $\$ 0.06$ on net income of $\$ 22.0$ million. This compares to net income of $\$ 413$ million or earnings per share of $\$ 1.14$ last year. Total sales for the period were $\$ 2.7$ billion, down from $\$ 4.0$ billion in the second quarter of 2019. Comparable store sales were down $12 \%$ for reopened stores from the date of their reopening to the end of the fiscal quarter.

Second quarter 2020 results include a $\$ 174$ million or $\$ 0.19$ per share benefit related to the partial reversal of the inventory valuation reserve from the first quarter.

For the six months ended August 1, 2020, the Company reported a per share loss of $\$(0.81)$ versus earnings per share of $\$ 2.29$ for the same period last year. The net loss for the first half of 2020 was $\$ 284$ million compared to net income of $\$ 834$ million in the prior year. Sales for the first six months of 2020 declined $42 \%$ to $\$ 4.5$ billion.

Barbara Rentler, Chief Executive Officer, commented, "Comparable stores sales during the quarter were impacted by a number of factors. During the initial re-openings, sales were ahead of our conservative plans as we benefitted from pent-up demand and aggressive markdowns to clear aged inventory. In the weeks thereafter, trends were negatively impacted from depleted store inventory levels while we were ramping up our buying and distribution capabilities."

Ms. Rentler added, "Our operating margin for the period reflects the deleveraging effect from lower sales as our stores were only open on average for $75 \%$ of the quarter, and on the comparable store sales decline. Additional headwinds included COVID-19 related expenses and unfavorable timing of packaway-related costs. These items more than offset the benefit from the partial reversal of the inventory valuation charge taken last quarter as aged merchandise sold through much faster than we expected."

Looking ahead, Ms. Rentler said, "As we move into the third quarter, trends have not materially changed from the second quarter with comparable store sales for the first two and a half weeks trending down mid-teens versus last year. There remains significant uncertainty on how the pandemic will continue to evolve and affect consumer demand and the economy, and the potential exists for additional government mandated shutdowns if COVID-19 cases remain elevated or further increase. Given these risks, we will continue to plan and manage our business very cautiously. Due to the limited visibility we have on these risks, we are not providing sales or earnings guidance at this time."

The Company will host a conference call on Thursday, August 20, 2020 at $4: 15$ p.m. Eastern time to provide additional details concerning its second quarter results. A real-time audio webcast of the conference call will be available in the Investors section of the Company's website, located at www.rossstores.com. An audio playback will be available at 404-537-3406, PIN \#1758324 until 8:00 p.m. Eastern time on August 27, 2020, as well as on the Company's website.

Forward-Looking Statements: This press release contains forward-looking statements regarding new store growth, and other financial results in future periods that are subject to risks and uncertainties which could cause our actual results to differ materially from management's current expectations. The words "plan," "expect," "target," "anticipate," "estimate," "believe," "forecast," "projected," "guidance," "outlook," "looking ahead," and similar expressions identify forward-looking statements. Risk factors for Ross Dress for Less ${ }^{\circledR}$ ("Ross") and dd's DISCOUNTS ${ }^{\circledR}$ include without limitation, the uncertainties and potential for further significant business disruptions arising from the recent and ongoing COVID-19 pandemic, including potential distribution center and store closures and restrictions on customer access; changes in the level of consumer spending on or preferences for apparel and home-related merchandise; impacts from the macro-economic environment, financial and credit markets, geopolitical conditions, unemployment levels or public health issues (such as pandemics) that affect consumer confidence and consumer disposable income; our need to effectively manage our inventories, markdowns, and inventory shortage to achieve planned gross margin; competitive pressures in the apparel or home-related merchandise retailing industry; issues from selling and importing merchandise produced in other countries and from supply chain disruptions in other countries, including due to the COVID-19 closures; unseasonable weather that may affect shopping patterns and consumer demand for seasonal apparel and other merchandise, and may result in temporary store closures and disruptions in deliveries of merchandise to our stores; market availability, quantity, and quality of attractive brand name merchandise at desirable discounts and our buyers' ability to purchase merchandise that enables us to offer customers a wide assortment of merchandise at competitive prices; potential information or data security breaches, including cyber-attacks on our transaction processing and computer information systems, which could result in theft or unauthorized disclosure of customer, credit card, employee, or other private and valuable information that we handle in the ordinary course of our business; potential disruptions in our supply chain or information systems; issues involving the quality, safety, or authenticity of products we sell, which could harm our reputation, result in lost sales, and/or increase our costs; an adverse outcome in various legal, regulatory, or tax matters; damage to our corporate reputation or brands; our need to continually attract, train, and retain associates to execute our off-price strategies; effectively advertise and market our business; changes in U.S. tax, tariff, or trade policy regarding apparel and home-related merchandise produced in other countries that could adversely affect our business; volatility in revenues and earnings; an additional pandemic, natural or man-made disaster in California or in another region where we have a concentration of stores, offices, or a distribution center; unexpected issues or costs from expanding in existing markets and entering new geographic markets; obtaining acceptable new store sites with favorable consumer demographics; and maintaining sufficient liquidity to support our continuing operations, new store openings and reopenings, and ongoing capital expenditure plans. Other risk factors are set forth in our SEC filings including without limitation, the Form 10-K for fiscal 2019, and fiscal 2020 Form 10-Q and 8-Ks on file with the SEC. The factors underlying our forecasts are dynamic and subject to change. As a result, our forecasts speak only as of the date they are given and do not necessarily reflect our outlook at any other point in time. We do not undertake to update or revise these forward-looking statements.

Ross Stores, Inc. is an S\&P 500, Fortune 500, and NASDAQ 100 (ROST) company headquartered in Dublin, California, with fiscal 2019 revenues of $\$ 16.0$ billion. Currently, the Company operates Ross Dress for Less ${ }^{\circledR}$ ("Ross"), the largest off-price apparel and home fashion chain in the United States with 1,566 locations in 39 states, the District of Columbia, and Guam. Ross offers first-quality, in-season, name brand and designer apparel, accessories, footwear, and home fashions for the entire family at savings of $20 \%$ to $60 \%$ off department and specialty store regular prices every day. The Company also operates 266 dd's DISCOUNTS ${ }^{\circledR}$ in 20 states that feature a more moderately-priced assortment of first-quality, in-season, name brand apparel, accessories, footwear, and home fashions for the entire family at savings of $20 \%$ to $70 \%$ off moderate department and discount store regular prices every day.

Ross Stores, Inc.

## Condensed Consolidated Statements of Operations

| (\$000, except stores and per share data, unaudited) | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 1, 2020 |  | August 3, 2019 |  | August 1, 2020 |  | August 3, 2019 |  |
| Sales | \$ | 2,684,712 | \$ | 3,979,869 | \$ | 4,527,385 | \$ | 7,776,511 |
| Costs and Expenses |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 2,080,120 |  | 2,843,850 |  | 3,970,111 |  | 5,545,518 |
| Selling, general and administrative |  | 519,495 |  | 591,970 |  | 934,800 |  | 1,150,220 |
| Interest expense (income), net |  | 28,855 |  | $(4,782)$ |  | 35,521 |  | $(10,417)$ |
| Total costs and expenses |  | 2,628,470 |  | 3,431,038 |  | 4,940,432 |  | 6,685,321 |
| Earnings (loss) before taxes |  | 56,242 |  | 548,831 |  | $(413,047)$ |  | 1,091,190 |
| Provision (benefit) for taxes on earnings (loss) |  | 34,195 |  | 136,110 |  | $(129,252)$ |  | 257,327 |
| Net earnings (loss) | \$ | 22,047 | \$ | 412,721 | \$ | $(283,795)$ | \$ | 833,863 |
| Earnings (loss) per share |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.06 | \$ | 1.15 | \$ | (0.81) | \$ | 2.31 |
| Diluted | \$ | 0.06 | \$ | 1.14 | \$ | (0.81) | \$ | 2.29 |
| Weighted average shares outstanding (000) |  |  |  |  |  |  |  |  |
| Basic |  | 352,276 |  | 359,794 |  | 352,239 |  | 361,439 |
| Diluted |  | 354,232 |  | 362,074 |  | 352,239 |  | 364,007 |
| Store count at end of period |  | 1,832 |  | 1,772 |  | 1,832 |  | 1,772 |

## Ross Stores, Inc.

## Condensed Consolidated Balance Sheets

## Assets

## Current Assets

Cash and cash equivalents
Accounts receivable
Merchandise inventory
Prepaid expenses and other
Total current assets

Property and equipment, net
Operating lease assets
Other long-term assets
Total assets

## Liabilities and Stockholders' Equity

## Current Liabilities

Accounts payable
Accrued expenses and other

Current operating lease liabilities
Accrued payroll and benefits
Short-term debt
Total current liabilities

Long-term debt
Non-current operating lease liabilities
Other long-term liabilities
Deferred income taxes

| $\mathbf{\$ , 0 0 9 , 7 0 4}$ | $\$$ | $1,359,829$ |
| ---: | ---: | ---: |
| $\mathbf{5 5 7 , 4 7 5}$ | 474,273 |  |
| $\mathbf{5 7 9 , 2 7 7}$ | 549,841 |  |
| $\mathbf{2 0 4 , 1 0 9}$ | 295,465 |  |
|  | $\mathbf{8 0 2 , 5 0 7}$ | - |
| $\mathbf{3 , 1 5 3 , 0 7 2}$ | $2,679,408$ |  |
|  |  |  |
|  | 312,665 |  |
|  | $\mathbf{2 , 2 8 6 , 2 9 5}$ | $2,496,230$ |
| $\mathbf{2 , 6 0 1 , 2 5 4}$ | 227,842 |  |
| $\mathbf{2 5 8 , 8 6 9}$ | 139,538 |  |

Commitments and contingencies

## Stockholders' Equity

Total liabilities and stockholders' equity

|  | $\mathbf{2 , 8 6 7 , 1 9 9}$ | $3,296,264$ |  |
| ---: | ---: | ---: | ---: |
| $\$$ | $\mathbf{1 1 , 3 2 2 , 2 4 5}$ | $\$$ | $9,151,947$ |

## Ross Stores, Inc.

## Condensed Consolidated Statements of Cash Flows

Six Months Ended

## Cash Flows From Operating Activities

Net (loss) earnings
Adjustments to reconcile net (loss) earnings to net cash provided by operating activities:

| Depreciation and amortization | $\mathbf{1 7 9 , 6 2 6}$ | 166,898 |
| :--- | ---: | ---: |
| Stock-based compensation | $\mathbf{4 6 , 8 9 7}$ | 44,613 |
| Deferred income taxes | $\mathbf{5 , 8 7 7}$ | 21,868 |
| Change in assets and liabilities: | $\mathbf{7 1 4 , 3 5 6}$ | $(85,427)$ |
| Merchandise inventory | $\mathbf{( 5 1 , 9 2 4 )}$ | $(55,309)$ |
| Other current assets | $\mathbf{( 2 8 9 , 7 1 0 )}$ | $\mathbf{1 8 7 , 0 5 0}$ |
| Accounts payable | $\mathbf{( 4 4 , 6 7 1 )}$ | $(8,529)$ |
| Other current liabilities | $\mathbf{( 1 4 5 , 0 0 1 )}$ | $(31,193)$ |
| Income taxes | $\mathbf{5 , 5 6 9}$ | 8,276 |
| Operating lease assets and liabilities, net | $\mathbf{3 5 , 1 9 7}$ | 1,353 |
| Other long-term, net | $\mathbf{1 7 2 , 4 2 1}$ |  |
| Net cash provided by operating activities |  | $1,083,463$ |

## Cash Flows From Investing Activities

Additions to property and equipment
Proceeds from investments
Net cash used in investing activities

| $(250,047)$ | $(250,314)$ |
| ---: | ---: |
| - | 517 |
| $\mathbf{( 2 5 0 , 0 4 7 )}$ | $(249,797)$ |

## Cash Flows From Financing Activities

Net proceeds from issuance of short-term debt
Payments of short-term debt
Net proceeds from issuance of long-term debt
Payments of debt issuance costs
Issuance of common stock related to stock plans
Treasury stock purchased
Repurchase of common stock
Dividends paid
Net cash provided by (used in) financing activities

Net increase (decrease) in cash, cash equivalents, and restricted cash and cash equivalents

Cash, cash equivalents, and restricted cash and cash equivalents:
Beginning of period
End of period

|  | 805,601 |  |  |
| :---: | :---: | :---: | :---: |
|  | $(3,094)$ |  | - |
|  | 1,976,030 |  | - |
|  | $(3,254)$ |  | - |
|  | 11,075 |  | 10,906 |
|  | $(32,346)$ |  | $(52,349)$ |
|  | $(132,467)$ |  | $(640,259)$ |
|  | $(101,414)$ |  | $(186,642)$ |
|  | 2,520,131 |  | $(868,344)$ |
|  | 2,442,505 |  | $(34,678)$ |
|  | 1,411,410 |  | 1,478,079 |
| \$ | 3,853,915 | \$ | 1,443,401 |
| \$ | 3,793,043 | \$ | 1,382,025 |
|  | 10,348 |  | 11,048 |
|  | 50,524 |  | 50,328 |
| \$ | 3,853,915 | \$ | 1,443,401 |
| \$ | 10,069 | \$ | 6,341 |
| \$ | 9,872 | \$ | 266,653 |

Reconciliations:
Cash and cash equivalents
Restricted cash and cash equivalents included in prepaid expenses and other
Restricted cash and cash equivalents included in other long-term assets
Total cash, cash equivalents, and restricted cash and cash equivalents:

