# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q 

(Mark One)

## /x/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended May 5, 2001
OR
/ / TRANSITION REPORT PURSUANT TO SECTION 13 or 15 (d) OF THE SECURITIES EXCHANGE
ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 0-14678


ROSS STORES, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

8333 Central Avenue, Newark, California
(Address of principal executive offices)
Registrant's telephone number, including area code
Former name, former address and former fiscal year, if changed since last report.

94-1390387
(I.R.S. Employer Identification No.)

94560-3433
(Zip Code)
(510) 505-4400

N/A
$\qquad$
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes/x/ No / /

The number of shares of Common Stock, with $\$ .01$ par value, outstanding on June 1, 2001 was 79,974,292.

## PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS
ROSS STORES, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS


| ASSET |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 38,282 | \$ | 37,154 | \$ | 32,632 |
| Accounts receivable |  | 20,658 |  | 14,421 |  | 17,003 |
| Merchandise inventory, net |  | 607,252 |  | 559,565 |  | 555,619 |
| Prepaid expenses and other |  | 21,992 |  | 19,929 |  | 19,068 |
| Total Current Assets |  | 688,184 |  | 631,069 |  | 624,322 |
| PROPERTY AND EQUIPMENT |  |  |  |  |  |  |
| Land and buildings |  | 55,412 |  | 55,315 |  | 50,079 |
| Fixtures and equipment |  | 312,879 |  | 307,291 |  | 272,495 |
| Leasehold improvements |  | 193,949 |  | 187,668 |  | 164,088 |
| Construction-in-progress |  | 21,001 |  | 18,469 |  | 23,644 |
|  |  | 583,241 |  | 568,743 |  | 510,306 |
| Less accumulated depreciation and amortization |  | 276,909 |  | 267,078 |  | 234,164 |
|  |  | 306,332 |  | 301,665 |  | 276,142 |
| Deferred income taxes and other assets |  | 40,110 |  | 42,313 |  | 63,666 |
| TOTAL ASSETS | \$ | 1,034,626 | \$ | 975,047 | \$ | 964,130 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |  |  |
| Accounts payable | \$ | 278,125 | \$ | 260,138 | \$ | 291,508 |
| Accrued expenses and other |  | 103,051 |  | 89,587 |  | 119,667 |
| Accrued payroll and benefits |  | 47,542 |  | 50,340 |  | 33,901 |
| Short-term debt |  | 40,800 |  | 34,000 |  | 0 |
| Total Current Liabilities |  | 469,518 |  | 434,065 |  | 469,879 |
| Long-term debt |  | 50,000 |  | 30,000 |  | 20,000 |
| Long-term liabilities |  | 41,371 |  | 43,435 |  | 54,762 |
| STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| Common stock |  | 798 |  | 805 |  | 834 |
| Additional paid-in capital |  | 236,969 |  | 236,124 |  | 226,137 |
| Retained earnings |  | 235,970 |  | 230,618 |  | 192,518 |
|  |  | 473,737 |  | 467,547 |  | 419,489 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | 1,034,626 | \$ | 975,047 | \$ | 964,130 |

See notes to condensed consolidated financial statements.

## ROSS STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (\$000, except per share data, unaudited) | May 5, 2001 |  | $\begin{gathered} \text { April 29, } \\ 2000 \end{gathered}$ |  |
| Sales | \$ | 674,359 | \$ | 633,428 |
| Costs and Expenses |  |  |  |  |
| Cost of goods sold and occupancy |  | 464,529 |  | 434,425 |
| General, selling and administrative |  | 139,237 |  | 121,446 |


| Depreciation and amortization |  | 11,999 |  | 10,478 |
| :---: | :---: | :---: | :---: | :---: |
| Interest expense |  | 1,655 |  | 5 |
|  |  | 617,420 |  | 566,354 |
| Earnings before taxes |  | 56,939 |  | 67,074 |
| Provision for taxes on earnings |  | 22,263 |  | 26,226 |
| Net earnings | \$ | 34,676 | \$ | 40,848 |
| Net earnings per share: |  |  |  |  |
| Basic | \$ | . 43 | \$ | . 48 |
| Diluted | \$ | . 43 | \$ | . 47 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | 80,276 |  | 85,287 |
| Diluted |  | 81,051 |  | 86,177 |
| Stores open at end of period |  | 419 |  | 385 |

See notes to condensed consolidated financial statements.

## ROSS STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| (\$000, unaudited) | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 5, 2001 |  | $\begin{gathered} \text { April 29, } \\ 2000 \end{gathered}$ |  |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Net earnings | \$ | 34,676 | \$ | 40,848 |
| Adjustments to reconcile net earnings to net cash provided by (used in) operating activities: |  |  |  |  |
| Depreciation and amortization of property and equipment |  | 11,999 |  | 10,478 |
| Other amortization |  | 2,826 |  | 2,641 |
| Change in assets and liabilities: |  |  |  |  |
| Merchandise inventory |  | $(47,687)$ |  | $(55,125)$ |
| Other current assets-net |  | $(8,300)$ |  | $(2,701)$ |
| Accounts payable |  | 21,410 |  | 40,544 |
| Other current liabilities-net |  | 13,676 |  | $(3,375)$ |
| Other |  | 1,585 |  | 1,361 |
| Net cash provided by operating activities |  | 30,185 |  | 34,671 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |
| Additions to property and equipment |  | $(21,322)$ |  | $(18,031)$ |
| Net cash used in investing activities |  | $(21,322)$ |  | $(18,031)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |
| Borrowing under lines of credit |  | 6,800 |  | 17,200 |
| Proceeds from long-term debt |  | 20,000 |  | 20,000 |
| Issuance of common stock related to stock plans |  | 2,119 |  | 2,090 |
| Repurchase of common stock |  | $(33,240)$ |  | $(99,439)$ |
| Dividends paid |  | $(3,414)$ |  | $(3,188)$ |
| Net cash used in financing activities |  | $(7,735)$ |  | $(63,337)$ |

Cash and cash equivalents:

| Beginning of year | $\mathbf{3 7 , 1 5 4}$ |  | $\mathbf{7 9 , 3 2 9}$ |  |
| :--- | :--- | :--- | :--- | :--- |
| End of quarter | $\mathbf{\$}$ | $\mathbf{3 8 , 2 8 2}$ | $\mathbf{\$}$ | 32,632 |

See notes to condensed consolidated financial statements.

## ROSS STORES, INC. <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Three Months Ended May 5, 2001 and April 29, 2000

(Unaudited)

## A. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared from the records of the Company without audit and, in the opinion of management, include all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position at May 5, 2001 and April 29, 2000; the results of operations for the three months ended May 5, 2001 and April 29, 2000; and changes in cash flows for the three months ended May 5, 2001 and April 29, 2000. The balance sheet at February 3, 2001, presented herein, has been derived from the audited financial statements of the Company for the fiscal year then ended.

Accounting policies followed by the Company are described in Note A to the audited consolidated financial statements for the fiscal year ended February 3, 2001. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted for purposes of the interim condensed consolidated financial statements. The interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements, including notes thereto, for the year ended February 3, 2001.

The results of operations for the three-month period herein presented are not necessarily indicative of the results to be expected for the full year.

The condensed consolidated financial statements at May 5, 2001 and April 29, 2000, and for the three months then ended have been reviewed, prior to filing, by the registrant's independent accountants whose report covering their review of the financial statements is included in this report on page 6.

## B. RECENTLY ISSUED ACCOUNTING STANDARDS

In June 1998, the FASB issued SFAS No. 133 "Accounting for Derivative Instruments and Hedging Activities." SFAS 133, as amended by SFAS No. 138 issued in June 2000, requires the Company to record all derivatives as either assets or liabilities on the balance sheet and to measure those instruments at fair value, and is effective for all fiscal years beginning after June 15, 2000. The Company implemented SFAS 133, as amended, on February 4, 2001. Adoption of this statement did not have a material impact on its financial position or results of operations.

## INDEPENDENT ACCOUNTANTS' REPORT

Board of Directors and Stockholders of Ross Stores, Inc.
Newark, California
We have reviewed the accompanying condensed consolidated balance sheets of Ross Stores, Inc. and subsidiaries (the "Company") as of May 5, 2001 and April 29, 2000, and the related condensed consolidated statements of earnings and cash flows for the three-month periods then ended. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of Ross Stores, Inc. as of February 3, 2001, and the related consolidated statements of earnings, stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated March 16, 2001, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of February 3, 2001 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

## /s/Deloitte \& Touche LLP

San Francisco, CA
May 25, 2001

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

This section and other parts of this Form 10-Q contain forward-looking statements that involve risks and uncertainties. The Company's actual results may differ materially from the results discussed in the forward-looking statements. Factors that might cause such differences include, but are not limited to, those discussed in the subsection entitled "Forward-Looking Statements and Factors Affecting Future Performance" below. The following discussion should be read in conjunction with the condensed consolidated financial statements and notes thereto included elsewhere in this Form 10-Q and the consolidated financial statements in the Company's 2000 Form 10-K. All information is based on the Company's fiscal calendar.

## RESULTS OF OPERATIONS

## PERCENTAGES OF SALES

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | May 5, 2001 | $\begin{gathered} \text { Aprill 29, } \\ 2000 \end{gathered}$ |
| SALES |  |  |
| Sales (\$000) | \$674,359 | \$633,428 |
| Sales growth | 6.5\% | 15.0\% |
| Comparable store sales (decrease) increase | (3)\% | 7\% |
| Cost of goods sold and occupancy | 68.9\% | 68.6\% |
| General, selling and administrative | 20.7\% | 19.2\% |
| Depreciation and amortization | 1.8\% | 1.7\% |
| Interest expense | 0.2\% | 0.0\% |
| EARNINGS BEFORE TAXES | 8.4\% | 10.6\% |
| PROVISION FOR TAXES ON EARNINGS | 3.3\% | 4.1\% |
| NET EARNINGS | 5.1\% | 6.4\% |

## Sales

The increase in sales for the three months ended May 5, 2001, compared to the same period in the prior year, reflects an increase in the number of stores open during the current period, partially offset by a decrease in comparable store sales.

## Costs and Expenses

Cost of goods sold and occupancy expense as a percentage of sales for the three months ended May 5,2001 , increased compared to the same period in the prior year, primarily due to reduced leverage on occupancy expense resulting from lower comparable store sales than in the prior period.

The increase in general, selling and administrative expense as a percentage of sales for the three months ended May 5, 2001, compared to the same period in the prior year, primarily reflects the deleveraging effect of the decline in comparable store sales combined with higher store payroll, benefits, and distribution costs as a percentage of sales.

Depreciation and amortization expense as a percentage of sales for the three months ended May 5,2001 , compared to the same period in the prior year, increased primarily due to reduced leverage on lower comparable store sales than in the prior period.
prior year, is due to higher average borrowings.

## Net Earnings

The decrease in net earnings as a percentage of sales in the three months ended May 5, 2001, compared to the same period in the prior year, is primarily due to a decrease in comparable store sales and increases in both the cost of goods sold and occupancy expense ratio and the general, selling, and administrative expense ratio.

## Income Taxes

The Company's effective tax rate in both periods was approximately $39 \%$.

## FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

The primary uses of cash during the three months ended May 5, 2001 were for (i) the purchase of inventory; (ii) the repurchase of the Company's common stock, and (iii) capital expenditures for new stores, and improvements to existing stores and management information systems.

Total consolidated inventories increased 9\% at May 5, 2001 from April 29, 2000, due mainly to an increase in the number of stores open at the end of each period. The decrease in accounts payable at May 5, 2001 from April 29, 2000 resulted mainly from the timing of inventory purchases versus the prior year.

In January 2000, the Company announced a common stock repurchase program of up to $\$ 300.0$ million over two years. During the three months ended May 5, 2001, the Company repurchased approximately 1.6 million shares for an aggregate purchase price of approximately $\$ 33.2$ million. As of May 5, 2001, the Company had cumulative repurchases of 11.7 million shares for an aggregate purchase price of $\$ 202.6$ million under this program.

In May 2001, the Company entered into an agreement to lease a 108 acre parcel of land near Charlotte, North Carolina, upon which a 1.3 million square foot distribution center is planned to be built. The total turnkey cost for the land, distribution center and related systems is projected to be approximately $\$ 100.0$ million, which the Company will finance through an operating lease.

The Company has available under its principal bank credit agreement a $\$ 160.0$ million revolving credit facility and a $\$ 30.0$ million credit facility for the issuance of letters of credit, both of which expire in September 2002. At May 5, 2001, the Company had $\$ 50.0$ million outstanding under the revolving credit facility.

In addition, the Company had $\$ 18.0$ million in stand-by letters of credit outstanding at May 5, 2001.
Additionally, the Company has $\$ 45.0$ million in uncommitted short-term bank lines of credit. At May 5,2001 , the Company had $\$ 40.8$ million outstanding under these lines.

The Company estimates that cash flows from operations, bank credit lines and trade credit are adequate to meet operating cash needs as well as to repurchase common stock, and provide for dividend payments and planned capital additions during the upcoming year.

## FORWARD-LOOKING STATEMENTS AND FACTORS AFFECTING FUTURE PERFORMANCE

In this report and from time to time the Company may make forward-looking statements, which reflect the Company's current beliefs and estimates with respect to future events and the Company's future financial performance, operations and competitive position. The words "expect," "anticipate,"
"estimate," "believe," "looking ahead," "forecast," "plan" and similar expressions identify forward-looking statements.
The Company's continued success depends, in part, upon its ability to increase sales at existing locations, to open new stores and to operate stores on a profitable basis. There can be no assurance that the Company's existing strategies and store expansion program will result in a continuation of revenue and profit growth. Future economic and industry trends that could potentially impact revenue and profitability remain difficult to predict.

As a result, these forward-looking statements are subject to certain risks and uncertainties that could cause the Company's actual results to differ materially from historical results or current expectations. These factors include, without limitation a general deterioration in economic trends, ongoing competitive pressures in the apparel industry, obtaining acceptable store locations, the availability of dependable energy resources at reasonable costs, the Company's ability to continue to purchase attractive name-brand merchandise at desirable discounts, the Company's ability to successfully open a third distribution center in the Southeast in a timely and cost effective manner, the Company's ability to successfully extend its geographic reach, unseasonable weather trends, changes in the level of consumer spending on or preferences in apparel or home-related merchandise, the Company's ability to execute the two-year $\$ 300.0$ million repurchase program in 2001 at purchase prices that result in accretion to earnings per share in line with its plan and greater than planned costs. In addition, the Company's corporate headquarters, one of its distribution centers and $40 \%$ of its stores are located in California. Therefore, a downturn in the California economy or a major natural disaster there could significantly affect the Company's operating results and financial condition.

In addition to the above factors, the apparel industry is highly seasonal. The combined sales of the Company for the third and fourth
(holiday) fiscal quarters are historically higher than the combined sales for the first two fiscal quarters. The Company has realized a significant portion of its profits in each fiscal year during the fourth quarter. If intensified price competition, lower than anticipated consumer demand or other factors were to occur during the third and fourth quarters, and in particular during the fourth quarter, the Company's fiscal year results could be adversely affected.

The factors underlying any forecasts or forward-looking statements are dynamic and subject to change. As a result, any forecasts or forward-looking statements speak only as of the date they are given and do not necessarily reflect the Company's outlook at any other point in time. The Company does not undertake to update these forward-looking statements.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Management believes that the market risk associated with the Company's ownership of market-risk sensitive financial instruments (including interest rate risk and equity price risk) as of May 5, 2001 is not material.

## PART II—OTHER INFORMATION

## ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a)

Exhibits
Incorporated herein by reference to the list of Exhibits contained in the Exhibit Index that begins on page 12 of this Report.
(b)

Reports on Form 8-K
None.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed by the undersigned thereunto duly authorized.

ROSS STORES, INC.
Registrant
Date: June 15, 2001
/s/John G. Call
John G. Call, Senior Vice President, Chief Financial
Officer, Corporate Secretary and Principal
Accounting Officer

## INDEX TO EXHIBITS

Exhibits
Number
Exhibit
3.1 Corrected First Restated Certificate of Incorporation, incorporated by reference to Exhibit 3.1 to the Form 10-K filed by Ross Stores for its year ended January 30, 1999.
3.2 Amended By-laws, dated August 25, 1994, incorporated by reference to Exhibit 3.2 to the Form 10-Q filed by Ross Stores for its quarter ended July 30, 1994.
15 Letter re: Unaudited Interim Financial Information.

PART I. FINANCIAL INFORMATION
ROSS STORES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS
ROSS STORES, INC. CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS
ROSS STORES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
ROSS STORES, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Three Months Ended May 5, 2001 and
April 29, 2000 (Unaudited)
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June 15, 2001
Ross Stores, Inc.
Newark, California
We have made a review, in accordance with standards established by the American Institute of Certified Public Accountants, of the unaudited interim condensed consolidated financial statements of Ross Stores, Inc. for the three-month periods ended May 5, 2001, and April 29, 2000, as indicated in our reports dated May 25, 2001, and May 19, 2000, respectively; because we did not perform an audit, we expressed no opinion on that information.

We are aware that our reports referred to above, which were included in your Quarterly Reports on Form 10-Q for the quarters ended May 5, 2001, and April 29, 2000, are incorporated by reference in Registration Statements Nos. 33-61373, 33-51916, 33-51896, 33-51898, 33-41415, 33-41413, 33-29600, 333-56831, 333-06119, 333-34988 and 333-51478 of Ross Stores, Inc. on Form S-8.

We also are aware that the aforementioned reports, pursuant to Rule 436(c) under the Securities Act of 1933, are not considered a part of the Registration Statement prepared or certified by an accountant or a report prepared or certified by an accountant within the meaning of Sections 7 and 11 of that Act.

Yours truly,
/s/Deloitte \& Touche LLP
San Francisco, California

